

Hong Kong

Are the labour laws ripe for change?

Page 3

UK economy

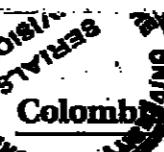
Clear policies badly managed

Page 7

Cut-price space

Satellite launch market heating up against drugs and political terror

Page 14



Colombia

Space heating up against drugs and political terror

Page 4

FINANCIAL TIMES

Europe's Business Newspaper

TUESDAY FEBRUARY 2 1993

D8523A

Israel to let 100 Palestinians back from Lebanon

Israel is to let about 100 of the 415 Palestinians it deported to Lebanon back into the country and will shorten the terms of exile of the others, Israeli television reported, adding that prime minister Yitzhak Rabin worked out the details with US ambassador William Harrop. Palestinian negotiators have refused to resume peace talks with Israel until the deportees were brought back. Earlier report, Page 3

Khmer Rouge attacked: Cambodian troops attacked Khmer Rouge guerrillas on several fronts in the worst fighting for a year. Page 16

Japanese confidence shaken: Japanese business confidence has fallen sharply over the past three months, according to a survey of senior executives. Page 3

Meetings banned in Kinshasa

 Public gatherings were banned in Zaire's capital, Kinshasa after last week's riots in which at least 65 people died. French soldiers have been escorting foreigners out of the country, but President Mobutu Sese Seko (left) is refusing to let Belgium send troops to help the evacuation. Page 3

Galileo takes off: Two of the world's biggest airline computer reservation systems merged to form Galileo International, which is estimated to be worth \$1.5bn. Shareholders include British Airways, United Airlines and Swissair. Page 17

Craxi isolated: Italian prime minister Giuliano Craxi, struggling to preserve the stability of his four-party coalition government, has distanced himself from the difficulties of Socialist leader and former close colleague Bettino Craxi. Page 16

New chief for American Express: Troubled US travel and financial services group American Express appointed Richard Furland, 68, a director since 1972, non-executive chairman. He replaces James Robinson, who resigned at the weekend. Page 17

Krajina clashes worsens: Fighting between Serbs and Croats intensified in Krajina, the Serb enclave in Croatia, and there were fears that the clashes could spread. Page 2

ICI takes titanium stake: Thioxide Group, ICI's titanium dioxide subsidiary, is paying \$260m for a 50 per cent stake in a 100,000 tonne a year chloride titanium pigment plant in Lake Charles, Louisiana. Page 17; Lex, Page 16

Taxis half strike: Police fired teargas and rubber bullets to disperse rock-throwing black Johannesburg taxi drivers who blockaded the city centre in protest at alleged harassment by traffic police.

Ominous UK outlook: The trading outlook for UK companies remains "ominous," according credit insurance group Trade Indemnity. Page 6

Bridgestone promotion: Japan's largest tyremaker, Bridgestone, promoted Yoichiro Kaizaki, chief executive of its US operations, to group president. Page 19

Metra's Italian purchase: Europe's sanitaryware market became more concentrated with the purchase by the Finnish Metra group of 51 per cent of Italy's leading producer, Sanitari Pozzi. Page 18

Floods kill 40: At least 40 people were killed and others were missing after their homes were swept away by floods in north-east Tanzania.

Sweden's debt rating cut: Sweden, heaviest borrower in the international capital markets in the past three months, had its long-term debt rating downgraded to Aaa from Aaa by US credit rating agency Moody's Investors Service. Page 17

Lloyd's losses reach £324m: Good Walker syndicates at the Lloyd's of London insurance market suffered losses of nearly £324m (£1.39bn) in the four years to 1990. Page 6

Unilever to shift staff levels: Multinational consumer products group Unilever is to trim staff levels at its London head office and raise them slightly at its joint head office in Rotterdam. Page 17; Lex, Page 16

Milk battle known: Northern Foods, largest UK private sector dairy group, says it will buy milk directly from farmers when the Milk Marketing Board's monopoly over supply is abolished. Page 17

FT STOCK MARKET INDICES

	STOCK MARKET INDICES	STERLING
FTSE 100	2,851.5	(+44.4)
Yield	4.2%	
FTSE Smalltrack 100	1,081.97	(+0.83)
FT-4 All-Shares	1,944.44	(+1.45)
Nikkei	17,133.84	(+0.88)
New York Composite	3,203.54	(+1.51)
Dow Jones Ind Ave	3,203.54	(+1.51)
S&P Composite	4,407.78	(+1.85)
In US LUNCHTIME RATES		
Federal Funds	-3.1%	
3-mo T-bills	3.1%	
Long Bond	-10.4%	
Yield	7.71%	
In LONDON MONEY		
3-mo Interbank	-1.4%	(-0.1%)
Life long gilt future: Minc 102.2, (Mar 101.2)		
In NORTH SEA OIL (Argus)		
Gulf 15-day March	\$14.85	(+0.47)
In Gold	\$300.7	(+0.05)
New York Comex Apr	\$300.5	(+0.05)
London	\$298.85	(+0.05)

Austria	Spain	Greece	Ireland	Latvia	USSR	Qatar	CH 12.00
Bahrain	Dir 250	Hungary	Fr 162	Latvia	USSR	SR 111	
Belgium	BF 165	Iceland	Fr 160	Morocco	MDR 13	Sri Lanka	SH 10
Croatia	HR 100	India	Fr 160	Morocco	MDR 13	Sri Lanka	SH 10
Cyprus	Dr 250	Indonesia	Fr 160	Morocco	MDR 13	Sri Lanka	SH 10
Denmark	DKR 100	Iceland	Fr 160	Morocco	MDR 13	Sri Lanka	SH 10
Egypt	ED 100	Iceland	Fr 160	Morocco	MDR 13	Sri Lanka	SH 10
Finland	Fr 142	Jordan	Fr 160	Morocco	MDR 13	Sri Lanka	SH 10
France	Fr 142	Korea	Fr 160	Morocco	MDR 13	Sri Lanka	SH 10
Germany	DM 120	Liberia	Fr 160	Morocco	MDR 13	Sri Lanka	SH 10

London US\$1.25 Portugal Esc 125 UME DM 11.00

Brussels president denounces job-poaching and calls for G7 meeting

Delors calls for social policy to help jobless

By Lionel Barber in Brussels

MR JACQUES DELORS, president of the European Commission, yesterday denounced job-poaching in the European Community and led calls for a relaunch of EC social policy to help tackle the unemployment crisis in Europe.

As EC foreign ministers headed by France warned that monetary instability and competitive devaluations were undermining the EC's single market, Mr Delors criticised "social dumping" whereby certain countries were downgrading workers' rights to attract foreign investment.

Mr Delors' remarks at a meeting of EC foreign ministers in Brussels were widely seen as an attack on the UK. He combined them with a call for an early meeting of the Group of Seven industrialised countries to relocate from Dijon in France to Cambuslang in Scotland as a "serious incident".

The Clinton administration has expressed interest in closer economic policy co-operation within the G7, but US relations with the EC have become strained after last week's imposition of anti-

dumping duties on EC steel exporters and yesterday's decision to restrict EC bids on federal public procurement contracts.

At yesterday's opening session of EC foreign ministers, France followed Mr Delors and other EC

Page 16

■ EC rejects US 'bullying' on award of utility contracts

members urging a "relaunch" of EC social policy to defend workers' rights and guard against "social dumping".

Mr Roland Dumas, French foreign minister, said employment could not be created by countries outbidding each other for investment. He attacked the recent decision by Hoover, the US multinationals to relocate from Dijon in France to Cambuslang in Scotland as a "serious incident".

Mrs Elisabeth Guigou, French minister responsible for European affairs, appealed for "fair competition" among EC member states. She drew attention to the 1988 Single European Act providing for sustainable, non-inflationary growth, a high degree of

economic convergence, social cohesion and solidarity among EC members.

EC diplomats said the reference reflected French concern about the impact on its competitive position of maintaining a strong franc but also described it as an attack on the UK for opting out of the Maastricht treaty's social protocol. It was also implied criticism of Britain's

decision to promote growth by floating sterling outside the European exchange rate mechanism and progressively cutting UK interest rates.

Mr Dumas raised the stakes by urging the EC to accelerate work directives to be adopted under the social protocol in the Treaty, while Mrs Guigou called for adoption of the 48-hour maximum working week and a directive

providing for greater consultation between management and workers.

Although the US has yet to commit itself to a summit, there is talk in Brussels among EC and US officials of a potential "grand deal" in the spring in which a cut in German interest rates could be co-ordinated with a Gatt agreement to revive confidence in the world economy.

Last minute points: Jacques Delors (left) confers with French foreign minister Roland Dumas before the EC foreign ministers council in Brussels yesterday, where both men denounced job poaching in the EC

Emu timetable attacked as 'much too ambitious'

By David Marsh in Oxford

A LEADING member of the Bundesbank's policymaking council last night criticised as "much too ambitious" the timetable for European economic and monetary union.

Mr Helmut Joachimse, president of the North Rhine-Westphalia central bank, and a favourite to take over as Bundesbank vice-president later this year, said he favoured ratification of the Maastricht treaty but attacked the plan for monetary union by the end of the century.

He also said he opposed the idea that movement to a single currency would be irreversible and automatic.

Speaking at Nuffield College, Oxford, he said Germany and its European Community partners

decided to speed up European union after the breach of the Maastricht treaty in November 1989 because of "the idea that Germany would want to escape from its obligations of European integration".

He admitted that recession-hit European countries were facing difficulties in meeting the public

Continued on Page 16

debt and deficit targets laid down in the treaty. This was because "the Maastricht treaty was never subjected to a test of how it would be fitted in to medium-term cyclical developments".

Although long-term German interest rates were not particularly high, he said the Bundesbank's monetary policies - the results of "persistent imbalances in the German policy mix" - were causing difficulties abroad.

"Germany in year three [after reunification] is putting a burden on Europe. This has to be dealt with - it has to be solved. But we are tied up with the politi-

cally difficult situation."

Sterling plunged to a historic low of FF 3,385 in Far East trading yesterday, after weekend press reports of a government split triggered what some dealers described as a sharp burst of speculative selling.

Although the pound recovered somewhat in London to close at DM 2.38, more than a penny down from last Friday's close, it closed sharply lower at 77.4 when measured against the Bank of England's sterling exchange rate

index. The UK authorities insisted that last week's 1 percentage point cut in base rates to 6 per cent had been proposed by Mr Lamont. Doubts continued, however, among Conservative MPs over the political authority of Mr Lamont amid widespread expectations that he will be moved after the March 16 budget.

Speculation about differences between Mr Lamont and Mr Major has been fuelled by the latter's decision to take a closer involvement in Treasury policy in the run-up to the budget. But government officials suggested that yesterday's developments would make further rate cuts less likely.

Downing Street said the weekend reports of Mr Major wanting big cuts in the cost of borrowing had backfired. "The one thing that damages the likelihood of interest rate cuts is talking about interest rate cuts," it said.

Aides to Mr Lamont made clear they did not regard further cuts in the cost of borrowing as likely before the budget. "Interest rates are as likely to go up next as they are to go down," they said.

Spin doctors in a spin, Page 7

Lex, Page 16

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Lex, Page 16

NEWS: EUROPE

Irish attack on 'selective' ERM policy

By Lionel Barber in Brussels and Alice Rawsthorn in Paris

THE Irish government yesterday denounced the management of the European exchange rate mechanism and warned that, without closer co-operation, member states' currencies risked being "picked off one by one" on the foreign exchange markets.

Mr Dick Spring, Irish minister for external affairs, told his European Community counterparts meeting in Brussels that a more effective collective response was needed to deter speculators following the weekend devaluation of the punt.

Without naming the French franc, which has received substantial support from the Bundesbank, Mr Spring suggested some countries were receiving more support than others.

"Piecemeal measures and selective reactions to attacks on individual currencies are not going to be adequate. Neither are bilateral arrangements which ignore the essential need for solidarity between all the member states."

The 10 per cent devaluation of the punt last Saturday led to speculation that the franc would soon come under attack. But Mr Michel Sapin, the French finance minister, yesterday insisted that France and

Germany would continue to support the currency. "If the franc is attacked we will fight back with the same determination and the same methods," he said.

The franc has been shrouded by speculation since last week's reduction in UK base rates. Mr Sapin criticised the British for renewing the tension in the ERM. "Britain has no right to run a policy along the lines of 'Every man for himself,' especially as it is not working," he said.

Mr Bertie Ahern, Irish finance minister, said at the weekend that smaller countries were at a disadvantage, while France was able to get a "separate deal" in support of the franc.

EC leaders asked the EC's monetary committee to review the operation of the ERM after the forced withdrawal of the lire and sterling. Mr Spring called for the review to be completed without further delay, but France and Germany are understood to be reluctant to endorse any substantial changes. Mr Spring said: "Our experience is not unique. Others have been obliged to take similar measures. Their experience and ours raises obvious questions about the capacity and willingness of the Community to respond effectively to (currency) pressures."

Cautious mood in Dublin currency system defended

SIGNS of confidence returned to the Dublin financial markets yesterday, following the 10 per cent devaluation of the punt at the weekend, writes Tim Coone in Dublin.

Foreign exchange dealers reported heavy inflows of funds, reversing the outflows of last week and which pushing the punt up to its new ceiling within the ERM band of DM2.44.

The Irish gilts market was also active.

The National Treasury Management Agency, which manages the government's debt, placed around £150m of 5- and 10-year maturity stocks on the market, which dealers say were quickly taken up.

On the Irish stock exchange, the ISEQ overall index gained almost 5 per cent, with financial and food stocks performing particularly well.

The most active buyers on the foreign exchange market were corporations and foreign banks.

Dealers said that overseas buyers are still exercising caution, however, and that much of yesterday's dealing was related to profit-taking resulting from positions taken out by speculators before the weekend.

The central bank dropped its overnight lending rate from 100 per cent to 14 per cent yesterday, and the key one-month interbank interest rate fell sharply to 16 per cent from over 40 per cent, where it stood most of last week.

There are lingering concerns, however, that commercial lending rates, and particularly mortgage rates, might still be increased if interbank rates do not fall further.

The building societies hinted yesterday that they might still be obliged to increase mortgage lending rates, currently around 14 per cent, if the key one-month interbank rate does not fall below 14 per cent.

OBITUARY

The De Benedetti who shunned the limelight

MR Camillo De Benedetti, the Italian financier and cousin of Mr Carlo De Benedetti, died at the weekend after a long illness. Unlike his cousin, Camillo De Benedetti, 60, tended to shun the limelight, although he was one of the leading figures in Italian finance, especially insurance.

For many years, he was deputy chairman of Generali, Italy's largest insurance group, of which he was also one of the biggest individual shareholders. More recently, his attentions switched to Fondiaria, the big Florentine insurer, of which he was chairman until his death.

Camillo De Benedetti took joint control of Fondiaria, then majority-owned by the Ferruzzi

Krajina fighting worsens amid fear for UN zones

By Laura Slifer in Belgrade

CLASHES between Serbs and Croats yesterday appeared to intensify in Krajina, the Serb enclave in Croatia, amid fears that the fighting could spread to the other UN zones.

He had earlier discussed Bosnia with Mr Warren Christopher, the US secretary of state.

In Krajina, Serb military leaders said Croatia had launched a "general offensive" along a 25km arc stretching from Ovirove in the north to Skradin in the south, 11 days after Croatian forces pushed across UN lines.

UN officials confirmed

that Serb forces were regrouping for a counter-attack after the Croatian army last week seized control of the Masienski bridge, which joins central Croatia with its Dalmatian coast. The Croats also seized the heavily-damaged Peruca dam, where an emergency operation to drain the reservoir was still under way yesterday.

Krajina leaders on Sunday

gave the UN a 48-hour ultimatum to enforce a Croat pull-out from all the territories seized during the offensive. It is unclear what measures will be undertaken in the likely event that Croatia refuses to withdraw.

The upsurge in fighting comes as the fate of the UN peace talks yesterday hung in the balance.

Mr Alija Izetbegovic, Moslem president of Bosnia, said he

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NEWS: INTERNATIONAL

Japanese business confidence declines

By Charles Leadbeater
in Tokyo

JAPANESE business confidence has fallen sharply over the past three months, according to a survey of senior executives published yesterday which showed that 70 per cent do not expect their company's performance to improve before the final three months of the year.

The survey by the Keidanren, the leading employers' federation, found that seven out of 10 top business executives think their company's profits will only start to recover between October and December.

The 252 business leaders forecast Japan's economy would grow by 2.5 per cent in the coming fiscal year from April, down from the 2.9 per cent they forecast in a similar survey in November. About 44 per cent of the respondents said the economy as a whole would only begin to recover towards the end of the year.

The results of the survey will add to pressure on the Bank of Japan to cut interest rates and on the ruling Liberal Democratic party to bring forward plans for an emergency public spending package to stimulate the ailing economy.

Business leaders will renew their calls for a more expansionary policy at a meeting with LDP leaders on Friday. Officials figures for business and consumer confidence due to be published today will confirm the depressed state of the economy.

The momentum behind the downturn was underlined yesterday by official figures showing that sales of cars were down 10.5 per cent last month compared with January 1992 and that sales of lorries were 15 per cent lower.

The gloomy economic news will maintain pressure on the Bank of Japan to cut the official discount rate.

World Bank lends \$175m to Lebanon

THE WORLD Bank is to lend Lebanon \$175m for rebuilding the country's infrastructure, devastated by 15 years of civil war. Reuter reports from Beirut.

Officials said yesterday an initial agreement was signed in Washington last week and the loan would be granted after parliamentary approval.

The loan agreement, the first between Lebanon and the World Bank in 14 years, was reached after months of negotiations. Lebanon would pay back the loan over 17 years, with a five-year exemption and at an interest rate of 7.5 per cent.

Lebanon managed to limit foreign debts to about \$800m despite the 1975-90 civil war. Its internal debt is estimated at more than \$2.5bn.

Officials said the loan reflected growing international confidence in the government of Mr Rafik al-Hariri, the billionaire prime minister. Economists and bankers said that although the loan was significant it was only a small step in the right direction.

According to the agreement, Lebanon would use \$35m to rebuild its power grid, \$80m on water and sewage systems, \$25m on housing, \$30m on garbage incineration, \$15m on vocational schools, and \$10m on technical aid.

Morocco to ease exchange controls

By Francis Ghislain

MOROCCO has signalled its readiness to lift exchange controls on current account operations.

It has advised the International Monetary Fund that it wishes to comply with the IMF's Article 8, under which countries are also required to allow foreign investors freedom to repatriate their capital investments and remit their profits.

In a further liberalisation measure, private citizens will be entitled to higher foreign currency allowances than previously, allowing payment for medical treatment and education abroad.

Tunisia made a similar approach to the IMF over Article 8 early in January. The moves mark a big step for both countries towards liberalising their economies.

Cathay Pacific stoppage focuses attention on HK's labour laws

IN STARK contrast to their advertising image of passive glamour, Cathay Pacific's air hostesses have sparked a controversial re-evaluation of Hong Kong's labour laws, following the ending of their 17-day strike on Saturday.

It is a theme that could prove awkward for Governor Chris Patten.

His push for further democracy has helped earn him the label of a man of the people. He has proposed more representative government, despite opposition from a conservative business lobby, and made a great show of introducing transparency and accountability into the administration. But although he has talked of Hong Kong having a first-world economy and a third-world environment, he seems unlikely to want to alter the colony's working environment by encouraging its nascent trade union movement.

The flight attendants' strike initially focused on the issue of being forced temporarily to fill junior positions. The dispute escalated when Cathay Pacific fired three flight attendants for following union recommendations not to "work down".

Neither Cathay nor the strikers wanted the issue to be politicised, but when the air-

line insisted on retaining its legal right to discipline striking staff - and ultimately to sack them - the dispute evolved into a debate over whether workers should be allowed to strike.

The argument literally

moved onto Mr Patten's doorstep, when the so-called "perfume picket line" relocated to the entrance of Government House in the hope of forcing his support. However, the strikers' only glimpse of the governor was when he drove out en route for the airport and Bali, and the administration had kept surprisingly quiet on the issue.

Employees are allowed to strike, but they have to face the consequences of any breach of their employment contract. Dr C.K.Law, research director at South China Brokerage, says: "The labour laws in Hong Kong are very much out of the 19th century."

One vocal commentator might have been expected to take sides in a fight between a group of workers and a traditional British company, has

been noticeably silent. China. The fact that Beijing-controlled company CITIC Pacific is a big shareholder in Cathay is one possible explanation, but it is also likely that Beijing would not see the trade union movement strengthened prior

to 1997.

On the surface, the debate might appear simple. Hong Kong's labour laws have not been meaningfully altered for more than a decade, and both employers and employees are at risk under current legislation.

Cathay itself has urged change, since the wildcat strike that started the walk-out - and may have cost the company more than \$HK200m (216.8m) - was started with the agreement of just 114 of the 3,700 members of the Flight Attendants Union (FAU).

Furthermore, Mr Martin Lee, leader of the United Democratic party, has been highly critical of the role of Mrs Katherine Fok, the Commissioner for Labour, who turned down requests by legislators for the appointment of a special con-

ciliation officer for the dispute. "We were compelled to draw the conclusion that the people above [Mrs Fok] did not want her to do anything," said Mr Lee, who indicated that the administration could be influenced by the fact that Cathay

government's review, but it is also unconvinced of the need for drastic change.

CRC spokesman Mr Ronald Arculli pointed to the fact that there had been very few labour disputes in Hong Kong's history and said "one wonders whether the current difficulties are not being unduly politicised by the unions."

The last major industrial dispute in Hong Kong, was the 1989 strike by China Motor Bus drivers, which lasted 2 days and was almost immediately resolved to the satisfaction of the union. Since then, a tight labour market has enabled dissatisfied workers to obtain alternative employment.

February will herald the review by the Legislative Council of Mr Patten's controversial blueprint for political reform, and it is easy to assume that this will overwhelm any reaction to Hong Kong's most high profile industrial dispute - despite the attempts of Martin Lee.

As Dr Law said: "If the business community stands firm, I don't think the government will make any changes. I think the issue will just die down". The business community appears happy to dismiss the strike as a glamorous aberration.

Israel seeks EC restraint over deportees issue

By Lionel Barber in Brussels

ISRAEL yesterday urged the European Community to show restraint in the Palestinian deportees controversy so as not to disrupt efforts to strengthen bilateral trade ties.

Mr Shimon Peres, Israel's foreign minister, made the plea during talks in Brussels which included meetings with Mr Jacques Delors, European Commission president and senior EC commissioners, and a dinner with EC foreign ministers.

The EC last December condemned the Israeli decision to deport more than 400 Palestinians to Lebanon. Work to update the 1975 EC-Israel trade accord slowed down, but the Community has been reluctant to take additional steps because the Israeli government led by Mr Yitzhak Rabin is viewed as more flexible in the Middle East peace talks than its predecessor led by Mr Yitzhak Shamir.

Mr Peres said yesterday that Israel, Egypt, the US and the

EC were working jointly to resolve the deportee controversy in a manner "acceptable to all parties", but he declined to offer details. He noted however that Israel could not comply with present UN resolutions because they made no reference to the Hamas deportees.

Mr Peres singled out Israel's willingness to be constructive in an interview yesterday. Recent measures included an end to settlements in the occupied territories, an end to subsidies for Jewish housing in the West Bank and Gaza, and a change in the law banning contacts with the Palestine Liberation Organisation.

The Israeli foreign minister said the Egyptians had been very helpful in trying to resolve the row over the deportees. He also invited EC foreign ministers - the so-called "troika" - to visit Israel, declaring that his government wanted to have a relationship with the Community "more or less parallel with the US".

Aircraft group to receive \$280m

By Hugh Carnegy
in Jerusalem

7,500-strong workforce.

That followed an earlier injection of \$100m in state funds for IAI.

The government, facing historically high unemployment levels of more than 10 per cent of the workforce, is reluctant to see big closures in the defence industries, which account for a large proportion of Israel's industrial output.

IAI said it had been hit by a \$100m shortfall in expected sales in 1992 - ironically, mainly due to the recession in the civilian aircraft sector in Europe and the US.

The defence sector, hit hard in recent years by declining world markets for military equipment, has become one of the biggest burdens on the Labour-led government as it attempts to reduce the state's large-scale involvement in industry.

In December, the government pumped more than \$280m into Israel Military Industries to back a recovery plan which will cost 2,500 jobs out of its

7,500-strong workforce.

Belgian companies operating in the country have repatriated most of their expatriate staff from the capital, several of the companies said yesterday. Reuter writes from Brussels.

Belgium on Sunday asked all its citizens in Kinshasa to gather to be repatriated. There were around 1,000 Belgian nationals in Kinshasa.

IAI, which says it will report a loss for 1992 of between \$50m and \$80m, will use the package to pay for the dismissal of 1,500 of its 17,400 workers and to invest in a new generation of civilian products in a bid to underpin its strategy of decreasing its traditional reliance on defence markets at home and abroad.

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Kinshasa riots trigger clampdown on meetings

MR MUNGUL DIAKA, governor of Zaire's capital Kinshasa, yesterday banned all political meetings and public gatherings in the wake of last week's riots in which at least 65 people died, Reuter reports from Kinshasa.

The governor, an ally of embattled President Mobutu Sese Seko, also announced that any newspaper considered to be inciting hatred and violence

would be seized. The capital, a sprawling city of 3m people, remained tense yesterday but appeared quiet, despite bursts of rifle fire and the dull boom of heavier weapons being heard throughout Sunday night. State radio said some looting continued.

Central Kinshasa was virtually deserted again. Few cars were on the streets, although growing numbers of pedestri-

ans were venturing outside. The smart Gombe district, which includes embassies and the luxury Intercontinental Hotel packed with rich families escaping the violence, has been declared a military "operational zone".

At least 400 Belgian paratroopers have arrived in the Congolese capital Brazzaville, just across the river, but Mr Mobutu has denied them permission to enter Zaire. Several dozen French troops are already in Kinshasa to protect French citizens, with Mr Mobutu's approval.

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Reuter writes from Brussels.

At alleged harassment. Reuter reports from Johannesburg. At least nine people, including six policemen, were hurt. The taxi drivers, demanding gov-

ernment subsidies and complaining of discrimination by traffic officers, blocked several big intersections with their vehicles before the morning rush

hour. Riot police were pelted with bricks, paving stones and bottles when they moved in with armoured tow trucks to clear the streets.

Bophuthatswana: the slow trek to inevitable oblivion

Patti Waldmeir finds little future for the homeland in any ANC-dominated South African government

HERE is no logic or alternatively a future which at least is as good."

The crux of his argument is economic: Bophuthatswana, a nation of 2m Tswana people which gained nominal independence from Pretoria in 1977, has more to lose economically from reincorporation into South Africa than any other homeland.

They argue that "Bop", as it is disparagingly known, is a creation of apartheid and should disappear along with its creator; that it was granted independence by an illegitimate regime in Pretoria (the only government ever to recognise it); and that there can be no argument for continued autonomy.

The reality, as always in South Africa, is not so simple. For as the homeland's President Lucas Mangope points out, "Bophuthatswana cannot and will not be wished away.

"For us to change our constitutional dispensation, the change will have to be for

and its proximity to the industrial heartland near Johannesburg has made it the only homeland with any significant industrial development. They ignore the fact that, on a continent which scarcely distinguishes itself by the quality of economic management, Bophuthatswana clearly excels.

But however strong Bop's economic argument for remaining independent, the policies of the new South Africa will win out in the end. Bop officials continue to pay lip service to their demands for self-determination as a homeland for the Tswana people, and back their claims with historical arguments about how the British split their nation in 1910, making part of it a crown protectorate (Bophuthatswana, now independent Botswana), and treacherously ceding the rest to the new South African republic.

Critics argue that, as South Africa's best-endowed homeland, it is bound to be the most prosperous - Bophuthatswana is home to one of the world's largest platinum producers. Bop has

wrong.

Government officials - including Mr Mangope's eminence grise, Mr Rowan Cronje, former minister in the Rhodesian government of Mr Ian Smith and now Bophuthatswana's minister of state affairs, defence and civil aviation - insist Bop could "go it alone" as an independent state after South Africa is unified.

But realistically, the homeland could not survive with a hostile neighbour in the republic; along with the subsidy, Bop would lose another quarter of its budget if Pretoria cut off payments from the Southern African Customs Union, and remittances from half the homeland

NEWS: THE AMERICAS

Clinton orders flexible rules for Medicaid

By George Graham
in Washington

PRESIDENT Bill Clinton yesterday ordered his administration to relax controls on how states manage their portions of Medicaid, the national programme that provides health care coverage for low income families.

Mr Clinton told the National Governors' Association that he had ordered the Department of Health and Human Services to streamline its procedures for granting waivers from Medicaid rules for states which seek new ways of handling their healthcare problems.

Governors from both parties have complained for years that state budgets are collapsing under the burden of Medicaid, as the federal government imposes more and more requirements on them without providing the necessary funds.

Medicaid accounts for more than 12 per cent of general fund spending by states, and its ballooning costs are eating up revenue gains. The programme is expected to cost the federal budget \$80.5bn (£53.3bn) this year, a figure the last administration projected would nearly double to \$156.4bn by 1998.

Many states have tried innovative approaches to health care reform, but some complain that DHSS waiver procedures have slowed them unnecessarily. Some proposals, such as Oregon's plan to ration healthcare to a fixed list of medical procedures which produced real improvements in health, have been rejected.

The Clinton administration is committed to producing a comprehensive reform plan for the US healthcare system within 100 days, and the governors have urged their former colleague from Arkansas to leave as much flexibility as possible for states to devise their own solutions within a national framework.

The NGA has produced its own plan, endorsing the managed competition approach which is also expected to form the core of the administration's proposals. The governors also urge greater federal support for primary and preventive medicine, including an expanded programme of vaccinations for children.

The New York Times reported that Mr Clinton was considering a proposal for the federal government to become the sole buyer for vaccines, which it would then distribute free, to either public clinics or private doctors.

Mulroney damps rumours he will go

By Bernard Simon in Toronto

PRIME MINISTER Brian Mulroney of Canada has dampened speculation that he will resign before the general election later this year. However, his message, delivered to members of his Progressive Conservative caucus and to several possible contenders for his job, falls short of a commitment to stay.

Mr Mulroney is said to have told MPs that in the absence of an announcement that he is resigning, they should assume he is staying on. Some political observers still think it possible that the prime minister, who has held office since September 1984, will quit within the next month or two.

The Tories continue to lag far behind the opposition Liberals in opinion polls, and Mr Mulroney's personal popularity is at rock-bottom. The latest Gallup poll gives Liberals the backing of 49 per cent of decided voters, compared to 19 per cent for the Tories.

In preparation for the coming campaign, Mr Jean Chretien, Liberal leader, last week began a series of speeches in which he plans to outline the results of an exhaustive review of party policy.

Mr Chretien pledged that a Liberal government would reduce the federal budget deficit both in absolute terms and relative to gross domestic product. The Liberals would "seek to cancel" a C\$4.4bn (£2.3bn) contract placed by the Canadian armed forces last year for European EH-101 anti-submarine helicopters.

Mr Chretien has also promised to scrap the 7 per cent goods and services tax, introduced in 1991, which has proved one of the heaviest millstones around Mr Mulroney's neck. The Tories have challenged Liberals to specify how they would replace revenue generated by the GST.

Meanwhile, the government said yesterday that Mr Mulroney would meet US President Bill Clinton in Washington later this week.

Amazon tribe urges expulsion of miners

By Christina Lamb in Brasilia

THE leader of the Amazon's largest surviving tribe yesterday protested to Brazil's President Itamar Franco about an invasion of illegal goldminers threatening his people.

Mr Davi Kopenawa Yanomami told Mr Franco that the Yanomami people faced extinction from diseases such as malaria and influenza brought into their territory by the garimpeiros (miners). He called for immediate action to remove the miners.

According to government figures 11,000 garimpeiros are operating illegally inside the reserve in northern Brazil where the remaining 3,000 Yanomami live. Health Ministry officials recently withdrew from the area, warning of a repeat of the 1987 invasion which resulted in 1,500 tribespeople dying from malaria.

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Violence rebounds on Medellín

Colombia is taking a hard line in the battle on drugs, writes Sarita Kendall



Timothy Ross

A Colombian bus passenger is frisked for weapons by a soldier

communique dismissed this as an attempt to disguise criminality as politics, in order to bargain for an amnesty.

Over the past year, the two guerrilla groups, FARC (the Revolutionary Armed Forces of Colombia) and ELN (National Liberation Army), have been dispelled most remaining doubts about the links between guerrilla and trafficking activities.

Under the state of emergency declared in November and extended for another 90 days last month, the government has stepped up military operations. Police commanders say the Escobar organisation has also contracted many of its assassinations of policemen and car bombings to guerrilla units and members of the Medellín popular militias. This has dispersed

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overpowering of the state of emergency declared in November and extended for another 90 days last month, the government has stepped up military operations and introduced special legislation to attack sources of guerrilla funding. A new anti-kidnap law approved by the president also raises penalties and freezes assets of

None of this has done much to improve the popularity of President César Gaviria, which sank after power rationing was introduced and Escobar escaped from jail. However, political attention is even now shifting away from Mr Gaviria to the candidates for next year's presidential elections.

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Information Sources: * MORI - Members of the European Parliament 1991, ** MORI - Business & Financial Journalists Readership Survey 1991

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Investors shunning developing countries

By David Dodwell,
World Trade Editor

DEVELOPING countries have been increasingly marginalised by foreign investors over the past decade, with their share of global inflows falling from 25 per cent to 19 per cent, according to an Organisation for Economic Co-operation and Development report.

Just 10 countries - led by China and Hong Kong, Singapore, Brazil and Mexico - accounted for three-quarters of the inflow.

This occurred at a time when dwindling access to bank lending increased developing countries' reliance on foreign investment.

Overall, the report says, the restoration of steady non-inflationary growth in the world economy is a prerequisite for maintaining the 1980s' unprecedented pace of investment growth.

The decade saw Japan emerge as the world's leading foreign investor, with a strong shift towards investment in services and high-technology industries.

The report notes that the impetus for a quadrupling of investment from \$48bn in 1981 to an average of \$188bn in 1988 and 1990 was economic growth, market integration, the globalisation of business, the growth of regional economies, and technological innovation.

What happens in the 1990s will depend largely on these factors, it adds.

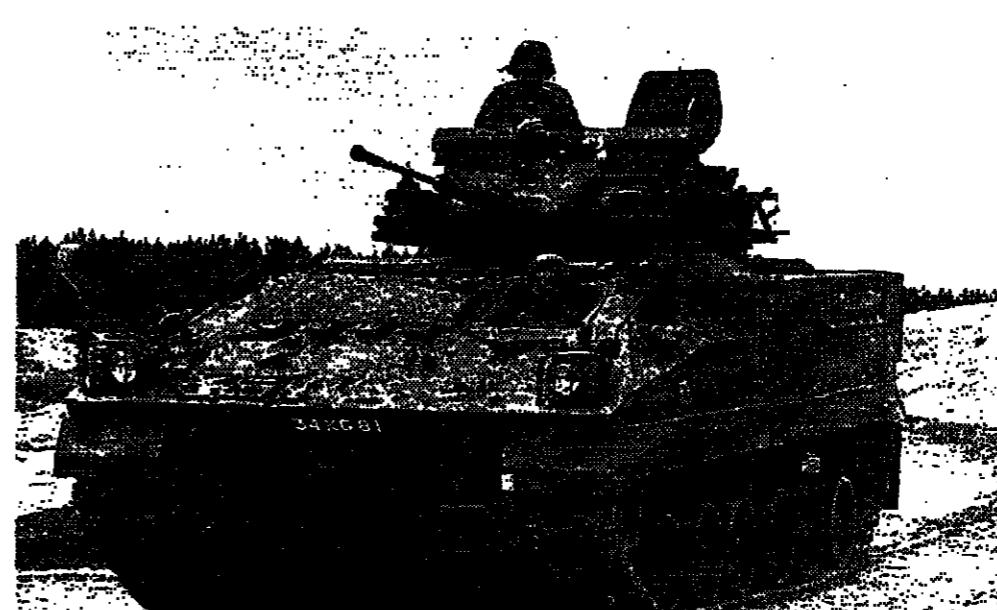
While foreign investment has been closely linked with deregulation, privatisation and the dismantling of monopolies "on an unprecedented scale", the report says a number of sectors remain "sealed off" from foreign investment and competition.

These include basic telecommunications, transport, public utilities such as gas, electricity and water, and sectors of "special economic interest" such as mining, oil and gas, and electricity.

International Direct Investment - Policies and Trends in the 1980s. OECD.



The big guns: General Dynamics has taken a slice of the lucrative arms market with the Abrams tank (left), while GKN hopes for a \$1.2bn order for its Warrior armoured personnel carrier



Kuwait cashes in on its \$10bn defence prize

But the emirate's insistence on reinvestment is taxing foreign contractors, writes Mark Nicholson

THE Arabian peninsula has become, since the Gulf war, the most lucrative arms market in the world, but it is also becoming the toughest.

Kuwait, alone, is proposing to spend more than \$10bn (\$6.8bn) on arms procurement by the end of the decade.

But, faced with a rash of other spending needs, it is insisting that 30 per cent of the value of any defence contract be reinvested in the emirate.

Defence contractors will not be alone in searching out investment opportunities, since Kuwait wants all contracts worth more than Kd1m (\$21.1m) to return 30 per cent in reinvestment.

That would generate investment exceeding \$3bn over the next seven years, making the "offset" scheme the biggest such programme anywhere.

By comparison, the offset target set by the Saudi Arabian government for the al-Yamamah project, a deal worth \$30bn-\$40bn, is \$1bn of reinvestment by British Aerospace and other contractors over a decade.

Even this target is proving hard to meet. After five years, 12 projects have been approved but just one

implemented - a £10m Glaxo pharmaceutical manufacturing plant.

It is not surprising that Kuwait's offset proposals are boggling the minds of defence contractors. "It's a phenomenal task," says one western official. "There's very little here to invest in."

Kuwait's ability to absorb foreign investment has been further diminished by the effects of the war.

According to local economists, wartime damage to Kuwaiti businesses, the government's decision to cut the state's population from 2.2m to 1.4m, and low business confidence have seen the non-oil economy shrink by as much as 40 per cent.

The National Bank of Kuwait, the emirate's biggest, concluded in its latest economic bulletin that "given the new realities of reduced size of population, high priority assigned to rebuilding defence infrastructure and restoration of the oil sector, businessmen dealing with Kuwait will have to scale down their expectations of upcoming major projects, at least for the coming two years".

But Kuwait's government hopes the

offset programme will make up for the paucity of locally-inspired investment.

In particular, the scheme aims to encourage investment in education and training for Kuwaitis, high-technology industries, and joint venture manufacturing and assembly plants capable of exporting throughout the Gulf.

After the war, the government allowed Kuwait's non-oil industries to lie moribund. It has now changed tack and reverted to its pre-war policy of seeking to diversify as much as possible away from oil.

Accordingly, the offset scheme's architects at the Finance Ministry have devised a "multiplier" system as an incentive to steer investment into target areas.

Any sum invested, for instance, in a training project would be multiplied fivefold so that a \$10m investment would count as \$50m worth of offset. Investment in research and development carries a multiplier of three.

Recognising that few contractors

relish the administrative burden and

complexity of offset programmes, the ministry has added other incentives. The scheme will in some cases permit foreign companies to set up majority-owned joint ventures in the Gulf state; the government has hitherto insisted that Kuwaiti interests in any joint venture must always exceed 50 per cent.

In the end, however, the incentive for foreign contractors is simply the huge bounty offered by Kuwait's defence programme. "Companies will sign up readily because they want to do the deal, then worry about the problems of finding investment later," says a US official.

Hughes Aircraft Systems, the US defence group, has been first to bite. Last month it undertook to find reinvestment worth \$27.8m on a \$38m contract to supply an early warning system. Raytheon, which has a \$370m contract to supply five Patriot missile batteries, is discussing a \$120m offset commitment. So far neither company has submitted specific investment proposals.

Kuwait's biggest arms deal since

the war, General Dynamics' \$2bn contract to supply 236 M1A2 Abrams battle tanks, will not carry a full 30 per cent offset quotient, though, as the deal falls under the auspices of the US foreign military sales structure, whereby Kuwait will receive the equipment at the same price as would the US military.

Kuwait's next large military purchase is likely to be armoured personnel carriers, a deal British officials hope GKN will secure, with a possible \$1.2bn order for up to 300 Warriors.

British Ministry of Defence officials

are already looking at ways to set up a structure to manage the offset, perhaps through an assigned offset office in Kuwait or London.

But, as one US official remarks,

British, French and other international defence groups competing for a share of Kuwait's \$10bn defence

prize should not spend too much time examining potential offset deals.

"The US firms were wise to get off

the mark first," he says. "Kuwait is going to run out of investment opportunities pretty quickly."

HK airport reclamation contract awarded

THE government awarded a HK\$2.6bn (\$216m) contract yesterday to a consortium of Chinese, Australian, Dutch and local companies for reclamation work for Hong Kong's new airport project. AP reports from Hong Kong.

A government statement described the contract with China's State Construction Engineering, Australia's Leighton Contractors the Netherlands' Van Oord Aze and Hong Kong's San Cheung Kee Marine Engineering as a key part of the \$10.5bn project.

The contract calls for reclamation of 90 hectares of seabed and about 800 meters of sea wall at West Kowloon peninsula to provide for transport links for the new airport.

China has criticised Britain for going ahead with the construction of the airport without first obtaining Beijing's consent on the project's cost.

Hungary and Efta in trade accord

Hungary and the seven members of the European Free Trade Association have concluded a free trade agreement after more than two years of difficult negotiations, Frances Williams writes from Geneva. The accord, initiated at the weekend and due to come into force on July 1 covers free trade in industrial goods, processed agricultural goods, fish and other marine products.

Ericsson expands Japanese presence

Ericsson, the Swedish telecommunications group, has further increased its presence in Japan through a \$70m contract with Kansai Digital Phone Co for the expansion of the mobile telephone system in the Osaka region, Christopher Brown-Humes reports from Stockholm. The order follows an earlier SKr800m (£35m) contract from the same Japanese company and will approximately double the subscriber capacity of 75,000 envisaged under the first deal.

China condemns Nafta as threat to global trade

THE North American Free Trade Agreement (Nafta) is a threat to the global trading system and could shrink the amount of capital and technology flowing into China, a leading Chinese newspaper warned

yesterday, Reuter reports from Beijing.

The economic grouping of the US, Canada and Mexico is a blow to the General Agreement on Tariffs and Trade (Gatt), according to the

Guangming Daily. China

should counter the threat by gaining a foothold in the North American market before Nafta formally takes effect next year.

The paper said trade with

North America accounted for 12.26 per cent of China's total, excluding a huge volume of trade that passed through Hong Kong. The US is a key source of capital and technology.

China and Mexico produce many similar goods for export. The newspaper argued that Mexican manufacturers would enjoy a competitive advantage within Nafta.

China is pressing hard to be

allowed back into Gatt, which it quit after the Communists took power. It has adopted a series of market-opening measures over the past year and is strengthening copyright protection laws.

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NEWS: UK

Guinness trial charges reduced

By John Mason,
Law Courts Correspondent

THE prosecution of Mr Thomas Ward in the final Guinness trial was scaled down yesterday when two of the three charges he faced were dropped for lack of evidence.

The charges, dropped on the order of the judge, alleged that Mr Ward, the US attorney and former Guinness director, was guilty of false accounting and dishonestly procuring the execution of a valuable security in relation to the £5.2m he received after the company's 1986 takeover of Distillers.

Mr Ward still faces a third charge, which he denies, alleging that he stole the £5.2m from Guinness.

At the start of his defence, Mr Ward told an Old Bailey jury that Mr Ernest Saunders, the former Guinness chief executive, had agreed he should be paid a fee that was "in the millions" for his contribution to the takeover.

The two men agreed this after the Guinness bid had been referred to the Monopolies and Mergers Commission, apparently ending all prospect of the bid succeeding.

Mr Saunders had been unhappy and depressed at the news. His advisers had told him there was nothing he could do about it and had moved on to work for other clients, Mr Ward said.

Mr Ward agreed to search for a solution but insisted he be guaranteed payments of a size similar to those being paid to Guinness's other advisers such as and merchant bankers Morgan Grenfell, the court heard. The trial continues today.

Lloyd's syndicates face £924m loss for 4 years to 1990

By Andrew Jack
and Richard Lapper

GOODA WALKER syndicates at Lloyd's of London suffered losses of nearly £924m in the four years up to 1990 – possibly the largest ever experienced on the insurance market – according to estimates released yesterday.

An interim report from GW Run-Off, the agency managing the defunct syndicates, showed substantially increased losses for 1989 of £621m – or nearly 30 per cent of losses across the

entire Lloyd's insurance market for the year.

Some 4,000 Names – the individuals whose assets underwrite the market – on the seven Gooda syndicates also received initial estimated losses for the 1990 underwriting year of £188m.

Mr Michael Deeny, chairman-elect of the Gooda Walker Action Group, said last night: "This is absolutely horrific. It's larger than we expected and very depressing for Lloyd's Names."

But Mr Ralph Sharp, chair-

man of GW Run-Off, warned that the estimates could still increase substantially because they took no account of losses from asbestos and pollution or allowances for the collapse of reinsurance companies.

In a measure of the difficulty facing Names trying to meet their commitments to the syndicates, the report showed that only two-thirds of the £598m in calls made from syndicates during 1989 and 1990 had been received by the end of last year.

Syndicate 387 alone posted losses of 750 per cent of its underwriting capacity for 1989, the last year in which it wrote insurance business and the highest ever proportion on a Lloyd's syndicate.

The other syndicates – 164, 290, 295, 296, 298 and 299 – showed losses of between 5 per cent and 150 per cent in the years 1986-90.

Additional costs for 1986-89 rose by £142m, of which £46m was attributed to exchange rate losses and £24m was in further reserves against claims

connected with Hurricane Hugo.

GW Run-Off said it was investigating several aspects of the management of the Gooda syndicates, including under-reinsuring – making insufficient provision against possible losses – on syndicates 164 and 290, and bonuses and salaries paid to former staff and a fleet of cars charged to syndicate funds.

The report criticised Lloyd's for charging £12m in interest payments at 5 per cent over UK base rates on overdrafts

money held with the market. Mr Sharp called the charges "excessive".

But Lloyd's defended its decision, which it said had been reviewed as recently as December. It also said the losses were in line with the estimates it had calculated late last year, and was confident these could be supported within the Central Fund, which meets claims that Names are unable to meet.

Mr Deeny said that Names were to issue writs alleging negligence against Gooda

Walker and other agencies within the next month and were confident that they had a strong case.

MSF, the office staff union, is threatening legal action to prevent de-recognition of the union by Zurich Insurance Company when it takes over the troubled local authority insurer, Municipal Mutual Insurance.

The union fears that de-recognition could give Zurich "a free hand to rationalise without consultation".

Trading outlook 'remains ominous'

By Michael Cassell,
Business Correspondent

THE trading outlook for UK companies remains "ominous", with under-capacity, cancelled orders and cash flow problems still rife, according to a survey by Trade Indemnity, the credit insurance group.

The survey, conducted among nearly 800 companies during December 1992, contradicts some other recent findings suggesting that industry may be slowly moving out of recession.

It said that growing numbers of companies, confronted with continuing high levels of cancelled orders, are still reducing the levels of stocks of raw materials, work-in-hand and finished goods.

When orders started to pick up, the rate of company failures – already at record levels – could rise further, Trade Indemnity added.

According to Trade Indemnity, there has been little change in overall activity levels among Britain's businesses.

Materials price rises hit builders

PRICES of plasterboard – widely used in construction and home improvements – are set to rise for the second time in eight months, writes Andrew Taylor. The move is likely to increase builders' fears of further price rises as the economy recovers.

Contractors which have taken jobs at fixed prices, simply to cover overheads, could face damaging losses.

British Steel and Pilkington, which supply steel and glass for construction, both announced price increases in the past three weeks. Prices of some imported timber used in construction have also risen after sterling's devaluation.

BPB Industries of the UK, Europe's biggest plasterboard producer, says it will raise some prices by more than 10 per cent from next month.

Lafarge Copee of France and Knauf of Germany, which with BPP supply almost all the plasterboard in the UK, are expected to follow BPP's lead.



An artist's impression of the Firth of Forth estuary in the east of Scotland shows the two existing crossings – the rail bridge on the right, the road bridge in the centre – and the proposed second road bridge on the left, which would cost about £275m to build.

Second Forth road bridge planned with private funds

By James Buxton
and Andrew Taylor

A SECOND road bridge across the Firth of Forth estuary in the east of Scotland could be built by the end of the century, Mr Ian Lang, Scottish secretary, said yesterday.

Mr Lang announced that feasibility studies are to be conducted into building a privately funded bridge alongside the existing Forth road bridge with associated road links, as well as into a scheme for a rapid transit system linking the bridge and Edinburgh airport with the centre of the city.

Several construction companies have already indicated that they are interested in building the bridge and roads.

The government envisages that both projects be funded from tolls levied on the existing and the new Forth road bridges.

The new bridge would cost about £275m and new roads linking the bridges with the existing Edinburgh bypass and the M9 motorway, as well as improvements to the M90 on

the north side of the crossing, about £100m, Mr Lang said.

The Scottish Office also proposes that British Rail builds new stations both on the north side of the crossing in Fife and on the south side to improve rail traffic across the Firth.

Mr Lang said that tolls on the bridges would be set at the equivalent of the 2s 6d levied when the first road bridge was opened in 1964. That would mean a toll at today's prices of £1.25 compared with the present toll of 40p. The toll on the present bridge might be increased while construction of the new bridge was underway to help finance the project and act as a deterrent to unnecessary journeys.

Miller Group, the Edinburgh-based construction company, announced that it was forming a consortium with John Laing and GTM-Entrepose of France to bid for the contract to build the bridge and the associated roads. Bank of America would arrange finance.

Construction groups Balfour Beatty and Trafalgar House

together with merchant bank Kleinwort Benson are also understood to be considering bidding for the project. Other groups expected to be interested include Sir Robert McAlpine and Tarmac.

Trafalgar House and Kleinwort were partners on the privately financed Dartford toll bridge across the River Thames and are working on the privately financed Birmingham northern relief road. John Laing and GTM-Entrepose are jointly building the new Severn bridge which is also being financed privately. Industry observers believe that about six or seven groups may bid for the contract. The Scottish Office would select the winner from a shortlist of three.

Mr Lang implied that completing the project by 2000 was optimistic although it could be done if the feasibility studies were completed in two to three years, and the bridge built in four years. The capacity of the existing road bridge would be exhausted by the end of the century.

Britain in brief



Banks face scrutiny over data

Banks may be evading their own code of practice and breaking the law in the way they obtain permission from customers to use personal and account details, the office of the Data Protection Registrar said.

Mr John Lamidey, assistant data protection registrar with responsibility for financial services at the DPA, said he was seeking a meeting with the British Bankers' Association to raise concerns over how banks were obtaining and using data.

Mr Lamidey said he was worried about the methods some banks appeared to be using to ensure that their customers gave permission for banks to send them details of financial services and to try to sell them other products.

He added that clauses in some application forms which say that a customer must allow personal financial data to be used by all the bank's subsidiaries could be in breach of the banking code of practice introduced last March.

He said that he was examining whether they contravened the first principle of the Data Protection Act, which says information held on computer databases must be obtained and processed fairly and lawfully by companies.

Enterprise federation

Britain's 300-plus enterprise agencies, which provide advice to new and small businesses, have established a national federation to represent their interests.

Business in the Community, which co-ordinates community activity by large companies, acted as an informal umbrella organisation for the agencies until last June when it announced plans to end the special relationship. Sir Graham Day, chairman of Cadbury Schweppes, has agreed to become the national federation's founding president.

Training 'ad hoc' in textiles

Textile and clothing companies should invest more in training managers, according to a report by Lancaster University's textile industry research group.

Training systems in textiles and clothing are better organised in Germany, Italy and France, the report says, while training provision in Britain is closer to the ad hoc and relatively poorly co-ordinated systems in Greece, Portugal and Spain.

Bank declares ban on smoking

The Abbey National bank – one of Britain's biggest employers – announced a total smoking ban in all its offices and 700 branches.

It said it would be offering an interest-free loan of up to £200, repayable over six

months, to enable smokers among its 16,000 workers to have anti-smoking therapy. The bank said more than 80 per cent of staff were non-smokers.

Pools tax cut recommended

Reduced tax on football pools and a low rate of tax on the new national lottery would be the best combination for all concerned, including the government, a study commissioned by the Sports Council concluded.

London Economics, the consultancy, found that a 7 per cent tax on National Lottery proceeds would benefit the five nominated good causes, the lottery players and the government.

ITC to consider city TV stations

The Independent Television Commission will examine the possibility of separate commercial city television stations following its decision not to award a single national Channel 5 franchise.

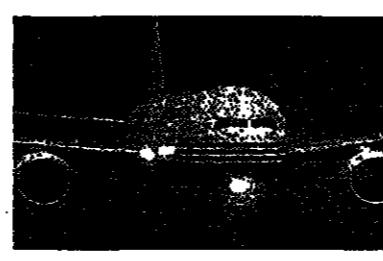
The study will consider what to do about Channel 5 after the rejection of the only application from Channel 5 Holdings, a venture backed by Thames Television and Time Warner.

The original plan drawn up with the government was to use 33 transmitters, allowing 74 per cent of the population to receive the channel. The winner of the franchise would have had to pay for the return of millions of video recorders. The ITC will examine using different frequencies, removing the need for most retuning.



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BOEING

■ Sunday newspaper story dismissed ■ Support for Lamont wanes ■ Major acts to boost government's credibility

Officials hasten to deny rumours of policy rift

By Peter Norman,
Economics Editor

YESTERDAY was a day that had the government's spin doctors in a spin.

Number 10 Downing Street and the Treasury were working flat out to assure the world that there were no economic policy differences between Mr John Major, the prime minister, and his chancellor, Mr Norman Lamont.

For the second day running government officials were denying a story in *The Sunday Times* that Mr Major had taken overall charge of economic policy and was aiming to cut bank base rates to 4 per cent.

Instead the prime minister's office, the Treasury and the Bank of England underlined that last week's surprise cut in bank base rates to 6 per cent from 7 per cent was an act of policy that had been thought through and agreed among the UK

monetary authorities. And so it appears to have been.

A sharp fall in sterling in Far East trading early yesterday forced the government to reiterate its unusually explicit denial of a single newspaper story. For reasons not altogether clear, reports on the UK economy in *The Sunday Times* tend to exert a powerful influence over foreign exchange market trading in Tokyo.

But the intensity of the government's publicity offensive pointed to the bigger problem of salvaging credibility that has dogged the rebalancing of UK economic policy and the person of the present chancellor since Britain left the European exchange rate mechanism on September 16 last year.

Rumours and suggestions that UK policy is being made "by the seat of the pants" and that the prime minister, rather than the chancellor, is in the driving seat

have been around for some time. As far as any dispassionate observer can tell, they do not apply in these circumstances. But the confusion surrounding last Tuesday's cut of 1 percentage point in bank base rates to 6 per cent gave them a new lease of life.

The government story, rehearsed a week ago and repeated yesterday, is that the base rate cut was agreed in principle by Mr Major and Mr Lamont in the week before the final decision on January 26. Since then, there have been numerous reports suggesting that the prime minister was the driving force behind the reduction.

Downing Street yesterday denied that the cut was Mr Major's doing and said it was suggested by Mr Lamont. An official who took part in the meeting between the prime minister and the chancellor said it was a good-humoured affair in which both men agreed that the

rates should be cut and that the timing should be left to Mr Lamont. It was the timing and execution of the cut that ran into difficulties, illustrating that the chancellor is, if nothing else, accident-prone.

A good time to announce the cut would have been when the big increase of 60,000 in the December unemployment figures was made known on Thursday January 21. However, the authorities had other things on their minds — they were gearing up to announce the appointment of Mr Eddie George as next governor of the Bank of England.

Having missed that opportunity, Monday January 25 would normally have been the occasion for the Bank of England to begin softening up financial markets to expect a cut. However, this proved impossible because of technical difficulties on the domestic money market caused by a shortage of bills in the hands of the discount houses.

Because the Bank of England was unable to push rates lower in its money market dealings, it took the unusual step of announcing a minimum lending rate of 6 per cent on January 26. There was a whiff of panic about this move for those who were unaware of the money market problems. Concern about the government's action was fuelled by anger among the marketmakers in gilt-edged stock who had been positioning themselves for a large auction of new government bonds the following day and found themselves carrying large capital losses following the Bank's move.

Mr Lamont's presentation of events was not helped by the curious conventions of protocol, the period of self-imposed exile from the press and public events that Treasury ministers and officials undergo each year before the Budget. The last on-the-record interviews given by the chancellor had given the

clear impression that he was reluctant to cut interest rates for fear of breaching the government's target of holding underlying inflation within the 1 per cent to 4 per cent range for the life of the present parliament.

His isolation from the media, together with that of Treasury ministers such as Mr Michael Portillo, the chief secretary, and Mr Stephen Dorrell, the financial secretary, made the eventual rate cut all the more difficult to sell as a considered act of policy.

There was no discussion among officials and policymakers about a more drastic lowering of borrowing costs than the 1 percentage point cut.

The government was, and is, concerned not to trigger a free-fall of the pound for fear of increasing imported goods prices and putting its inflation target in jeopardy.

The US approach of bringing short-term interest rates down to 3 per cent has not been considered relevant to UK conditions, in spite of the length of the recession. UK officials say the drastic cut in US interest rates was aimed largely at preventing a "credit crunch" in the US banking system and geared to building up US bank profits. US interest rates charged to the consumer have fallen far less than those at which the banks borrow from each other.

The irony of the latest rate cut is that Mr Lamont went ahead with his decision with the specific aim of boosting confidence in the economy after hearing bad news of rising unemployment, falling output and declining retail sales in the latest batch of government statistics. The controversy that has surrounded government policy over the past week will have done nothing to help his goal.

'Lame-duck' chancellor is set for summer departure

DENIALS from Downing Street are no longer enough. The public support offered by Mr John Major yesterday did nothing to disguise the weakness of his chancellor.

In the eyes of his colleagues on the Conservative benches at Westminster, Mr Norman Lamont is a lame duck. He has the office of chancellor but he lacks its political authority.

That is not the assessment of political enemies but rather of a broad swathe of the Tory party — ministerial colleagues among them. It is impossible to find more than a handful who expect him to remain in No 11 after the summer.

There is a chance they are wrong. The atmosphere which seeps from the lobbies, bars and corridors of Westminster is notoriously febrile. The mood of Tory MPs swings from euphoria to despair with alarming speed.

It is hard to recall that Lord Lawson, blamed widely among Conservatives for the country's present economic mess, was not so long ago acclaimed as the architect of an economic miracle. The Tory party is never slow to erect pedestals for its leaders. It is equally quick to demolish them.

Mr Lamont has first-hand experience. He was attacked for his economic policy before last year's general election; praised for the same policy after it.

In the wake of sterling's ignominious exit from the European exchange rate mechanism last September many thought he should resign.

But the interest rate cuts

which followed and the growth strategy in November's Autumn Statement brought a reprieve, even a brief moment of acclimatisation.

By January Mr Major had rejected the advice of friends to switch the chancellor to the Home Office in a pre-Budget reshuffle. His decision reflected a combination of stubborn loyalty and his concern not to upset the political balance of his cabinet.

Mr Lamont had skilfully aligned himself with the Eurosceptics. His departure would have given dangerous ammunition to the opponents of the Maastricht treaty.

But keeping him carried a price.

The two most precious commodities for any chancellor are the confidence of the City and Westminster and the instinctive trust of the prime minister.

The uncomfortable truth is that the Tory party no longer has faith in Mr Lamont's ability to deliver the economic recovery he has promised so often. His political peers are quite happy to believe he is reading a script written in No 10. And in politics, perceptions often count for more than reality.

A throwaway remark from a middle-ranking minister catches the general mood: "I don't blame Norman but I don't know anyone in the

appraisal he might have expected.

ted, Mr Lamont instead found the move greeted with deep suspicion: had he been packed into the move or had Mr Major demanded it?

There is no evidence of personal animosity between the two Downing Street neighbours. Neither has yet formed a fixed view on the shape of the Budget. Their meetings are described by insiders as perfectly amicable.

But that is only half of the story. Mr Major and Mr Lamont have never been close political friends. If there is little animosity between them, there is no instinctive rapport. As one insider puts it: "They live to work at it."

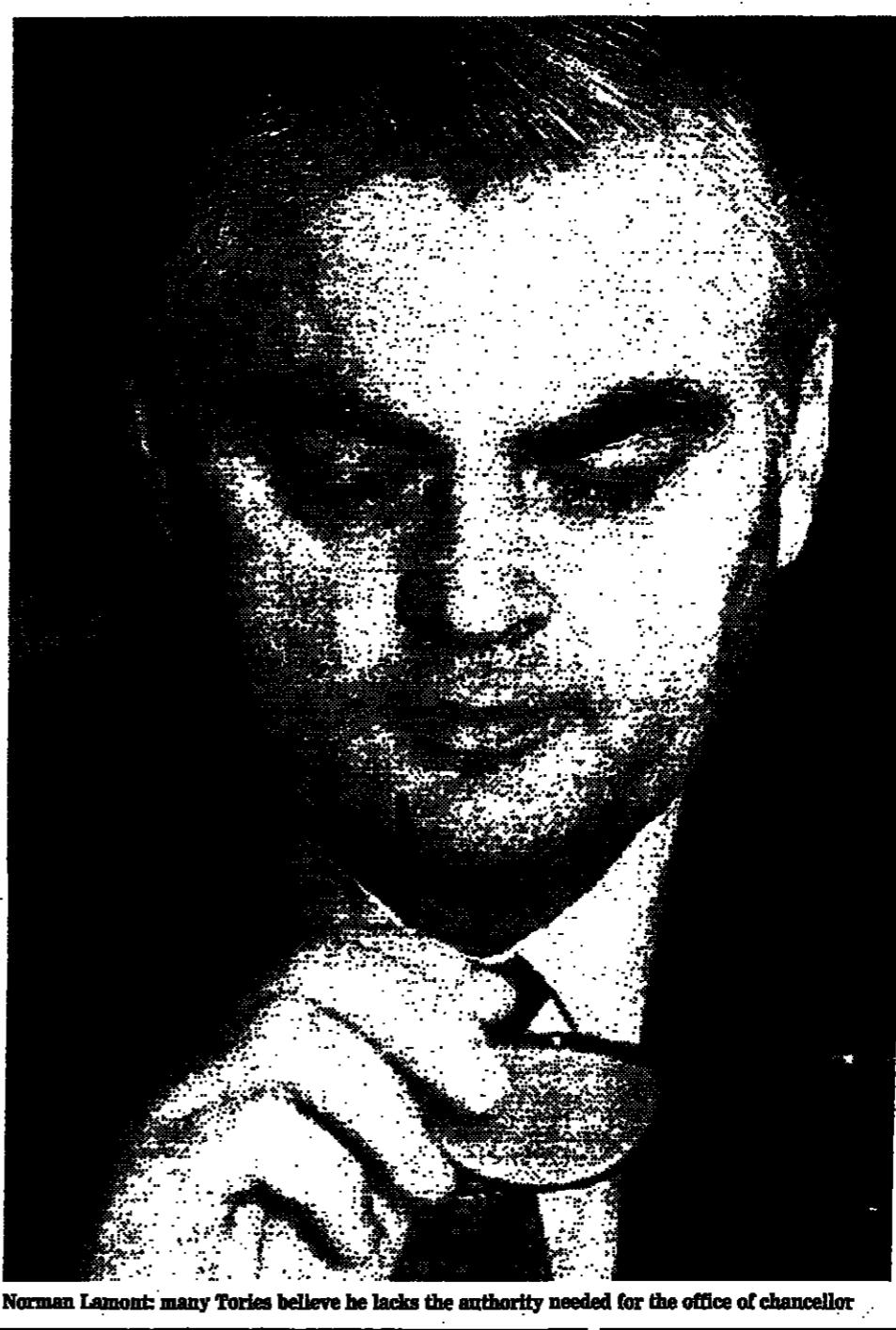
The prime minister knows that his premiership hangs on securing economic recovery before the recession does irreparable damage to public finances. So it is hardly surprising that he is taking a keener than usual interest in the Budget and has taken the lead in promoting a new industrial strategy.

But tacit acknowledgement by Mr Major's aides that he has been driving policy is hard to square with public pronouncements that Mr Lamont is in charge.

Downing Street sees the risks on financial markets of a public rift. Mr Major has acted to bolster Mr Lamont's standing. But it may be too late. Public expressions of confidence in the chancellor serve only to underline his weakness. Too many at Westminster remember Mrs Margaret Thatcher's description of Mr Nigel Lawson as "unassailable".

There is some sympathy for Mr Lamont. The disintegration of the ERM strategy was a collective rather than an individual failure of government. Sympathy, however, does not easily translate into confidence.

A graphic example of the chancellor's weakness came last week in the typical reaction on the Conservative benches to the latest cut in interest rates. Instead of the applause he might have expected,



Norman Lamont: many Tories believe he lacks the authority needed for the office of chancellor

Scientists warn of rise in jobless

By Clive Cookson,
Science Editor

URGENT government action is needed to regenerate British industry, an all-party alliance of politicians, industrialists and scientists warned yesterday.

The Parliamentary and Scientific Committee said: "Without change, we shall at best become a manufacturing arm of Japanese, American and German companies, whose governments have for years taken a more positive attitude to science and technology and to manufacturing industry than to UK governments. At the worst, this will lead to chronic mass unemployment with ensuing community unrest and instability."

The committee does not usually directly advise the government but it has sent its report to the prime minister and ministers responsible for industry, science and education. Its warning follows a confer-

ence on Japan's emerging lead in technology, which the committee organised with the Royal Society.

Sir Gerard Vaughan, chairman, said: "The message from the conference was clear and extremely disturbing: unless we make major changes, this country will become largely a labour market for other countries, without an adequate manufacturing base of our own. This will be disastrous for our future prosperity."

The committee points out that the combined research and development expenditure of five Japanese companies — Hitachi, Toyota, Matsushita, NEC and Fujitsu — matched all such private-sector spending in the UK.

It says: "The government must manifestly exert leadership in promoting recognition that science and technology are a crucial part of manufacturing industry and that both are essential for this country's future."

Experts at odds on pound's value

By Emma Tucker,
Economics Staff

THE relative value of the pound is not something on which economists easily agree.

The latest slide in sterling has done little to narrow their differences, and the arguments about whether the UK's currency is overvalued or undervalued continue.

Last year, before the UK left the exchange rate mechanism and floated the pound on the foreign exchanges, the Treasury plus a number of City and academic economists argued that the pound was correctly valued at a central rate of DM2.35.

Their main argument was that the price of tradable UK goods was roughly on a par with European goods, converted at the exchange rate of DM2.35.

Others argued that DM2.35 was too high, and was pricing UK goods out of the international marketplace. They pointed to the size of the UK's visible trade deficit in the middle of a recession as evidence

that manufacturing industry was unable to compete against Europe.

The latest drop in the pound to around DM2.38 puts sterling about 15 per cent below its old ERM floor of DM2.778. Predictably enough, some of those economists who thought the pound was correctly valued before devaluation now argue that the exchange rate has slipped too far and will lead to higher inflation.

Others are looking for it to fall even further before industry can regain international competitiveness.

Mr Bill Martin, chief economist at UBS Phillips & Drew, believes that the pound needs to fall to roughly DM2.00 and to parity against the dollar, over the medium term, before the country can deliver reasonable growth levels and relatively low unemployment. Low inflation would be delivered by the government acting to restrain consumer spending.

But Mr Peter Spencer, chief economist at Kleinwort Benson, says there is already evidence to suggest that the UK

currency is heavily undervalued against the European currencies, if fairly valued against the dollar.

"You only have to look at some of the industry location decisions which are being taken at the moment, such as Hoover's decision to close its factory in Dijon, France, and concentrate on its factory in Scotland," he says.

Economists will continue to disagree as long as different ways exist of assessing the currency's value.

Those who argued that sterling was appropriately valued at DM2.35 when Britain was in the ERM were using the "purchasing power parity" valuation method. This states that the correct exchange rate between two currencies is the one that equalises the price of the same traded item in both countries.

The problem with this method is that it ignores other economic fundamentals, apart from export prices, which determine whether a currency is valued at a sustainable level on the foreign exchanges.

Thus Mr Martin argues that the PPP method gives a misleading view of a currency's value.

It is all very well for the companies that have survived to price their goods on a par with Europe and the US, but that ignores those companies that went out of business in the 1980s, unable to compete with the pound at that level.

The other method for assessing the value of a currency is to use macroeconomic models to estimate the exchange rate at which the economy can return the trade account into balance in the medium term.

The two methods tell very different stories. For example, the PPP method suggests that the D-Mark is overvalued, while the second method suggests that the currency, given Germany's large trade surpluses during the 1980s, was undervalued.

It is probable that they will continue to tell a similarly inconsistent story about sterling as the latest drop in the currency makes its mark on the economy.

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MANAGEMENT: THE GROWING BUSINESS

BBC's capital venture

These are venturesome times. Prime Minister John Major returns from India and makes a plea for industrialists to become "merchant venturers" while BBC 2 launches a prime-time series on venture capital entitled *The Adventurers*.

The six-part TV series follows a year in the life of Grosvenor Venture Managers, a medium-sized company which will back most deals apart from start-ups. The series provides an intriguing picture of a little-understood financial sector.

A problem is that while the fly-on-the-wall technique is good at conveying impressions it falls down on explanations. Why should the BBC be devoting six Sunday evenings to venture capitalists? What is their contribution to the economy and how are they different from bankers - apart from driving smarter cars?

This last question is crucial to the debate going on within pension funds, banks and the venture firms themselves on whether venture capitalists earn their keep.

What is the viewer to make of venture capitalists from the first two episodes? They do not appear to lead lives which are obviously more exciting than those of many other City professionals though episode two conveyed the brinkmanship involved in some of their deals.

Despite the liberal use of Grand Prix scenes, episode two could only confirm the essentially humdrum nature of the game. The buzz provided by the Troubleshooter series is lacking, presumably because investing money is less visual than making sports cars or brewing beer.

The Adventurers was conceived at a time when venture capital still retained something of its buccaneering image for backing start-up high-technology businesses. It has reached the screen at a time when a growing number of those involved are only too happy to drop the venture tag and settle for the more prosaic title of provider of private equity.

CB



Cutting red tape

AFTER nearly 30 years with the same accountant, Ellen Lunn recently switched. SA Lunn, the family-owned plumbers' merchants she runs with her husband, now gets a better service but she still resents paying for an audit as she is convinced she does not need.

"I can understand the necessity for an audit in a large concern where there is a lot going on and they are dealing with other people's money, but I don't see the need in a small business," she says. Lunn and her husband are the only shareholders in the Farnborough-based company, which has a workforce of 12, sales of just over £1m and no bank borrowings.

The audit is costly - the present accountant charges £2,500 for preparing annual accounts and carrying out the audit - and also takes up time. "Half a day goes on the meeting with the auditor, usually at an inconvenient time, and then there are the follow-up queries. If we weren't required by law to have an audit we wouldn't need to employ a certified auditor and we could go to a bookkeeper or do the job ourselves," she says.

Lunn is not alone among small business owners in querying the value to small businesses of the audit. This issue has also vexed governments, the accountancy profession, banks and tax authorities for more than a decade.

For the third time in 10 years the Department of Trade and Industry is engaged in a review of the small company audit and it expects to produce a discussion document in the next month or so.

Spurred by growing concern about the burden of red tape on small firms, there appears a growing consensus that the small company audit must go. But the debate is by no means over and there is certain to be heated discussion about the level at which the audit ceases to be necessary. There is also disagreement over whether or not it needs to be replaced by a simplified report on the finances of the smaller firm.

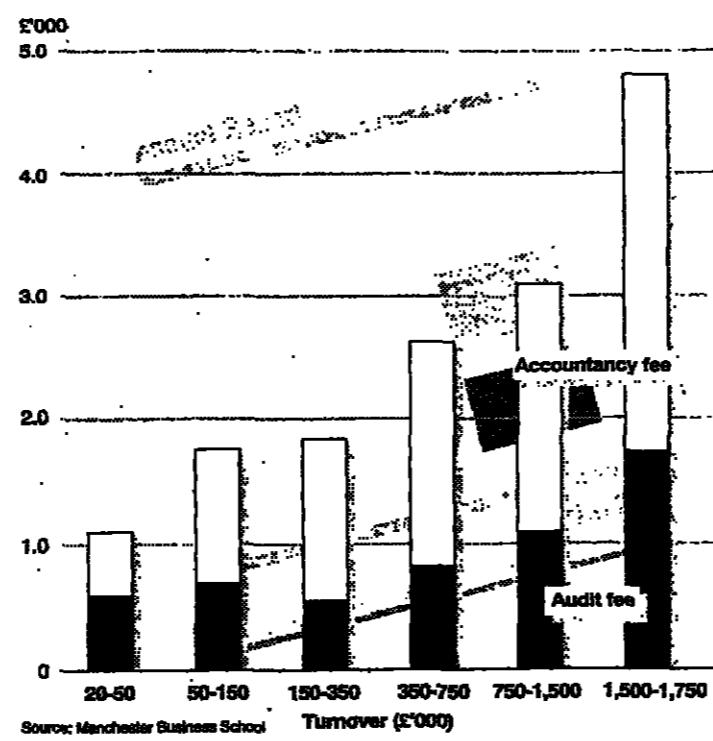
Defenders of the small company audit argue that it provides an independent review of the business for suppliers, banks and taxman. It also forces the business owner to keep his or her accounts in order.

Abolitionists say the audit is an unnecessary expense; that the requirement to file accounts with Companies House ensures records are kept; and that outsiders have other ways of monitoring performance. Freed from the audit, small business owners would regard their accountant as a friend and adviser,

Charles Batchelor reports on mounting pressure to drop the burden of small company audit

Unloved expense

The audit burden



not as an official snoop.

Like so many of the regulations that control business, it is the smaller company that bears the heaviest burden of red tape. The typical company with sales below £20,000 pays the equivalent of 4 per cent of turnover by way of audit fees, compared with 0.8 per cent for

the Chartered Association of Certified Accountants and many small accountancy firms. There are signs that the banks are coming round to the idea, while the Institute of Chartered Accountants in England and Wales, though it did not oppose the plan in the past, is now more positive.

Freed from the audit, small business owners would regard their accountant as a friend and adviser, not as an official snoop

the company with sales between £100,000-£200,000, say consultants Graham Bannock & Partners.

Opposition to abolition of the small firms audit has mainly come from the tax authorities, the banks,

The ICA suggested in a consultation document last August that companies with sales up to the VAT registration threshold of £26,500 should no longer be required to undergo an audit. Those with sales

up to £300,000 should be able to dispense with the audit if shareholders were unanimously in favour.

But removal of the audit would not free companies from external checks. The ICA wants in its place a "compilation report", based on financial information in the annual report and accounts. This report would have to be signed off by a qualified accountant.

Banks are prepared to back the proposal for removing the audit for companies with sales of less than £36,600, but are not keen for larger companies to jettison the audit, even if all shareholders agree. The British Bankers' Association says it wants to go "one step at a time".

Feedback from ICA members to the consultation document has shown 70 per cent in favour of relaxing the audit rules, although most demanded that shareholders voted unanimously in favour even in the smallest of companies.

In spite of more than a decade of debate many accountants still appear confused at the likely impact of removing the small firms audit. Many argue that it would not make much difference to the smaller firm while claiming it would lead to a sharp reduction in accountancy fees.

Much work involved in the audit results from the need to comply with the Companies Act, says Lance Blackstone of London accountants Blackstone Franks.

"A lot of time is taken up with checks for compliance purposes," he says. "Without an audit there would be fewer notes to the accounts."

Others are less sure. "We are sceptical about the extent of the savings which the proposals can be expected to secure," says Paul Chinnall, assistant director at the BBA.

But the deep-seated fear of many of the 14,000 accountants who are registered auditors is that abolition of the statutory audit will allow companies to turn to cheaper bookkeepers to compile accounts. "Companies would shop around for any Tom, Dick or Harry to sign their compilation report," says Panos Mavron, a sole practitioner.

There is little doubt that many small companies would opt for the cheapest solution to the chore of preparing accounts. But great care will be needed in framing any new rules.

The introduction in 1981 of abbreviated accounts for small businesses had the perverse effect of increasing the amount of work involved, since they could only be compiled from the full accounts.

Proponents of abolition point to the US and many countries in continental Europe which do not require small companies to have an audit or to publish accounts. This has not prevented the development of a strong small business community.

In a Nutshell

Red tape strewn across Europe

British exporters believe regulations and red tape will represent the largest non-tariff barriers to selling in continental Europe, followed by discrimination against non-local goods and services.

One in 10 exporters regard Germany as the most difficult sales destination because of the high-quality standards and competitive pricing demanded, according to a survey of 450 small businesses by Barclays Bank. France was seen as most likely to impose red tape or to discriminate against imports.

Despite this 81 per cent of exporters were optimistic about future prospects. One third have increased their export sales and promotion and a similar number have made new contacts abroad.

Finding the right French manager

Small- and medium-sized high-technology companies keen to establish a subsidiary in France may be eligible for a special assistance programme which has been launched in Montpellier.

The Montpellier Languedoc Roussillon Technopole has created an "incubator" unit for British and US companies.

The unit's staff will help companies find an experienced French manager to establish and manage the subsidiary, will provide help with the preparation of a business plan and provide premises at subsidised rates. The cost of these services is 1 per cent of the French subsidiary's revenues over its first two years.

Contact *Montpellier Technopole, c/o Peter Prouse Associates, The Coach House, 24 Bridge Street, Leatherhead, Surrey KT22 8ZG, Tel 0372 363025*.

Partnerships in the local economy

A business partnership combining the efforts of local companies, business support groups and

public sector organisations has been formed in Hertfordshire to boost the local economy.

More than 100 business people and representatives of business organisations attended the first meeting of the Hertfordshire Business Forum last month. The main instigators of the initiative are the county's Training and Enterprise Council, the county council and its development organisation, which was set up to attract investment.

Traditionally prosperous Hertfordshire has been spurred into action by the loss of some 13,000 jobs in defence-related companies such as Rolls Royce and British Aerospace.

Contact *Herts TEC, New Barnes Mill, Coton Mill Lane, St Albans, Herts AL1 2HA, Tel 072 41442*.

Brain and business form industry club

Durham University has launched an Industry and Commerce Club to encourage collaboration between its academics and companies in north-east England.

The university has taken its lead from the much higher level of informal contact between universities and industry in the US and believes many businesses are unaware of the relevant expertise academics have in product, planning and management problems.

Ninety companies, from small businesses to multinationals, attended the launch. The university hopes the club will enhance the performance of north-east industry. First-year membership is £200 plus VAT or a representative or £500 for up to three representatives.

Contact *Prof. Bernard Smythe, Durham University, Old Shire Hall, Durham DH1 3HP, Tel 091 374 4632*.

Fifth less new starts in 1992

A total of 380,000 new businesses were started in 1992, a fall of 22 per cent on the year before and well below the peak of 520,000 in 1990, according to National Westminster Bank.

Since 1988 an estimated 2.4m new businesses have been formed of which two thirds are still thought to be trading.

More businesses are making use of the founder's personal resources to start. In 1992, 65 per cent used their own money compared with 37 per cent in 1991 while just 20 per cent used bank finance compared with 41 per cent.

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ANNOUNCEMENT OF A PUBLIC AUCTION FOR THE HIGHEST BID

GREEK EXPORTS S.A., registered in Athens at 17 Panepistimiou Street and legally represented, in its capacity as Liquidator in accordance with article 4(a) of Law 1892/1990, as supplemented by article 14 of Law 2000/1991 and then by Decision No. 9583/1992 of the Athens Court of Appeal

ANNOUNCES

a Public Auction for the Highest Bid with sealed, binding offers for the purchase, in toto, of the assets of the company under special liquidation named COATED ABRASIVES INDUSTRY (VIEL) S.A. registered in Athens.

ACTIVITY AND BRIEF DESCRIPTION OF THE COMPANY

VIEL S.A. was founded in 1981 (Govt. Gazette 2627/81) and is engaged in the production of coated abrasives, the sale of these products in the Greek market and their export abroad. The Company's manufacturing installations are in the Industrial Estate of Patras at Patras. The factory stands on a plot of about 12,800m². The factory building covers a space of 3,568m². There are also auxiliary buildings totalling 587m² (offices, etc.). The basic manufacturing machinery is of German make (BRUCKNER) and the auxiliary machinery is Austrian (IGEL).

TERMS OF THE AUCTION

1. To take part in the auction, interested parties are invited to receive from the Liquidator the Offering Memorandum and the draft Letter of Guarantee in order to submit a sealed, binding offer to the Athens Notary Public assigned to the auction. Mrs. Adriana-Dimitra Economopoulou-Zapheiropoulos, at 18 Voukourestiou Street, 5th floor, Tel. 30-1-361.8249 up to Tuesday, 23rd February, 1993 at 1900 hours. Bids must be submitted personally or by a legally appointed representative.

2. Bids will be sealed before the above Notary on Wednesday, 24th February 1993 at 1100 hours by the Liquidator in attendance. Bidders who have submitted their offers within the prescribed time limit will also be entitled to attend. Bids submitted beyond the prescribed time limit will not be accepted and will not be taken into account.

3. The sealed offers must clearly state the purchase price offered for the assets, in toto, of the Company and must be accompanied by a Letter of Guarantee from a bank legally operating in Greece, to the amount of fifty million drachmas (\$50,000,000 drs.) or its equivalent in U.S. dollars (U.S.\$).

4. The Company's assets and all fixed and circulating constituent parts thereof, such as immovable and movable property, claims, trademarks, titles, rights, etc. are to be sold and transferred "as is, where is" and, more specifically, in their actual and legal condition and location on the date on which the sale contract is signed, regardless of whether the Company is operating or not.

5. The Liquidator, the Company and the creditors representing 51% of the total claims against the Company (Law 1892/90 article 4(ba, para 1 as in force), known hereafter as the Majority Creditors, shall bear no liability for any legal or actual defects or for any deficiency in the effects and rights for sale nor for the possible refusal of the State to approve, as required, the transfer of elements of the assets, nor for their incomplete or faulty description in the Offering Memorandum and in any correspondence. In the event of inconsistencies, entries in the Company's books, as they stand on the date of signature of the sale contract, shall prevail.

6. Prospective buyers hereinafter referred to as "Buyers", shall be obliged, on their own responsibility and due care, and by their own means and at their own expense, to inspect the object of the sale and form their own judgment and declare in their bids that they are fully aware of the actual and legal condition of the assets for sale. The Buyers are hereby reminded that, in accordance with the provisions of Law 1892/90, article 4(a, para 4 as in force, having agreed in writing to maintain confidentiality, they are entitled to have access to any information they may require concerning the Company for sale.

7. Bids should not contain terms which might prevaricate their bindingness or any vagueness concerning the offered price and its method of payment, or any other matter of importance to the sale. The Liquidator and the Majority Creditors have the right, at their uncontrollable discretion, to reject offers which contain terms and conditions, irrespective of whether these offers contain a higher price than that of other bidders. Such unacceptable terms would be, for example, requests for the repair, improvement or transfer of fixed assets, or requests for guarantees in the collection of claims or the outcome of court actions brought by the Company in this respect, or compliance with recommendations regarding the security of the installations, or for safeguarding the insurance cover, etc.

8. In the event that the person to whom the auction is adjudicated, fails in his obligation to appear within twenty (20) days from being invited to do so, and sign the relative sale contract and fails to abide by the other obligations according to the present announcement, then the above-mentioned guarantee of fifty million drachmas (\$50,000,000 drs.) is forfeited to the Liquidator in compensation for expenses of any kind, time spent, and any actual or hypothetical loss sustained, with no obligation on the Liquidator's part to furnish any specific proof or deem that the amount has been suffered to him as a penalty clause, and collect it from the guarantor bank. Guarantees deposited by other bidders shall be returned to them after the Liquidator's evaluation report has been approved by the Majority Creditors and the highest bidder's guarantee shall be returned to him after he has paid the sale price and the act of settlement has been drawn up and signed.

9. The highest bidder is deemed the one whose offer has been so judged by the Liquidator and approved by the Majority Creditors as being in their best interests.

10. The Liquidator shall not be liable to participants in the auction either with respect to the evaluation report or for his selection of the highest bidder and neither will he be liable to them for the cancellation of the auction in the event that its outcome is not approved by the Majority Creditors.

11. Participants in the auction do not acquire any right, claim or demand from the present announcement or from their participation in the auction, against the Liquidator, for any cause or reason.

12. Transfer expenses of the assets for sale (taxes, stamp duty, notarial and mortgage fees, rights and other expenses for drawing up topographical diagrams as required by Law 651/77, etc.) are to be borne by the Buyer.

13. Those taking part in the auction will be committed to keeping the enterprise operating in its present form.

For any information, interested parties can apply to:

a) The head office of E.I.B.A. S.A., Directorate of Public Holdings, 87 Syngrou Avenue, (2nd floor), 11745 Athens, Greece, Tel: 01-32 94,395 and 30-1-92 94,396 and to

b) GREEK EXPORTS S.A., 17 Panepistimiou Street, (1st floor), 105 64 Athens, Greece, Tel: 30-1-32 43,111 to 30-1-32 43,115

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For further information, please contact Jill Howson of Coopers & Lybrand, Cumberland House, 35 Park Row, Nottingham NG1 6FY. Tel: 0602 419066 Fax: 0602 410192.

Display & Shop Equipment

- manufacturer of bespoke interior shopfitting equipment
- freehold property
- turnover £2.0 million with 47 employees
- modern plant and equipment
- good order book.

For further information, please contact Gill Skifford of Coopers & Lybrand, 43 Temple Row, Birmingham B2 5JF. Tel: 021 236 9966 Fax: 021 200 4040.

Coopers & Lybrand is authorized by the Institute of Chartered Accountants in England and Wales to carry on Investment Business.

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- Supplier to major UK retailers.
- Member of Scottish Salmon Smokers Association.
- Turnover for 1992 - £3m. Turnover capacity - £7m.

For further information please contact Robin Wilson or Roy Russell at the address below.

39 St Vincent Place, Glasgow G1 3QO.

Tel: 041 204 2800. Fax: 041 221 1864.

Authorized by the Institute of Chartered Accountants in England and Wales to carry on Investment Business.

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For further details contact the Joint Administrative Receiver:
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All interested parties should contact Paul M Davis, the Joint Administrative Receiver, quoting reference L3612

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(In Administrative Receivership)

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- Order book of £165,000
- 72 employees
- Revolving:
- Annual sales £0.5 million
- 24 employees

TSL Electronics Limited

(In Administrative Receivership)

• Manufacturer and supplier of door entry systems, alarms and monitoring systems

• 11 employees

• Annual sales £400,000

For further information, please contact:

GC Horstfield, Price Waterhouse, 9 Bond Court, Leeds LS1 2SN. Telephone: (0532) 442044. Fax: (0532) 441401/439475.

FW Taylor & Son Limited

(In Administrative Receivership)

• Light engineering business

• 3 employees

• Turnover £100,000

For further information, please contact:

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TECHNOLOGY

Ian Rodger reports on a saleable Austrian breakthrough that makes dirty blast furnaces obsolete

Clean steel gets to melting point

Executives are breathing more easily these days at Voest-Alpine, the state-owned Austrian industrial group, thanks to a new order from the Far East which could open up sales prospects around the world for a cheaper and cleaner way of making steel.

The group has just won an order from the big South Korean steel concern, Pohang Iron and Steel (Posco), for its Corex technology for reducing iron ore directly to hot metal. According to Herbert Steinwender, president of Voest-Alpine Industrieanlagenbau (VAI), the group's engineering unit, it is in discussion with 35 other steel companies about possible orders.

Direct reduction (DR) and smelting reduction (SR) technologies have tantalised steel makers for decades. The idea is that the oxides and other impurities present in iron ores can be removed in a single thermal process, using an ordinary hydrocarbon or coal as a reduction agent.

This would enable steelmakers to dispense with the cumbersome and expensive traditional processes of refining coke from coking coal in huge ovens and then using the coke as a reduction agent in immense blast furnaces.

SR plants could also be operated economically on a much smaller

scale than blast furnaces, thus opening the way for new entrants into the steel industry.

Another feature that has increased interest in recent years is that SR plants produce substantially fewer emissions than coking plant-blast furnace complexes. In the 1980s, the focus was on natural gas driven DR plants, but interest faded with the sharp rise in gas prices in the early 1970s. In the mid-1970s, Willy Korf, the maverick German mini steel mill entrepreneur who died in an air crash in 1990, started development of a coal-based SR system, originally called the KR (Kohlereduktion) process and later changed to Corex.

In 1979, Voest joined Korf in building a 60,000 tonne per year pilot plant at Kehl, on the upper Rhine in Germany, and four years later took over the whole project when Korf's business collapsed. VAI won its first commercial contract for a 300,000 tonne per year Corex plant from Iscor, the South African steel company, in 1985. But the installation had considerable teething problems, and was not running profitably until two years after its commissioning in 1987.

Since then, things have been tense in Linz, to say the least. "We have been hoping a long time for a second contract," Steinwender says. Some executives felt that VAI

should have put in a Corex plant at the Linz works of its sister company, VA Stahl, to demonstrate its confidence in the technology.

But this was difficult to justify economically as long as newly modernised iron making facilities, which were well adjusted to downstream facilities, were working effectively. "So we are very happy that Posco has come along. It is the third largest steel company in the world," he says.

The Posco order is for a plant that is double the size of Iscor's. VAI will not disclose the value of the order, but says normally a plant of this size would cost Sch3bn (£179m). Questions have been raised about how much further the technology can be scaled up without running into new complications. Steinwender says the next step up to a plant of about 1m tonnes per year should be achieved without difficulty, as the equipment needed has already been used in DR plants.

Opinions are divided within the group as to whether Corex will be as big a success as Voest's development in the late 1980s of the LD (named after its Linz and Donawitz steelmaking sites) basic oxygen technology process for converting iron into steel. That technology is now universally used in integrated steel works around the world and has produced a steady income

stream for the group for decades. VAI claims that total Corex plant costs for producing a tonne of hot metal are about 20 per cent less than those in a coking plant-blast furnace complex. Total energy requirements are about 15 per cent less, but considerably more excess energy is available for driving a power station.

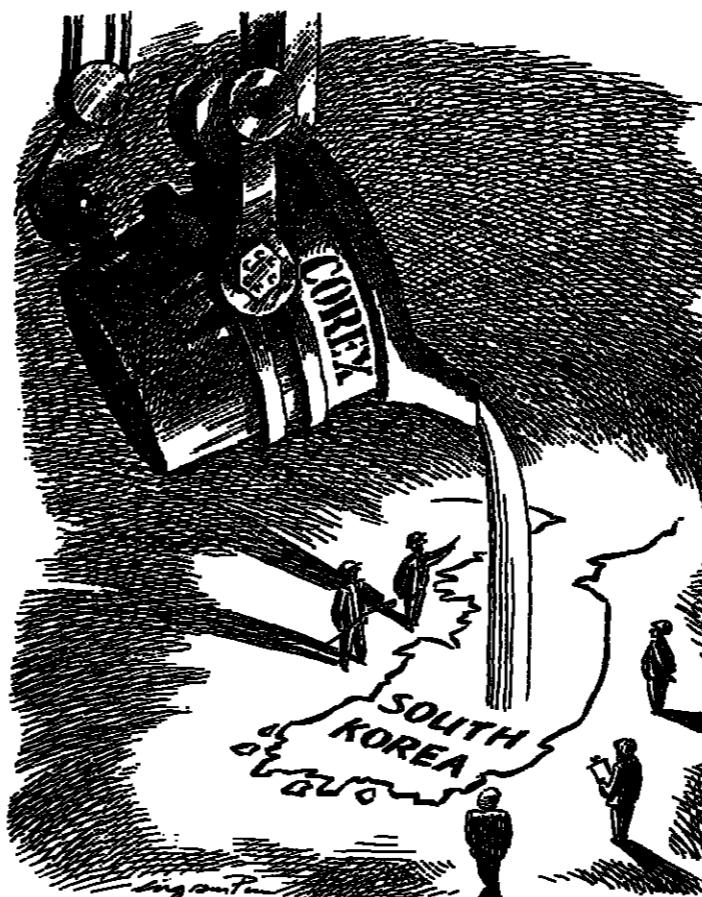
Still, the snag for many producers, like Voest itself, is that as long as old, fully depreciated plant is still working well, it is difficult to

justify investing in Corex. And, as Othmar Pühringer, deputy chairman of Austrian Industries, Voest's parent company, says, "there is already a significant overcapacity of hot metal in the world".

Pühringer believes that market development will take some time.

"The real boom will take place when environmental controls get more stringent."

"We did not see this when we developed the process, but it is a beautiful by-product."



Technically Speaking

Unix's survival at stake

By Alan Cane

A FEW days before Christmas last year, Novell, a US computer networking company whose annual sales are now close to \$1bn (£600m) signed a letter of intent to acquire Unix Systems Laboratories, a company in which AT&T has a majority stake and which is responsible for the licensing and development of the Unix computer operating system.

The deal, worth \$350m, has to be ratified by 11 other computer companies which own shares in USL. These include Amdahl, Fujitsu, ICL, Motorola and Sun Microsystems.

It is nevertheless remarkable, given the history of Unix, that there has been a dearth of comment on a development which may fundamentally reshape the open systems movement. It may simply have been the imminence of the New Year, others see more sinister forces at work.

To recap briefly: open systems imply a common set of rules for interworking so that no supplier has a technical advantage over any other in developing standard products.

Unix is one of a number of operating systems vying to be adopted as the open systems standard. The development of such an operating system would have to be free from the control of any one manufacturer or group of manufacturers.

Unix was created by AT&T at Bell Labs but has since been widely licensed, leading to a damaging multiplicity of "standard" versions. These include Sunsoft's Solaris and IBM's AIX.

The competition includes IBM's personal computer operating systems OS/2, the Open Systems Foundation's OSF and Microsoft's Windows NT, a new operating system which has yet to be launched commercially.

AT&T established USL, and encouraged other companies to take stakes in it, to promote the idea of Unix development independent of itself or any other company. In doing so, it showed that learned the lessons of the 1980s when plans to establish a standard Unix between AT&T and the

aggressive workstation company, Sun Microsystems, provoked an industry war.

Novell, however, is one of the industry's newly emerging dominant forces with some 60 per cent of the global market for networking software. The 1990s are set to be the decade of computer networking so Novell, along with Intel and Microsoft, can claim to be an architect of the new world order in computing.

So by selling off USL to Novell, has AT&T thrown away the idea of an independent Unix? And if it has, does it matter?

The answer to the latter question would seem to be "No", judging by the lack of controversy over the proposed sale. Why should that be?

One possible answer is that AT&T and the rest of the industry are already anticipating that Windows NT will be the operating system of the future and have thrown in the towel.

Windows NT - standing for "New Technology" - is Microsoft's first multiuser, multitasking operating system suitable for powerful network servers. It is Microsoft's attempt to lay siege to the market for enterprise-wide computing, taking advantage of the shift away from mainframes and mainframe operating systems.

Microsoft has a deserved reputation for tenacity in bringing reliable products to market even if there are several false starts on the way. But coming as it does from a background in stand-alone personal computers, it has little experience of enterprise data processing. It knows this very well and is taking steps to remedy its deficiencies.

But multiuser computing is complex and critics argue that Windows NT will have to go through several versions before it approaches the reliability and robustness of Unix.

Many believe that Unix represents the best opportunity of developing a genuinely open operating system for the 1990s and beyond. With the loss of an independent USL, however, there may be again a proliferation of Unix variants - to nobody's advantage.

SmithKline cures a corporate headache

Group decision-making is central to corporate life, but it can be time-consuming and socially awkward for many managers. In a move that introduces a touch of the television game show to business, SmithKline Beecham is trying to take the headache out of joint decisions.

The Anglo-US pharmaceutical group's solution is Teamworker, dreamt up by Tony Gear and Martin Read of Decision Dynamics, a small UK communications company. It consists of handsets, similar in design to pocket calculators, linked by radio to a central stan-

dard microcomputer. This is loaded with special software which presents data in logical order to the participants, who vote or register opinions on the keypads. The results appear instantly on a large screen.

Teamworker is also used by the Ministry of Defence, Manchester United, and Allied Breweries, where it shows what the members of tasting panels think about differing beer flavours.

The Head of SB's Gastrointestinal R&D Category, Leanne Wagner, says the system makes research and development meetings much

more effective. It was adopted to cut the length of time spent reviewing SB's extensive project portfolios.

"Our practice has always been to brainstorm in groups of 12 to 15 staff from a variety of disciplines, as well as to gather smaller groups dealing with individual therapeutic areas," she says. "The idea of portfolio reviews to pinpoint where our resources should best be concentrated and evaluate research opportunities." But this was often time-consuming and complex.

Wagner says meetings are now better organised. "The computer gives the cue for each project option to be presented and for its technical and commercial attractiveness to be discussed." A group vote then shows instantly where disagreements arise, without participants being influenced by others' opinions.

"Social pressure is thus considerably diminished; participants can disagree without confrontation, producing a more honest spread of opinion. It becomes much more difficult for a senior member to dominate the meeting," Wagner says.

This is important when people from different disciplines are involved.

John Dent, SB's former senior vice-president of project management, says meeting times are now much shorter. "We normally took a 15-day yearly meeting to review our portfolio, and that has been cut to around four."

He is not sure whether the decisions are actually better. "But one point which is important is that everyone understands what decision has been reached. At least this way, people who disagree have a fairer chance of being able to persuade the others."

James Arnold

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EUROPE - THE WAY FORWARD

Paris, 10 & 11 February 1993

This conference takes place at a vital moment in the European Community's development, in the aftermath of the monetary crisis and just after the January 1993 deadline for the opening of the single market. This is a timely opportunity for economic and business leaders to address the whole series of relatively new questions over Europe's future.

Speakers taking part include:

Mr Pierre Bérégovoy
Prime Minister of France

Mr Jacques Attali
European Bank for Reconstruction and Development

Mr Edmond Alphandery
Economist & Member of the French Parliament

Mr François Périgot
Conseil National du Patronat Français (CNPF)

Mr Arthur Dunkel*
GATT

Dr Tilly Necker
Federation of German Industries (BDI)

* subject to confirmation

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BUSINESS AND THE LAW

Second Marshall case opinion given



The preliminary opinion in the second Marshall case was delivered last week. The case concerns compensation payments made under UK legislation for breaches of EC sex discrimination laws. The European Court has been asked to rule whether national limits on such compensation payments are lawful.

In the first Marshall case, the court ruled that Miss Marshall was entitled to rely on the provisions of an EC directive in her action for wrongful dismissal on grounds of sex discrimination against her employers, Southampton and South West Hampshire Area Health Authority.

Under the relevant UK legislation, the maximum compensation which could be paid to Miss Marshall at the time was £5,250. The Industrial Tribunal assessed her loss at £18,405, which included £7,710 in respect of interest.

The Area Health Authority paid the capital sum, but appealed against the tribunal's award of interest.

In his opinion Advocate-General Van Gerven rejected an argument put by the UK and Irish governments that the court should restrict itself to ruling on the question of the interest payable. He said the court should also consider the much wider point of a general compensation limit. In order to deal with this issue, it was necessary to decide the scope and content of the relevant EC law rights.

The advocate-general found that the relevant provisions of EC law did give rise to rights which could be relied on by individuals in their national courts against member states and public authorities.

These rights comprised not only the right to obtain an effective judicial remedy against sex discrimination, but also the right to obtain specific compensation, which had not previously been recognised by the court.

Mr Van Gerven said national compensation limits were not, in themselves, unlawful, but that the compensation awarded had to be adequate in relation to the damage sustained. That did not mean that the compensation had to be equal to the damage. It was for the national court to assess the adequacy of the compensation in every case and remedies for breaches of Commu-

nity law should be comparable those for breaches of domestic law.

The question of interest was divided into two:

- "legal interest" – to compensate for any delays in the payment of the damages agreed by the national court – was due from the date of delivery of the national decision establishing the amount of compensation;

- and "compensatory interest", which is a component of the compensation package, should form part of any award, otherwise that award would not be adequate in relation to the damage suffered and thus breach the Community rights of the individual concerned.

C-271/91: *M H Marshall v Southampton and South-West Hampshire Area Health Authority, Opinion delivered on 26 January 1993*

Discriminatory tax treatment not unlawful.

In a case involving tax benefits in Germany, the ECJ found that national tax rules, which made certain tax allowances dependent on the German residence of the taxpayer, were not contrary to the provisions of the Rome Treaty dealing with establishment rights and the rules against discrimination.

C-112/91: *Hans Werner v Finanzamt Aachen-Innenstadt, ECJ FC 26 January 1993*

Preliminary references to the European Court.

The European Court gave a salutary reminder last week to national courts wishing to refer preliminary questions to the ECJ. An Italian court had referred two questions to the ECJ for preliminary ruling concerning broadcasting restrictions and their compatibility with EC competition law. However, the questions were, according to the court, so laconic and lacking in precision that it was impossible to identify the questions to be answered.

The court stated that it was the duty of the national court to identify the factual and legal framework within which questions for preliminary ruling were raised. As this had not been carried out by the Italian court, the ECJ could not answer the questions referred.

Joined cases C-320/90, C-321/90 and C-322/90: *Telemarcastruzzi SpA and others v Circostel, Ministero delle Poste e Telecomunicazioni et Ministero della Difesa, ECJ FC, 26 January 1993*

BRICK COURT CHAMBERS, BRUSSELS

The American writer Ambrose Bierce defined litigation in his Devil's Dictionary as "a machine which you go into as a pig and come out of as a sausage".

He could have added that you must also pay for the privilege. Court-based justice is slow and expensive and for every winner produces a loser. The cost of a two-year commercial dispute culminating in a one- or two-month trial can run into millions of pounds.

Yet during the UK's deepest recession in 50 years, when businesses ought to be doing all they can to cut variable costs, they are spending more and more on fighting costly battles in the courts.

The Centre for Interfirm Comparison, an independent research group, says that on average London law firms reported a 25 per cent growth in litigation in 1992. That came on top of an average 43 per cent rise in litigation in 1991.

There has been some progress in the search for cheaper and fairer methods of handling commercial disputes in the UK over the past two years. But industry has been slow to embrace the concept of alternative dispute resolution (ADR) – which in the UK mainly takes the form of mediation – Confederation of British Industry (CBI) backing.

In November 1990 the CBI supported the launch of the Centre for Dispute Resolution. CEDR is a non-profit making organisation, backed by industry and professional advisers, dedicated to reaching better commercial solutions to domestic and international business disputes.

Founder members included BAT, Ford Europe, Grand Metropolitan, ICI, Smiths Industries and Trafalgar House Construction, plus a dozen of the UK's leading law firms and four of the big accountancy firms.

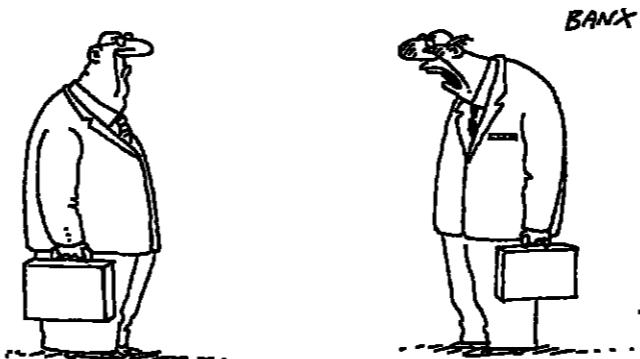
Six months later membership of CEDR had passed 100. New recruits included RTZ, Legal & General, Midland Bank, BOC Group, Prudential, John Laing, John Mowlem Construction, British Telecom and Black & Decker. Today membership totals more than 250 with almost 50 per cent drawn from commerce and industry. Many companies have actively promoted ADR.

CEDR has established links with a growing number of UK and international ADR organisations and is supplementing the work of the London Court of International Arbitration. The Law Society, the Bar and the Lord Chancellor's Department have all expressed support for ADR as a concept.

In its first two years 230 cases, involving more than £200m, were referred to CEDR, of which about 25 per cent went on to complete formal ADR processes. CEDR estimates that more than £30m in potential

industry is still paying a heavy price for ignoring a fast, cheap alternative to litigation, writes Robert Rice

Out-of-court settlement



"I HOPE THE MEDIATOR THROWS THE BOOK AT YOU."

legal costs have been saved and substantially more if management time is included.

So, with CEDR-backed industry support, goodwill from the professions and, at least the beginning of a sound record, what has ADR failed to solve in the UK?

Dr Karl Mackie, CEDR's director, says: "The low level of experience of lawyers and clients with the process is still an obstacle and the traditional adversarial mindset and cul-

of business disputes involving well-known companies. Examples include the four-year IBM/Fujitsu computer software copyright dispute, Borden's \$200m trust action against Texaco and American Can's \$41m action for breach of contract against Wisconsin Electric Power.

In the UK no company which has been through ADR yet has been prepared to talk about the experience in any detail. Industry has had to judge the process from brief second-

In America the success of ADR techniques came from publicity surrounding the successful resolution of business disputes involving well-known companies

ture of lawyers and clients in litigation is a positive barrier."

But old habits dying hard is not a complete answer. While lawyers' interests are unlikely to make them the first to suggest it, Dr Mackie concedes that CEDR has made "considerable headway" in recent months in persuading lawyers to take ADR more seriously.

The real problem is in industry, where there is lack of awareness of ADR and what it has to offer, edged with a large dose of scepticism.

In America the success of ADR techniques came from publicity sur-

rounding the successful resolution

hand accounts of anonymous disputes provided by CEDR.

All that may be about to change, however. Although not a household name, one of the two companies involved in the largest dispute handled by CEDR so far has allowed its lawyers, Warner Cranston, to talk about the resolution by mediation of its £27m claim against a product design consultancy.

The company, Autocar Equipment, an automotive equipment manufacturer and distributor, agreed with an American to manu-

facture and market in the UK a steriliser he had invented and

patented for the dental industry. Successful UK marketing required several design changes. Autocar approached a London product design consultancy and subsequently accepted its quote for cost and time.

The design changes took a lot longer and cost a lot more than anticipated. Autocar felt it had lost market opportunities. Eventually the American exercised his right to terminate the agreement with Autocar under US law and Autocar decided to sue the design consultancy for negligence and breach of contract and lost.

Mr John Wright, the Warner Cranston partner handling the case for Autocar, said initially they went down the traditional route. A writ claiming £27m was issued in April 1989 and a split trial was agreed. The first trial, expected to last eight weeks, to determine liability, the second to determine damages.

Traditional negotiations failed to produce a settlement but did narrow the issues. Eventually, four months before the date for the first trial, the design consultancy suggested one final attempt should be made to settle the dispute by mediation. Autocar agreed and together they approached CEDR.

Two mediators, Mr Michael Burton QC and Dr Karl Mackie, were nominated and a date fixed for the hearing. The mediation took a day. It began with a short opening summary of each side's case in open session followed by a series of private caucuses, or open and frank discussions, between the mediators and each side in turn about their respective cases.

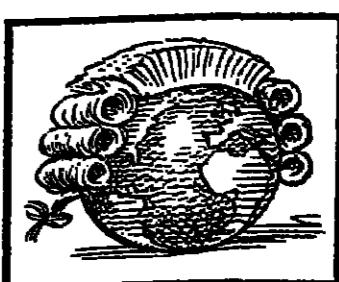
The case was eventually settled late in the afternoon for less than £1m, but only after the defendants had increased their original offer by more than 70 per cent. Both sides appeared satisfied with the outcome. "In a way," says Mr Wright, "they had their day in court."

The total cost of the mediation was less than £20,000 for both parties. Avoiding two trials lasting as much as four months overall saved somewhere between £1m and £1.5m for each side, he says.

Even if mediation fails all that has been lost is the cost of a day's mediation, he adds. For it to work, however, both sides must be willing participants and they must have top managers there who are capable of taking decisions on the spot because the function of mediation is to persuade each side to move away from their entrenched positions.

ADR provides a cost-effective, simple and quick alternative to litigation. It will not always work and it will not be suitable in all cases. But as the Autocar case illustrates the potential savings are enormous. Business continues to ignore ADR at its cost.

LEGAL BRIEFS



Bank loses claim for negligence of property valuers

Commercial property valuers facing a pile of negligent valuation claims arising from the collapse of the London commercial property market should take heart from a High Court decision last week in a case brought by The Private Bank & Trust Company against Salmanns (UK). The bank claimed to have made advances relying on an allegedly negligent valuation made by Salmanns in June 1990 on an office development in north London. But the Court ruled that the commercial property market in London had not collapsed at June 1990 and the bank claimed and that the valuer could not reasonably have been expected to foresee the speed and extent of the imminent collapse in commercial property values. Hugh Williams, of solicitors Williams Davies Melzer, who represented the valuers, said: "Encouragingly the court showed itself willing to place itself in the position of the valuer at a critical time in the commercial property market rather than adopting the hindsight vision of pundits who claim subsequently to have been able to foresee the market collapse and who suggest that the valuer in the field should likewise have done so."

Russian opening

London-based international law firm Linklaters & Paines have been appointed to advise local government agencies in Chelyabinsk, a previously closed part of Russia, on their dealings with foreign investors. Chelyabinsk region, in the southern Urals about 2,000km east of Moscow, is a leading centre for Russia's military defence and nuclear weapons industry and is rich in natural resources. Linklaters expects keen interest from foreign oil and mining companies as well as the high-tech industry.

PEOPLE

Hawley resigns from HMH

Mel Hawley has resigned as chief executive of Haden MacLellan Holdings, the industrial conglomerate, only a year after his promotion to the post.

His responsibilities have been taken on by Harold Cotman, appointed chairman last September, and by the heads of the two main divisions, Clive Mayhead and Richard Taylor.

Cotman says these two were "almost joint managing directors" so it was difficult for the chief executive "to add a great deal of value in operational terms".

As he, Cotman, had been brought in to help "restore the group's fortunes, to look at its management structure and to

transform its image in the City, it was difficult for the CEO to contribute in that area" either. He adds that Hawley, 47, lived in Yorkshire when the group's head office was in Surrey, and so he had "become a little remote". The parting was natural, with a reasonable settlement.

Hawley, a chartered accountant whose links with companies that are now part of Haden MacLellan – notably London and Midland Industries – go back more than 20 years, became chief executive in February last year when Philip Ling, his long-time leader, became non-executive chairman.

One of the chairman's goals

is to recruit financial director – a new post for HMH. Cotman says: "In a sense everyone has been part of the group since 1979, was formerly executive chairman of the housing division responsible for the Midlands and south east England, and is replaced by Mike Farley.

Mike Allen, 48, who has been with the group since 1976, becomes deputy chairman. He retains responsibility for the Yorkshire and north east England markets.

Cotman, 51, has ambitious plans to expand the company's size and has decided to strengthen senior management accordingly. "We would like to double output to about 4,000 homes a year by the mid-1990s," says Cotman who, with his wife, owns just over a fifth of the company. "The timing of expansion, however, will depend upon recovery in the housing market."

Cotman says the decision to split the functions of chief executive and chairman is in line with the recommendations of the Cadbury committee. He stresses, however, that the decision was not prompted by that report: "It is just coincidental that we believe this is the right thing to do for a company of our size and at our stage of development," he says.

Persimmon splits role

Yorkshire-based Persimmon, regarded as one of the best regional housebuilders, is splitting the role of chairman and chief executive. The present incumbent, Duncan Davidson, will continue as executive chairman.

John White, 41, becomes group chief executive as part of a reshuffle of board responsibilities. White, who has been with the group since 1979, was formerly executive chairman of the housing division responsible for the Midlands and south east England.

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Civil servants' stores

Working for The John Lewis Partnership, the high street retailer owned by its staff, has sometimes been likened to a career in the civil service – it is not hard to see why.

Stuart Hampson, 46, who took over as chairman yesterday, was a civil servant for 13 years and his new deputy chairman, David Young, 50, had worked almost twice as long as a civil servant as he has been a John Lewis partner.

Both men are Oxford graduates and joined John Lewis in 1982.

David Young, who retains his job as finance director, spent most of his civil service career in the Ministry of Defence, before joining John Lewis. Before becoming finance director he ran a number of stores including Peter Jones in London's Sloane Square. The deputy chairman traditionally chairs the principal executive committee, a conference of directors which discusses policy.

Meanwhile, the group has also promoted its third executive to its board – Luke Mayhew, the 39-year-old director of research and expansion.

Born in New Zealand and educated at Oxford, he worked in the Department of Industry between 1974 and 1978. From there he went to Thomas Cook Travel and then British Airways where he rose

to be general manager human resources. In May 1991 he was appointed chief executive (Europe) of Shandwick, the troubled public relations group, and in June 1992 he joined the partnership.

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

The FT is to publish a survey on

Hertfordshire on March 25 1993

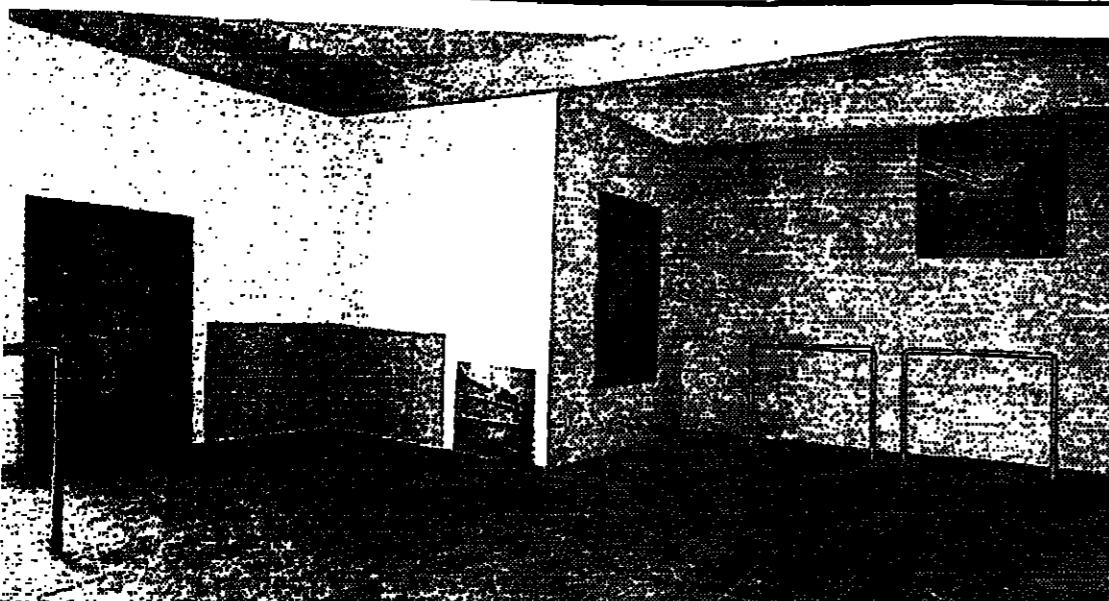
Essential reading for FT International Business readers, this in-depth survey will study the major economic reconstruction and rationalisation facing this attractive business location, and identify some of the challenges and opportunities which still lie ahead.

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The winning entry, the mixed-media installation '8.30', by twins Jane and Louise Wilson

Crème de la crème goes sour

Oh dear: here we go again – for nothing is more dispiriting than to find oneself yet again playing the critical curmudgeon when the whole point of the exercise is the celebration of youth and hope and precocious achievement. So the Barclays Young Artist Award comes round again, for the ninth time and, at £10,000 to the winner and a further £10,000 shared between the other finalists, very generous it is. Drawn from London's post-graduate colleges, nine young artists, if we count collaborating twin sisters as one, make it to this year's final exhibition – three from Goldsmiths'; four from the Slade; two from Chelsea; no-one from either the Royal College or the Academy Schools. Seven are women.

The young, like the poor, are always with us, and I am ever less convinced that they should be encouraged in this way. I can see well enough how attractive the scheme must seem – young artist starving in garret, help when most needed and all that – but in truth young artists need encouragement no more than the rest of us. Some of them, of course, have much to offer in prospect, but those committed to their vocation will persist in any case. As for the quality of the work, student work is by definition, well, student work. Test it in open competition by all means, but to limit it to itself is to indulge in a kind of special pleading.

But if there is to be such a student competition, one drawn moreover from the very cream of the country's art students, skinned at their most ambitions and particular, the very least we might expect is a fairly broad trawl through the full range of student activity. A certain mature accomplishment might well be lacking, but in its place surely we should find some excitement, idiosyncrasy, experiment, above all some variety. If you can't take any risks when you are a student, when can you take them?

It seems that the riskiest thing to do nowadays, if student preference is aspired to, is to work directly from the visible world. Is there

really not a single student in all the London post-graduate schools of a sufficient quality to interest the selection panel who is working from the life-model as painter or sculptor, or looking at landscape or still-life, or modelling or carving, or even welding and assembling, the unique object? Evidently not. Is it because, such technical disciplined and analytical instruction is no longer to be had in the modern art school? Are such arcane preoccupations actively discouraged? Who can say?

What we get instead, distilled in the Barclays' selection, is the critical orthodoxy of the international market-place of the late 20th century. The important thing is to

William Packer reflects on the Barclays Young Artist Award

strike an attitude, make a statement, present an image, an idea, a formula. If it is about art, or may be made to bear a feminist, socio-political or economic reading, so much the better. Glenn Brown (from Goldsmiths'), that seminary of the thinking artist) makes paintings of reproductions of paintings, that follow every mark of the original images in the closest detail – yet offer nothing of their reality of surface and texture, and the active qualities of their making. They are "completely devoid of vitality" remarks the catalogue approvingly.

The only other painter is Suzanne Walker (Slade), whose large canvases each carry as image a single flat, black silhouette. These turn out to be derived from tower-blocks, thus enabling her "to discuss both the language of painting and its relevance to contemporary urban life... the epitome of post-war idealism turned sour". Laura Thomson (Chelsea) is a painter too, of sorts, but makes of her painting a performance to be registered on video. A single line appears on the wall as she pulls away the strip of masking

tape. Face to the wall, her arm describes a broad black circle around her body.

The rest is sculpture, photography and installation. From high on the wall of an otherwise empty white space, the recorded voice of Georgia Starr (Slade) drones on in impenetrable, indulgent monologue, "a highly emotive 'absent presence'". Tacita Dean (Slade) offers a series of photographic tableaux after a "Martyrdom of St Agatha", she of the severed breasts. Siobhan Hapaska (Goldsmiths') has filled narrow channels of perspex with brown sugar to make cumulative minimalist reliefs, thereby, we are told, "redefining categories, discovering unexpected potential for speeded up or slowed down communication."

Hilary Wilson (Slade) makes wooden bed-ends that she leans against boxes of various sizes, confounding expectations of ease and comfort, these rather "sites of physical displeasure and psychic unease". Renato Niemis (Chelsea) has simply made two small rooms or large boxes, roughly the size of a rubbish skip, and as roughly made of timber and board, the one floor carpeted, the other plain. The artist stresses "the inadequacy of these meagre, jury-built structures as containers for human aspirations."

And at last we come to the joint-winners of the Award, the Wilson twins, Louise and Jane (Goldsmiths'), with their photographic and mixed-media installation, a metal crush-barrier, a patch of paint, a number of photographs leant negligently against the wall, showing corners, stairs and doors, ways littered with odd scraps and remnants, vaguely suggestive of some active destruction. The ensemble arouses "the guilty suspicion that one is somehow responsible for the sordid circumstances, if only through indifference or neglect." Or not, as the case may be.

The Barclays Young Artist Award Exhibition, 1993: The Serpentine Gallery, Kensington Gardens W2, until February 28; sponsored by Barclays Bank

Vienna Opera Varady in 'Otello'

her partners sound rough, and passages in the mezzo range told more strongly than lighter-voiced sopranos can make them do. Her musical intentions were admirably precise, her dignity impeccable. In the other hand, she cannot pass for Italian; her timbre does not float, and the curves in her line never suggested lyrical innocence – at some cost to the essential pathos. Her brimming vitality and self-possession do not make an ideal Desdemona.

David Murray

As Emilia, Roderigo and Montano, Margarita Lillova, Wilfried Gahmlich and Claudia Orelli were all more than competent. Benedict Kobil, singing his first Cassio here, cut an unusually personable young figure – a plausible ladies'-man, for once – though his tenor began to display some colour and ring only in Act 3. The Vienna chorus stood in lines and walked through their well-trodden moves without excitement; the Vienna Philharmonic offered moments of beautiful playing, though Adam Fischer's conducting was unequal to the full range of Verdi's great score. He and Bruson wrong-footed one another throughout the evening.

Philip Larkin loved to hate Archie Shepp, the US tenorist who shared a double bill earlier this week at Islington's Union Chapel with cornettist Nat Adderley. Larkin thought his sound was "like Flight of the Bumble Bee" scored for bagpipes and concrete mixer". In those days, the mid-1960s, Shepp and his avant-gardists claimed they were trying to make order out of chaos. Twenty-odd years on, the old order has prevailed and the brutal stylist has given way to a populist blues-inflected post-bopper.

Accompanied by his regular band of Horace Parlan (piano), Wayne Shorter (bass) and Steve McCracken (drums), Shepp began in a lugubrious mood but progressed through mellow compositions from his last album *I didn't know about you*, to a funk piece which involved James Brown style "ow" exclamations.

Comique: first of six

performances of Mozart's *Ascanio in Alba* (4286 8883) CONCERTS Théâtre des Champs-Elysées

Tonight: Heinrich Schiff joins Alban Berg Quartet in Schubert chamber music. Tomorrow: Philippe Herreweghe conducts Mendelssohn's Elijah. Thurs:

concert performance of Werther. Sat: concert performance of Iphigenie en Tauride, with Martine Dupuy. Sun: Maria Joao Pires piano recital (4720 3637)

Châtelet Tonight: Yvonne Kenny song recital. Next Mon: Pierre Boulez conducts Philharmonia Orchestra in works by Boulez, Elliott Carter and Messiaen, with soloists including Maria Ewing (4028 2840)

Salle Pleyel Next Mon: opening of week-long residency by Berlin Philharmonic Orchestra, during which Claudio Abbado will

conduct a Brahms cycle with soloists including Maurizio Pollini and Maxim Vengerov (4563 0796)

JAZZ/CABARET

Blues Alley Jazz Supperclub

Tonight: Rebecca Paris, jazz

vocalist. Tomorrow: Kevin Lettau, vocals. Fri, Sat, Sun: Stanley Jordan, guitar. Next Tues-Sun:

Jerry Butler (1073 Wisconsin Ave,

in the alley, 202-337 4141)

Barns of Wolf Trap Thurs: The

Nighthawks, blues, boogie, rock

and roll. Fri: Jerry Gonzalez and Fort Apache Band, Latin jazz.

Sat: Livingston Taylor, acoustic

folk guitarist (703-218 6500)

Ballet/Alastair Macaulay

Thoughts on 'The Sleeping Beauty'

Music is one thing, movement is another. But put the two together, and the amalgam is something else again. To hear Tchaikovsky's score for *The Sleeping Beauty* is marvellous, but not half as marvellous as hearing it accompany the vision Tchaikovsky had in mind. And here is the main pleasure of Ninette de Valois's 1977 Royal Ballet production of *Beauty*, 90 per cent of the time. Simply, it tells its story with near-constant musical detail. To return to this after three years in which London has seen both Bolshoi and Kirov productions is like walking through clover after mining for gold.

Looking again at de Valois's staging, I marvel at the near-perfect harmony (until late in Act Two) it weaves between sight and sound. This is at its clearest in the big mime scenes – at the end of the Prologue, for example, when Monica Mason's slighted Carabosse lays her fateful prophecy on the royal court and Genesia Rosato's Lilac Fairy overrules her; or when Rosato returns in Act One, to reassure the court about the lifeless Aurora ("She is not dead, but sleeps"). Every gesture, every opening of an eye, every lighting effect, makes a visual frame that answers the music's tapestry movingly.

Yet however good it is to see this *Beauty*, listening to Mark Ermler's conducting of the score brings no joy. He has flamboyance and panache, yes; but he cloys the lucid orchestration, and – worse – keeps tugging the music from beneath the dancers' feet by his notions of rubato. Royal Ballet dancers try to be careful timekeepers at all times, but if the company is fully to recover from its 1980s recession, it must recover its old musicality and dance in real phrases. With conducting as egotistical as Ermler's, however, this will

not be possible.

Darcey Bussell, dancing her first Princess Aurora on Saturday night, coped more than handsomely with the double threat of debut nerves in the supreme 19th-century classical role and a difficult maestro. When Kenneth MacMillan made the prima role of his three-act *Prince of the Pagodas* on her, he was preparing her for this role. (He dedicated his production to Margot Fonteyn, the Royal's greatest Aurora.) And if Bussell now learns to unfold all the role's musical and poetic nuances, she will reward both us and herself for years to come. Already she combines expansiveness, innocence, and technical command in near-ideal measure.

There has never been anything wrong with this production that could not be put right by listening to Tchaikovsky more feelingly. The two big Act Three pas de deux – for the Bluebird and her Prince, and for Aurora and her Prince – are concealed too little as musical revelations of character, too much as showstopping arrays of big steps. And the production has already begun to flag – in lighting, musical timing and dramatic sense – as the Prince enters the Lilac Fairy's boat to the sleeping castle. Why do we see Carabosse when the music tells us she is just a memory? Why does the Prince keep looking back? And so on.

The Royal is dancing *Beauty* with more confidence and attack than in the late 1980s. Among the many soloist performances on Saturday, Nicola Roberts and Bruce Sansom stand out. Jonathan Cope, dancing the Prince, is no actor and (unlike Bussell) has no assurance in addressing an audience. But he is noble in the way he stands, in the flowing amplitude of his dancing, and in the self-effacing good manners of his partnering. He and Sansom are almost alone among Royal dancers are more classical and more vivid when they mime,



Darcey Bussell, who made her debut on Saturday as the Royal Ballet's latest Princess Aurora

not try to take their steps by force.

As for the women, Bussell is almost the only one under the age of 30 who is truly classical. In current Royal Ballet style, you try to dance firm and brisk beneath the waist, and soft and gentle above the waist; and then, like an afterthought, you try to synchronize the two. (Not everybody succeeds.) Royal dancers are more classical and more vivid when they mime,

because then they follow a single impulse. But this mime/dance dichotomy used not to exist here, and it should not now. Dance should simply take mime virtues and make them lyrical and brilliant. And Tchaikovsky's score tell you this too.

In occasional repertory at the Royal Opera House, Covent Garden, until April 3

Concert/Richard Fairman

Elgar's Lux Christi

Elgar remarked in later life that *Lux Christi*, or "The Light of Life", as Elgar's publishers preferred to call it, Timed with an eye on the market-place, where Hickox's recording of *Carmen* has just arrived this month, Sunday's performance at the Barbican could well win supporters for a work that has been overshadowed by the masterpieces that followed as almost to disappear into oblivion – a forgotten prototype for the fully-finished product.

In this performance those almost

always occurred when Jesus was singing, in the person of the bass

John Shirley-Quirk. His magnanimity of utterance and long-breathed vocal lines remain as imposing as ever. Arthur Davies sang the blind man who is restored to sight, not without some constriction in the voice, though he has both the outgoing romantic ardour and the quiet sense of wonder for the music. Judith Howarth was the soprano Mother; Linda Finnie the contralto Narrator.

The choruses are not the work's strength. Elgar was still feeling his way towards the grand structures that crown his mature oratorios, and the London Symphony Chorus followed howfour-square much of the writing with their sheer energy. Hickox himself, conducting an attentive London Symphony Orchestra, still rushes at climaxes, which arrive in a few bars rather than over several pages, as they should; but his passionate Elgar is preferable to the old, sedate style.

Unlike its successors, *Lux Christi* is short enough to allow another piece in the first half of a concert. On Sunday, that should have been Maria Joao Pires in what one imagines would have been a deeply-contemplated performance of Beethoven's "Emperor" Piano Concerto, but Pires was ill and her place was taken by Jon Kimura Parker – ruthlessly exact, a brilliant organiser of the pianistic effects that make the surface of this concerto sparkle, but not often more.

Jazz/Garry Booth

Matinee idols

Surprisingly, given his doleful appearance, old Shepp has a fine singing voice which he uses enthusingly – a deep blue baritone crooning on a ballad like his own "Déjà Vu" or shouting the blues, which he is also prone to.

The tenor playing, while it retains much of the gruffness and rough-edged familiarity with the melody, is growing more friendly with age, and Shepp sounds more comfortable savouring a ballad than punching out tough phrases. Parlan, who shares the writing with the leader, is an empathetic accompanist and combines a Monk-ish right hand with a less percussive left for bitter-

sweet chords.

Cornettist Nat Adderley leads a similarly distinguished regular band which features elder statesman Jimmy Cobb in the traps and the promising young altoist Vincent Herring, alongside Walter Booker on bass. An altogether more zippy affair, Adderley's set is delivered with gags and patter while the numbers swing hard and fast.

Younger brother to the late altoist, Cannonball Adderley, Nat is an agile horn player and alternates between the crisp, silvery tones of the muted instrument and fatter, unfettered blowing. Choice material, from Zawinul's "Scotch &

Water" to his own big earner, "The Worksong", is moved along briskly by Bargeld who pecks away at the keyboard furiously and Cobb, a metronomic time keeper. Booker, a ragged improviser, provides dark shading for Adderley (in "Autumn Leaves" for example) and hatters cheerfully throughout young Hobley's "This Idea of You".

Islington's Union Chapel, incidentally, is an unusual and atmospheric addition to the London jazz circuit, though the reverberating sound may not be to everyone's taste. The octagonal floorplan and cavernous vaulted roofspace accommodated over 1000 worshippers for the Adderley/Shepp double-bill whose Sunday matinee performance commenced shortly after a handful of Congregationalists had left their pews!

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AMSTERDAM

Muziektheater Tonight, Fri and next Mon: Christoph Prück conducts Richard Jones' production of *Der Ring des Nibelungen*. Holländer (in repertory till Feb 21). Tomorrow: Nederlands Dans Theater in works by Hans van Manen, Jiri Kylian and David

In Kazakhstan, Russian rockets are being readied to take on their US and European counterparts. The US vice-president has called for a tough line to be taken in delicate talks between Washington and Moscow. China is waiting in the wings to pick off the losers.

It may sound like the cold war, but it is 1993 and the battleground is commerce, not ideology. The prize is a slice of the commercial space launch market worth \$2bn a year.

The Russian space industry is offering to launch western satellites for about half the cost normally paid in the west, and in some cases much less.

But a price war could undermine western companies' struggle to diversify out of defence contracts. The Clinton administration has indicated that it might protect what it sees as a strategic industry and end the Bush doctrine of supporting this area of Russian industrial strength.

Cut-price launches would bring many benefits. Telephone cells and satellite television should become cheaper. There could be improvements in air traffic control, weather forecasting and environmental monitoring. Companies might be able to make economic use of the weightlessness and vacuum of space in precision manufacturing.

Many western companies are keen to capitalise on Russia's price advantage in the space industry. "Everyone who wants to put up satellites is thinking about the Russians," says an executive at an international satellite services operator.

In December, for instance, London-based Iunmarsat, one of the world's top satellite operators, gave Russia its first commercial launch contract, worth \$36m. The equivalent launch with the international market leader, Europe's ArianeSpace, costs more than \$80m.

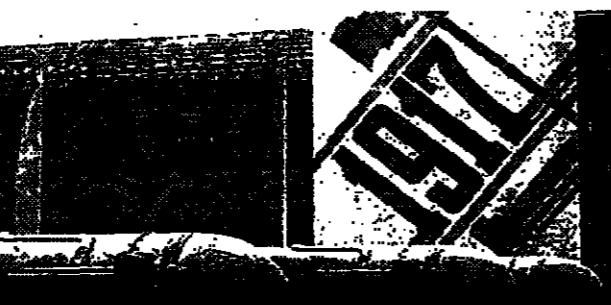
More western contracts should follow. Lockheed, one of the largest US defence contractors, has signed a pact with Russia's Khrunichev Enterprise, the builder of the world's most reliable rocket, the Proton. The joint venture will try to sell cut-price launches on Proton to companies and governments around the world.

"This is the tip of an iceberg that will lower the cost of transportation into space," says Mr Mel Brashears, assistant general manager of Lockheed Missiles and Space.

The iceberg is big enough to threaten the dominance of the west's launch industry. Built

Fight for the final frontier

Daniel Green and Leyla Boulton on the rise of Russia's satellite launch industry



Russia has offered to launch South African satellites on converted SS-18 or SS-25 intercontinental ballistic missiles

on the requirements of arms and space races, the Russian space industry still launches more than 50 rockets a year for scientific and medical research, ground observation, and telecommunications. Mr Yuri Milov, deputy director of the Russian Space Agency, says it could

presently conduct four to five big commercial launches a year, and more in future with foreign investment. Ariane-space, by comparison, had 10 launches last year.

The western launch industry also has roots in defence and is suffering from the fall in the value of contracts which has followed the end of the cold war. Many defence companies have tried to diversify into civil work such as commercial satellite launching.

Four western companies have been successful in this business. Paris-based Ariane-space, owned by more than 50 European aerospace and finance companies and five governments, has half the mar-

ket and sales of FF15bn (\$200m) a year. Its FF15bn order book represents three years' work.

In the US, General Dynamics and Martin Marietta, both defence contractors, have their Atlas Centaur and Titan rockets, and McDonnell Douglas,

the aerospace

company, has the Delta rocket. Their biggest customer is still the US government, but they also undertake commercial contracts.

Despite Ariane-space's dominance in launching commercial satellites, it is in the US where efforts have

been greatest to ward off the Russian assault.

Vice-president Al Gore has endorsed industry calls for "fair market pricing" and limits on the number of launches made by eastern competitors.

"The emergence of [space industry] competitors from non-market economies increases the opportunities for predatory pricing - the very same economic weapon that foreign countries employed in

the 1980s to target and destroy the American manufacturing base," he said in a speech immediately prior to the November elections which outlined the incoming administration's aerospace policies.

The Clinton administration has the power to prevent Russian commercial launches by refusing export licences for satellites. This would be a reversal of the previous administration's policy of encouraging both the Russian and Chinese space industries in an attempt to encourage economic reform.

Lockheed is confident that Washington's authorisation of its deal with Khrunichev, at a time when Bush administration officials were working closely with their successors, is a sign that policy will not change much.

Yet the pressure for protection of the western launch industry is likely to strengthen as Russia seeks to increase its commercial launches.

Further Russian price cuts are already on the table. Russia has offered to launch South African satellites on converted SS-18 or SS-25 intercontinental ballistic missiles. The sophisticated guidance systems in the missiles should allow the accurate placing of a satellite in orbit. The price is \$10m.

In an attempt to avoid a damaging dispute, Russian government and industry officials are holding informal talks with their American counterparts, as well as with the European Space Agency and European Commission. A tripartite deal setting quotas and price floors for Russian launches could emerge later this year.

But commercial pressures may quickly mount. Within days Eutelsat, the Paris-based group which provides satellite telecommunications between European countries, will choose to launch its next satellite with either General Dynamics, Ariane-space or Proton. Mr Jean Grenier, Eutelsat's director general, acknowledges his organisation's pro-European "solidarity" with Ariane-space and a recent success with the General Dynamics rocket.

But the Russians also get approval: "We need reliability and a good price and without any doubt the Russians have a lot of experience, they have invested a lot of money and talent in their space industry."

A second contract for Proton would confirm the arrival of the Russians as a significant presence in the satellite launch market. But in so doing, it might also increase the prospect of a trade war in space.

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Share of global communications satellite market (% share)
Completed 1991-1991
US 34.4
Europe 18.7
International 18.0
Rest of world 24.9
Forecast 1992-2003
US 22.8
Europe 23.4
International 20.7
Rest of world 33.1

Source: Euromonitor

FT

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Joe Rogaly

Catching up on the Field



Sir Norman Fowler should spend his evenings in Durham this week. It is the duty of the chairman of the Conservative party to watch out for constructive thinking in the Labour party.

Conservatives have consistently presented themselves as on the side of those who want "freedom to get on and build their own lives". He said last night. Labour has as strenuously contrived to be seen as the party that wants "to hold people down". All the current fashionable theories about why it lost the past four elections are brushed away in favour of this simple observation.

Let me explain why Sir Norman will find it worthwhile to make a few clandestine trips. He is not asked to travel north in the expectation that he will discover how to prevent the opposition from winning. There is no danger of that. Labour will not listen to what Mr Field says. It never does. It would not do so if Neutrality, which "utterly excluded officialdom," says its motto, had not been adopted by the Conservatives. He will hear the words of the member for Birkenhead, Mr Frank Field, deliver four lectures on why his party always loses, and how it can win.

Long before Mrs Thatcher came along people were "opting for their own form of privatisation" by building their own homes, one which "utterly excluded officialdom." Money taken in taxes competed with the cost of new kitchens, bathrooms, or family holidays. The Tories understood and encouraged this; Labour did the opposite. Mr Field points out that one of Mr John Major's prominent speaking engagements in last year's election campaign was at a do-it-yourself store.

This perception that Labour

must appeal to the aspirations of the ordinary voter is not new. It is at the centre of the thinking of most of the "modernisers" in the Labour party, including Mr Peter Mandelson, Mr Giles Radice, Mr Nick Raynsford and the potential leader of a resurgent opposition, Mr Tony Blair.

It is the duty of the chairman of the Conservative party to watch out for constructive thinking in the Labour party.

Such a trophy has been picked up before, and from the same source. In 1976 Mr Field advocated that Labour should transfer the ownership of council houses to their tenants. The people's party rejected his proposal. The then Mrs Thatcher's hard-faced Tories made a vote-winner out of it. "No policy...comes anywhere near to having the impact this...has had in summing up what political parties stand for," says its self-proclaimed author now.

While the Conservatives

scoped the advantages, Labour's fractious opposition to the sale of council houses

could emerge later this year.

But commercial pressures may quickly mount. Within days Eutelsat, the Paris-based group which provides satellite telecommunications between European countries, will choose to launch its next satellite with either General Dynamics, Ariane-space or Proton.

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Tuesday February 2 1993

India needs faster reform

WHEN Mr Manmohan Singh was appointed India's finance minister during a payments crisis in 1981, he said: "We in this country have to wake up to the harsh realities of this new world." His economic reforms have begun to dismantle isolationist barriers, as well as improving India's creditworthiness and easing the bureaucratic stranglehold on business. But as he prepares his third budget to be delivered on February 27, Mr Singh still faces enormous tasks.

Though the economy is turning upwards and inflation is falling, exports and foreign investment are disappointing. Moreover, the budget will launch a session of parliament likely to be turbulent for the government of Mr P V Narasimha Rao. The prime minister's uncertain handling of the Ayodhya temple dispute has left his government lacking direction. A January cabinet reshuffle carried no message, wasting an opportunity to restore leadership.

Just as financial crisis provided initial justification for economic reform, so the political malaise provides a platform for Mr Singh's budget. He can recreate an identity for the government by decisive action to open the economy further.

Among the steps he should take are sharp cuts in tariffs, including those on capital goods needed to develop infrastructure and export industries; a shift of tax revenues away from customs duties to new sources such as a value added tax; and reform of the financial system, including cuts in subsidised lending, more efficient management of state-owned banks, reorganisation of their balance sheets and injections of new capital.

Cutting red tape

THE BRITISH like to think of themselves as a pragmatic nation with no time for the formalities which often burden their continental rivals. Yet there is growing evidence that business in the UK is hobbling through ever more tangled lengths of red tape - not all of it imported from Brussels.

Mr John Major is not the first prime minister to declare war on the problem and he will today meet ministers and senior civil servants to hear their ideas for reducing the burden.

The extent of red tape has been well-documented. A small business owner would need to read 26 booklets running to nearly 270,000 words to understand all the regulations affecting him, one business lobby group has calculated. The 1986 edition of one of the basic textbooks on company law ran to 486 pages in 1980. By 1991 it had expanded to 3,044 pages.

Small businesses in particular have long complained about the cost of administering VAT and the burden of compulsory audit. In recent years regulations have been added in food safety, child care, the environment and transport safety. Every piece of legislation may individually make sense but taken together they add up to a heavy burden.

The government has had a deregulation initiative in place since 1985 but has failed to stem the tide of new regulation. What practical steps can it now take?

First, it should resolve that new

legislation will be drafted with a view to supervising the outcome of actions rather than attempting to control the details of the process. Business should be aware that there are effective penalties for actions which lead to financial fraud, food poisoning or accidents.

Within this general principle there are clearly many activities which still need light-touch regulation. Notably, the translation of EC directives into UK law must be monitored to prevent UK civil servants gilding the Brussels lily.

The government has already said it plans to introduce more formal techniques for measuring risks and assessing the cost to business of complying with new laws. These techniques and individual assessments need to be made public. Also, the existing deregulation drive requires a higher profile and greater political momentum.

In the end, any system will only be as good as the officials responsible for applying it. Training should focus on the need to enforce rules efficiently but sensibly. The FT's own research has revealed startling examples of official zeal.

The unseen costs of excessive regulation are considerable in terms of higher prices, the stifling of innovation and ultimately jobs. Removing red tape is an endless task requiring some delicate judgements but it is a challenge which yet again requires a sustained effort from the top.

ICI pays up

STROKING Britain's recession-wary business community is likely to be a central theme in the government's forthcoming budget. But while prime-minister John Major is keen to employ interest rate cuts and tax breaks as evidence that economic growth and an export-led recovery really are at the top of his agenda, British companies continue to resist the message.

Mr Major's heart will have sunk yesterday morning on seeing details of the latest pay package agreed by Imperial Chemical Industries. Manual workers at three ICI plants can expect to receive double-digit pay rises this financial year followed by an extra 4 per cent a year for two more years on top of the annual pay round. The agreement should in time cover all ICI's 20,000 manual workers. Meanwhile, the government, struggling to control the growing fiscal deficit and prevent sterling's recent devaluation from feeding into wage settlements, has imposed a 1½ per cent pay ceiling on public sector pay increases.

Hold on a moment. ICI's management will say. Our pay package does look a little embarrassing compared with the public sector, but this comparison with the public sector really is not valid.

This year's pay increase, agreed last June, was only 5.1 per cent, perhaps a little high compared to inflationary expectations but not out of line with average pay settlements at the time. The extra 6 per

cent increase this year is in exchange for changes in shift patterns and other radical changes in working practices which will produce an equivalent saving. ICI leaves its business and is updating its working practices in order to compete in the global marketplace in the 1990s.

ICI, they will argue, acknowledges that the end of a recession is not the best time to agree a real increase of 10 per cent, but the negotiations were started two years ago when an imminent recovery was confidently expected. Of course ICI would have preferred to achieve the changes without needing to offer this financial incentive to the workforce to co-operate but the threat of industrial action in a capital-intensive industry is too narrowing to consider, however high the official unemployment rate.

True, this pay package means the productivity gains will be used to increase workers' pay rather than to cut services and increase exports to close Britain's growing trade deficit but the macroeconomy is the government's business. And yes, workers at Rover agreed last year to a radical change in working practices, in order to match Japanese productivity levels, while receiving no specific payments in return but Rover is a special case. Offering large financial carrots in exchange for productivity increases is standard British practice.

It must cease to be so.

The UK government's inquiry into whether high-street banks are spoiling the chances of an economic recovery by making loans to small businesses prohibitively expensive did not end as expected. Mr Norman Lamont, the chancellor, started the inquiry amid a wave of public antipathy to banks. But it ended with the conclusion that they had not behaved as badly as many of their customers think.

The inquiry was completed last week with the announcement that banks will allow businesses with turnovers of less than £1m to make complaints to the banking ombudsman, as personal customers already can. In spite of a public belief that banks had not passed on interest rate cuts to small businesses, it found that they had only slightly widened the gap between base rates and loan interest rates.

Yet behind this facade of stability, the banks are engaged in a fundamental rethink of small-business lending, which could lead to far more expensive and restrictive loans. The 1980s lending that led to talk of an "enterprise culture" has gone so wrong that banks are now questioning the nature of the market. Barclays has been writing off bad loans to small businesses at the rate of £1m a day for 18 months.

The problem of small-business lending has big implications for British bank profitability. When banks faced growing competition in the personal and large corporate sectors of their business in the 1980s, small corporate lending appeared the last bastion of easy profits. Building societies were offering rival cheque accounts to personal customers, while big companies with better credit ratings than banks obtained money directly from wholesale markets.

In contrast, there was slim competition in small-business lending. Fewer than 1 per cent of the 2.5m businesses with an annual turnover of less than £1m are estimated to sell debt to obtain working capital, a process known as factoring. And in spite of speculation about competition from foreign banks, Barclays, National Westminster, Lloyds and Midland still provide the bulk of financial services to 84 per cent of the market.

Not only were there few rivals, but there also appeared to be little risk. Banks thought they could charge higher margins than they would get on large corporate lending without much threat of losing their capital. Much lending was secured on properties of business owners, which were rising in price. Businesses that failed presented little risk, while most thrived in the late 1980s boom.

This happy equation has since fallen apart. As businesses have

failed and property prices fallen, lending secured on property has become unsecured. Banks have also found that some of the money they theoretically lent as working capital was used to substitute for equity in undercapitalised businesses. They had not followed loans closely enough to discover this.

The result was that money ploughed into the fabric of small businesses - disguised as "hard core" overdrafts - was impossible to get back. Banks now grumble that the return on their loans, which seemed generous at the time, was not enough to cover this sort of risk. "We have been lending much too cheaply, because we have actually provided risk capital," says Mr David Lavarrack, Barclays' head of small business.

As banks have reassessed small-business lending, they have been faced with the most worrying fact - they have no reliable way of calculating profitability. In theory, banks should allocate capital by assessing the risk of different forms of business, their profitability over a business cycle, and overseas. By doing so, they will not be over-inflated by profits during economic upswings, or recession losses.

In practice, banks are finding this extremely difficult. Overheads are hard to calculate when different businesses are carried out through branches. And financial data are not good enough to monitor rewards over past cycles. "Banks are about five years behind other large corporations in their financial management," says one clearing bank director.

The finance directors of several banks are now working on producing better profit measures. Meanwhile, banks are trying to increase profitability in two ways.

First, they are trying to reduce risk. They are changing how they assess the risk of loans, and trying to monitor companies once loans are made. Although banks insist that managers have always been taught to look at cash flow rather than loan security, the message is now being reinforced.

"I am a strong advocate of staying in touch. We and our customers benefit from them pulling out financial data," says Mr Lavarrack.

The legal profession.

There is a quiet transformation now shaping the basic fabric of the US economy. The evidence: an impressive turnaround in productivity, the magic elixir that holds the key to any nation's standard of living. Over the past year and a half, business productivity has risen at a 2.5 per cent rate - about double the rate that would have been expected in this anaemic recovery and all the more encouraging when compared with average increases of only 0.2 per cent from 1987 to 1991.

Productivity improvements in the US stem from the most powerful economic force of all - global competition. Record trade deficits forced manufacturing companies to slash costs with a vengeance. Now the pendulum of global competition has swung into the service sector, with deregulation and globalisation prompting a new wave of restructuring - hitting banks, airlines, telecommunications, retailers, insurance, advertising, accounting, and

the legal profession.

The dark side to this outcome has not been lost on America's once sacrosanct white-collar workers. White-collar hiring in services has switched to a standstill - rising only 0.2 per cent in 1991, easily the weakest performance in more than 20 years. And with private service industries accounting for literally three out of every four workers currently employed in the US, the outcome has been a dramatic compression in overall job creation.

What is critical to appreciate, however, is that today's pain could well be laying the foundation for lasting gain. Many positive benefits are already apparent. Reflecting intense cost cutting, business unit labour costs are now up only 0.5 per cent over the past year, a very hopeful sign for the inflation prognosis.

Indeed, disinflation is the silver lining of a productivity-led recovery, broadening the purchasing power of beleaguered consumers, and auguring well for further reductions in longer-term interest rates.

Needless to say, the beneficial impacts of such a productivity-led recovery may be difficult to appreciate.

at in today's tough economic climate. That is because the US economy is still in the first stage of a productivity revival. The victims of restructuring are fearful of permanent job loss. And survivors are hurting as well - less secure about their job prospects and working longer and harder than ever before.

Of course, productivity gains cannot be sustained just by adhering to the slash-and-burn strategies of intensified cost cutting. Such an outcome would lead to a "hollowing" of corporate America at precisely the time when rebuilding is essential to maintain global market share in an ever-expanding global economy. Thus, the second phase of a productivity-led recovery requires companies to look beyond restructuring - embarking on a bold course of enhanced capital formation and providing workers with the latest in technologically sophisticated tools needed for improved efficiency solutions.

There is also a third phase, entailing long-overdue upgrading of the quality of human capital - giving workers a new set of intellectual tools, so they can work smarter,

continually pushing out the envelope of discovery and innovation.

A key goal in the 1990s should be to craft economic policies that provide further impetus to this nascent productivity-led recovery. Incentives for capital formation are critical, and in this regard President Clinton is to be commended for his support of an investment tax credit, defence conversion, and a permanent R&D tax credit. Moreover, Clintonomics has much to say about an upgrading of human capital, stressing the combination of educational reform, apprenticeship programmes, and worker re-training.

While these prescriptions seem to match the imperatives of productivity enhancement, the benefits could be lost if the new president tilts away from trade liberalisation to shelter US industry from global competition. Equally disconcerting would be a lack of fiscal discipline along with a long way in satisfying this aim. Such targeted incentives are the most affordable of all: no tax break without a job creating start-up.

Most of all, America's new leaders must now come to appreciate that the door is open. If the US is to earn its fair share in an increasingly competitive global market place, it must stay the course of a productivity-led recovery.

Ultimately, that's what gives workers the fairest shake of all: getting paid a just reward for their innovative endeavours.

has forced the banks to publish charts for small-business customers, and to start notifying them of charges before they are levied.

They have nonetheless been fairly effective in managing to hide from public view the size of their increases in charges. Barclays and National Westminster have disclosed that their average margin on small-business loans has risen from 2.9 percentage points above base rate to about 3.5 points over 18 months. But the level of fees and charges associated with these loans has been rising much faster.

Mr Smith estimates that NatWest's commission income rose by 27.9 per cent and Barclays' rose by 18.2 per cent in 1991, while the overall value of transactions in the banks' clearing system fell by 0.9 per cent. He argues that small businesses probably bore a disproportionate amount of this rise, because there was stiffer competition among banks for personal customers.

There are still few alternatives to banks for smaller businesses. Even if they can seek loan finance elsewhere, most small businesses rely on banks' clearing services. While most personal customers get free banking if in credit, business fees are rising.

"There is not a lot of choice out there, and most people are with one bank or another," says Mr Stan Mendham, founder of the Forum of Private Business. Banks have made moves to offer equity finance to small companies through venture capital. But they have little appetite for taking equity stakes in a lot of small businesses.

Some banks now talk of the government having to provide tax breaks if they are to lend again to poorly capitalised businesses. But Mr Mendham argues that neither small businesses nor banks can abandon each other in a time of adversity. "I think most businesses would prefer the devil they know, as long as the relationship improves," he says.

The fuss over charges may indeed fail to break up the old relationship between banks and small businesses. If the banks get higher returns, and small businesses can complain to the banking ombudsman, both sides may gain enough from the latest inquiry to sustain the severity of losses sustained by the banks could lead to a break with the past.

This depends on banks' new methods of assessing loan risks. For the first time, the assumption that small-business lending is an easy source of profits is being questioned. For now, banks will struggle along. But it is not certain that their old bonds with small companies will ever wholly recover from the wounds of recession.

UK banks are rethinking small-business policies, which could lead to more expensive loans, says John Gapper

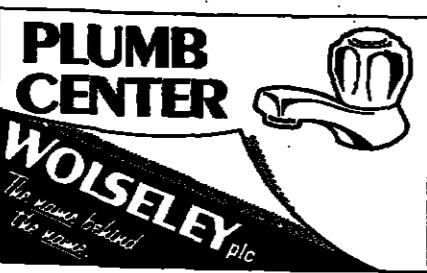
The equation that didn't add up

High street banks face the cost for small business

Bank lending to small businesses			
	Jan 1991	Jan 1992	Number of accounts
Base rate related	£37,200	£35,250	34,000
Marginal rates	£1,700	£1,220	150,913
Fixed rates	£4,677	£3,022	383,046
Total	£43,577	£49,092	53,933

Average size of borrowing			
	Jan 1991 (£)	Jan 1992 (£)	
Base rate related	£7,300	£8,400	
Marginal rates	£1,400	£1,200	
Fixed rates	£4,677	£3,022	17,300

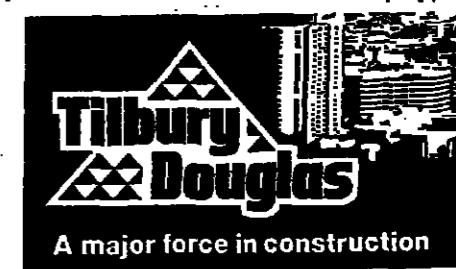
Proportion of lending in small business			
	Turnover < £1m	Turnover £1m - £2m	Turnover > £2m
Margin over base rate	50%	20%	5%
0-2%	27	55	35
2-4%	35	31	31
4-6%	45	18	3
6-8%	4	1	1
>8%	1	1	1



FINANCIAL TIMES COMPANIES & MARKETS

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Tuesday February 2 1993



A major force in construction

INSIDE

Italian steel gets Japanese touch

Mr Hayao Nakamura has spent more than 30 years working in Italy, mostly with Nippon Steel, speaks good Italian, and has just accepted a remarkable challenge: to take over as chief executive of Ilva, Italy's ailing state-run steel group. Ilva has been highly protective about letting in Japanese industrial competition, and Mr Nakamura is the first Japanese to be recruited into such a senior post in a state-run European industry. Page 19

Swiss maverick flexes muscles

Mr Martin Ebner's eight-year-old securities house, BZ Bank, has just revealed 1992 net profits of SF-59.5m (£40m), more than double 1991's SF-25.1m. That makes it Switzerland's fourth-largest bank in terms of profits, and the result shows that maverick BZ was not just a meteoric product of the frenzied late 1980s. Page 18

CP sees return to profit this year

Canadian Pacific, the transport, resources and property group forced to restructure by the North American recession, staged a turnaround in the final quarter of 1992 and expects to strike profit in 1993. Operations at rail, road and marine transport remained depressed, but PanCanadian Petroleum oil and gas subsidiary doubled its contribution. Page 20

Shadow over the east



The shadow of Communist neglect still hangs over the countryside in eastern Germany — where economic restructuring is slowed by overstuffed farms and land ownership disputes. The Berlin-based Treuhand, responsible for rural reform, is having to administer hundreds of farms, many of which are insolvent. Page 24

Iceland comes in from cold

Shares in Iceland Frozen Foods jumped 21p to 688p as the food retailer announced a £27.5m placing to fund its move into Littlewoods outlets and forecast a 19 per cent rise in annual profits. Mr Malcolm Walker, chairman, said the move reinforced Iceland's recent transformation from freezer centre to high street retailer. The deal is expected to add £100m to annual sales. Page 22

Equities move on speculation

Japan was the powerhouse of an equity world dominated by currency and fiscal speculation last week. With the US putting in a modest performance and Europe indecisive, Tokyo gained 3.6 per cent on mounting expectations of an imminent cut in discount rate. The UK celebrated its base rate cut, but disappointing company results and continued earnings downgrades depressed sentiment in France and Germany. Back Page

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Gulfam	22	Wentworth Int'l	22
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Chief price changes yesterday

	Frankfurt (DM)	Georgian	355 + 13
Mises	325 + 14	Georgian	355 + 13
Emhart	355 + 14	Heinkel	410 + 6
Lufthansa	401 + 16	Hotels	372.5 + 16.5
Philips Konsum	324 + 18	Hotels	364 + 14
Reichhold	847 + 15	Hotels	364 + 14
Gates	7 - 20	Hotels	364 + 14
Lohmann	740 - 17	Cost	300 - 21
Lohmann	825 - 17		
NEW YORK (\$)			
IBM			
Air Express	241.2 + 1.2	Gates	250 + 32
Apple	201.4 + 1.4	China Disney	490 + 49
AY	201.4 + 1.4	Gates	228 + 44
Microsoft	821.2 + 5.2	Udita Oil	311 + 30
Philip Morris	751.2 + 3.2	Hotels	471 - 40
RJR Nabisco	814.2 + 3.2	Hotels	1000 - 70
Siemens (Pfz)			
Siemens	440 + 12.5		
Siemens Crs			
NEW YORK prices at 12.30.			
LONDON (Pounds)			
Mises		Parsons	200 + 13
Aldi	74 + 9	Smart Hotels	260 + 6
Office (L)	174 + 8	Hotels	133 + 6.5
British Aerospace	224 + 21	Tatpol Tech	265 + 15
City Star Extra	21 + 1	Tay Homes	180 + 11
Forrestal	12.5 + 1.5	Hotels	180 + 11
OWR	300 + 32	Brabon Hts	26 - 4
Thames Polyd	668 + 21	GFI	85 - 12
Island Fridge	668 + 21	Hotels-Mad Ldn	248 - 22
Kiosk Systems	83 + 11	London Int'l	77 - 22
Land Rover	200 + 12	Parsons	77 - 22
Land Rover	11.4 + 2.4	Rowco Oil	875 - 55
Lotus	23 + 4	Watsons	875 - 55

Cost of computer networks forces European and US competitors to pool resources

Biggest airline reservation systems merge

By Paul Betts,
Aerospace Correspondent

THE merger of two of the world's biggest airline computer reservation systems was finalised yesterday, creating a new company called Galileo International.

Computer reservation systems have increasingly become a key weapon in the competitive arsenal of international airlines. But the huge cost of setting up and operating these systems has forced airlines to try to pool

resources.

Galileo International will combine the European Galileo network with the US Covia-Apollo reservation system. Shareholders in the new company will include British Airways, United Airlines, USAir, KLM Royal Dutch Airlines, Swissair, Alitalia, Aer Lingus, Air Canada, Olympic Airways, TAP Air Portugal and Austrian Airlines.

The main competitor is the Sabre network owned by American Airlines, which attempted but failed two years ago to merge with another European computer reservation system, called Amadeus.

However, the Galileo-Apollo merger still has to be approved

by US and European Commission regulators.

On both sides of the Atlantic, regulators are considering introducing new rules for reservation systems to prevent distortions in airline competition by the use of these powerful networks.

Mr Giovanni Bisignani, chief executive of Alitalia, has been chosen as chairman of the new merged company, which claims a 30 per cent share of the world airfare reservation market.

He said yesterday that the new

company was "a combination of two recognised computer reservation market leaders with a long success story of co-operation".

The merger will also consolidate the two groups' data processing operations in one centre near Denver, Colorado.

The work of the Galileo data centre in Swindon, which employs about 800 people, will be absorbed by the Denver facility in the next 12 months, a process that will entail some job losses at Swindon.

Furlaud to lead American Express

By Alan Friedman in New York

THE board of directors of American Express, the troubled US travel and financial services group, yesterday named Mr Richard Furlaud as its new non-executive chairman, replacing Mr James Robinson who resigned at the weekend.

The election of the 68-year-old Mr Furlaud, a former president of Bristol-Myers Squibb and a member of the American Express board since 1972, caps a week of internecine boardroom politics at the company.

Mr Robinson said he would sever all ties to the company last Saturday, only five days after he had staged a counter-coup by having himself re-appointed as group chairman and taking over the same role at Shearson Lehman, the loss-making investment banking and brokerage arm.

Mr Robinson's departure and the swift election of Mr Furlaud followed protests from institutional shareholders to Mr Harvey Golub, the man who last Monday took over as group chief executive from Mr Robinson.

American Express stock rose by 1.1% yesterday morning in unusually heavy trading; at midday it was up 1.1% at \$24.4.

American Express sought to reassure the market by defining Mr Furlaud's responsibilities as clearly as possible.

It said that as chairman Mr Furlaud would be responsible for ensuring that appropriate issues are identified for the directors to consider, determining the agenda for board meetings and seeing that significant matters of interest to shareholders are reviewed by the board.

Mr Furlaud

said he would

work with Mr Golub

to implement the strategies in place to build the American Express brand franchise, restore Shearson Lehman Brothers to profitability and strengthen the company's balance sheet.

It is not known whether Mr Clark might be re-instated at Shearson American Express said Mr Golub would work with the board at Shearson on a succession plan "to deal with the longer term executive management structure of the firm".

Mr Furlaud, who is 68, was president of Bristol-Myers from 1988 to 1992. At American Express he serves as chairman of the board's compensation, benefits and nominating committee, and as a director of the board's finance committee.

Around \$39bn of foreign currency borrowings affected

Sweden long-term debt downgraded by Moody's

By Antonia Sharpe in London and Christopher Brown-Humes in Stockholm

SWEDEN, the heaviest borrower in the international capital markets in the past three months, had its long-term debt rating cut yesterday.

The downgrading to Aa3 from Aa1, by Moody's Investors Service, the US credit rating agency, comes at a difficult time for Sweden, which needs to raise substantial further amounts internationally to finance its large budget deficit.

The cut comes just days after Sweden launched the biggest ever foreign bond issue in the Japanese domestic bond, or "Samurai", market. The Y200m (\$1.7m) issue can run into difficulty because of the aggressive pricing at a time when the country's credit rating was already under review for possible downgrade.

The move leaves Sweden in the unusual position of having conflicting ratings from the biggest credit rating agencies. Standard & Poor's, the other big US agency, said it had no plans to downgrade Sweden from its current AAA rating.

Moody's, which has had the

country's rating under review since last October, pointed to Sweden's weak economy, sizeable deterioration of public sector finances and high level of unemployment.

"These imbalances can only be corrected gradually, and may need a period of recuperation of investment," Moody's said. "This, in turn, may hurt the country's long-term competitiveness and creditworthiness."

About \$39bn worth of outstanding foreign currency debt is affected. Dealers said there was little impact on the price of the bonds because a reduction of two notches in the country's rating had been rumoured.

The move leaves Sweden in the unusual position of having conflicting ratings from the biggest credit rating agencies. Standard & Poor's, the other big US agency, said it had no plans to downgrade Sweden from its current AAA rating.

Moody's, which has had the

Rating cut from Aa1 to Aa2

Biggest borrowers in the international bond markets

Over the last three months (\$billion)

INTERNATIONAL COMPANIES AND FINANCE

Argentaria opens with profits of Pta67.4bn

By Tom Burns in Madrid

ARGENTARIA, the state-owned Spanish banking corporation due for partial privatisation, reported net profits of Pta67.4bn (\$607m) and a cash-flow of Pta200m in 1992, its first full financial year.

Mr Francisco Luzon, chairman, said Argentaria's "excellent" results guaranteed "a successful flotation", but he said the government, which is Argentaria's sole shareholder, had "not as yet taken an explicit decision" to put the banking group on the market.

"All the necessary conditions are in place for us to go to the market as soon as the shareholder decides," Mr Luzon said.

The government would not comment on the timing of the flotation, but analysts believe the finance ministry, which is seeking to raise funds through disposals to reduce the public deficit, is anxious to give the go-ahead for Argentaria's partial privatisation as soon as possible.

Mr Luzon said he hoped there would be "a major share placement" both in Spain and abroad which would bring in "some 200 shareholders". He said he wanted Argentaria to be "a liquid, blue-chip stock" in Spain and on the New York and London stock exchanges.

The move comes as Indosuez, one of France's leading investment banks, is moving out of central Paris into the suburbs to a new corporate headquarters in the old BP Tower, the office block at the centre of a recent property scandal.

Argentaria was created in May 1991 when the government pooled five financial institutions it controlled, including Banco Exterior which is now the group's flagship bank, into a single banking corporation.

The 1992 net profit represented a 14.7 per cent increase on the income earned by Argentaria's units during 1991.

The banking group, which is particularly active in the mortgage market in financing local authorities, had average total assets last year of Pta87.17bn, making it Spain's largest financial institution.

Mr Luzon said Argentaria's return on assets last year stood at 0.88 per cent, up from the 0.86 per cent calculated for the group in 1991.

Perstorp climbs to SKr81m

By Christopher Brown-Humes

in Stockholm

PERSTORP, the Swedish speciality chemicals and plastics group, benefited from its acquisition programme and the devaluation of the krona to record a 21 per cent rise in profits in the four months to December 31.

Earnings after financial items increased to SKr81m (\$11.5m) from SKr77m, as sales rose 10 per cent to SKr61bn.

The group said the recession had affected most of its markets, although it had benefited from an upswing in the US. In Europe, economic conditions remained weak and the decline in Germany deepened.

It expects that its profits for the year to August will at least equal last year's SKr23m. The group is continuing its

rationalisation programme, with the focus on Sweden, Germany and the UK.

• Stena Line, the Swedish ferry group, is planning a SKr750m rights issue during the spring.

The move is in line with a 1991 agreement with the Stena family when the company received SKr750m in loans to cover losses from Sealink, its UK ferry operation.

A total of SKr450m was provided interest free by the Stena family, in what was essentially an advance rights payment in respect of its 60 per cent holding in the ferry line.

A further SKr300m was advanced at a 12 per cent interest rate.

Stena's fortunes have improved dramatically over the last year, and it is predicting a 1992 profit of SKr300m.

Banque Indosuez in move to new HQ

By Alice Rawsthorn in Paris

BANQUE INDOSUEZ, one of France's leading investment banks, is moving out of central Paris into the suburbs to a new corporate headquarters in the old BP Tower, the office block at the centre of a recent property scandal.

The move comes as Indosuez, one of the Suez industrial group, is trying to raise capital and cut costs to offset the steep provisions it has been forced to make on the losses on its property and business loans portfolios.

Last year, Indosuez, which saw its net profits fall to FF782m in the first half of 1992 from FF7517m in the same period a year earlier, raised FF400m from the sale and leaseback of its prestige headquarters in the heart of the Paris banking district.

It plans in 1993 to move all its operations, currently spread between five different buildings, into the BP Tower, now renamed the Paul Doumer Tower. The BP Tower has been clouded by controversy since the discovery of irregularities in its sale to Lucia, a French property company then headed by Mr Christian Pellerin.

Indosuez last month participated in a recapitalisation of Lucia, in which Suez, its parent company, is a minority shareholder with other French financial institutions.

The move for Indosuez forms part of the trend for large companies to move out of central Paris. Société Générale, another leading French bank, is leaving its Boulevard Haussmann headquarters in 1995 to move to the La Défense business district.

Ironically, the drift to the suburbs is intensifying the financial pressure on companies which have large property holdings in the French capital. The Paris property market is in a precarious state with average rentals down by 20 per cent in the past three years. The move out of the city centre is aggravating this problem by increasing the number of properties available for sale or rental.

Stena's fortunes have improved dramatically over the last year, and it is predicting a 1992 profit of SKr300m.

THERE is a new power in the Swiss financial community - Mr Martin Ebner's eight-year-old securities house, BZ Bank.

BZ has just published its 1992 results, showing net profits of SFr8.5m (\$40m), more than double 1991's SFr2.5m.

That makes BZ Switzerland's fourth-largest bank in terms of profits, exceeded only by the big three universal banks, Union Bank of Switzerland, Swiss Bank Corporation and Credit Suisse. (In assets, BZ is still a minnow, with a total of only SFr907.2m, but it has no desire to be a lending bank.)

The buoyant result also shows that the maverick BZ was not just a meteoric product of the frenzied financial environment of the late 1980s. Few other banks did as well in last year's volatile securities markets and depressed economic environment.

BZ has been the stock market for some time, with a share of about 20 per cent. It dominates the Swiss covered warrants market, and its two quoted investment trusts, BK Vision and Pharma Vision, have massive shareholdings in some of the country's biggest companies.

BK Vision last month showed its willingness to flex its muscles by challenging the decision of UBS, in which it is the largest shareholder, to dump from their board Mr Christoph Blocher, the anti-EU

property tycoon who has been

clawed back to only a dozen regular clients, but they have

been largely removed, but the warrants continue to be popular as a tax avoidance device.

European Community politician and industrialist and a close associate of Mr Ebner.

Power is what BZ has been all about ever since its beginnings in 1985. Mr Ebner had been head of research at Bank J. Vontobel, the venerable Zurich private bank. He wanted the bank to reduce its emphasis on its slow-moving private client business and instead specialise on research and block trading for a small number of large institutional clients. Vontobel refused and he left.

Two large institutions that he had got to know while at Vontobel, Sweden's Carnegie Fondskommision and the Swiss commodities trading house Gebrüder Volkart, backed him in setting up BZ, but they have since sold out.

The BZ group, with consolidated equity of about SFr1bn and SFr10bn in funds under management, is now majority owned and controlled by its management.

As for Mr Ebner, he figures in a recent list among the 100 wealthiest Swiss, with a fortune estimated at between SFr300m and SFr400m.

The group cultivates a modest image. The bank itself has a staff of only 20 who work in a sparsely furnished open-plan office above a department store in a nondescript corner of downtown Zurich.

It claims to have only a dozen regular clients, but they have

been largely removed, but the warrants continue to be popular as a tax avoidance device.

A Swiss maverick exercises its muscles

Ian Rodger reports on BZ Bank's rise to become the country's fourth most profitable

include some of Switzerland's largest pension funds and insurance companies, and a couple of UK merchant banks.

From its beginnings, BZ was one of the most active players on the Zurich bourse, and one of the most successful. Other brokers soon began to watch it carefully, and often blindly followed its moves.

This has given the bank an extra power, and its persistent opposition to the development of a national electronic exchange, an issue over which Mr Ebner resigned from the board of the bourse three years ago, illustrates how reluctant he is to lose it.

BZ's first and most successful innovation, in 1986, was convincing Swiss institutions to write options on their registered shares of Swiss companies.

At the time, most companies refused to register shares held by foreigners.

It foresees that these restrictions would gradually be removed as foreign ventures force Swiss companies to fall in line with international practice. This would cause the shares to rise in value to the level of the companies' other securities, and the options given all investors, including foreign ones, the opportunity to participate in these movements.

The restrictions have now been largely removed, but the warrants continue to be popular as a tax avoidance device.

They, like Mr Ebner, cherish power, too.

Mr Ebner makes no apologies for the group's policy of focusing on only a few Swiss shares, saying he prefers to stick with what he knows best.

Also, the group concentrates on blue-chip issues, where liquidity and transparency are high.

He acknowledges that BZ has some power over the companies in which it holds large blocks of shares, but he insists he uses it responsibly. He is not interested, for example, in insider information that might move the market in the short term. Rather, he wants to support managers who he believes will make their companies perform well in the longer term.

That may be all there is to it. But it is intriguing that the directors of BZ have chosen - by sacking Mr Blocher - to invite a confrontation with BK Vision and Mr Ebner now.

They, like Mr Ebner, cherish power, too.

Metra takes majority stake in Italy's Sanitari Pozzi

By Halg Simonian in Milan

AFURTHER step towards the concentration of Europe's saniteware market was taken yesterday with the purchase by the Finnish Metra group of 51 per cent of Sanitari Pozzi, Italy's leading producer.

The holding is being bought by Allia, the French saniteware company controlled by Metra.

The price of the deal, which will take place via a reserved capital increase, has yet to be agreed. However, the sale should net at least L20bn for

(\$13.7m) for Finanziaria Pozzi Ginori, the quoted holding company which owns both Sanitari Pozzi and the Richard Ginori fine china group.

Allia will have an option, expected to be exercised, on the remaining shares in Sanitari Pozzi.

Saniteware accounted for about half Finanziaria Pozzi Ginori's 1991 sales of L20bn.

Bankers say Sanitari Pozzi, controlled by Mr Salvatore Giorgi, the Premafin holding company, has been on sale for some time.

Metra's position as one of

Europe's leading makers of saniteware.

Apart from Allia, Metra controls Keranag in Germany, as well as a number of companies in Scandinavia. The group, listed in Helsinki and traded on SEAX in London, also makes diesel engines and locks.

• Istituto Bancario San Paolo di Torino, the bank which floated 20 per cent of its shares last year, has released preliminary figures for its first year as a listed company.

Gross operating profits rose by 22.5 per cent to over L1.600bn, while interest income

jumped by 24.4 per cent to L2.900bn. Fee earnings increased by 15.4 per cent to L3.600bn. The comparisons are all adjusted for changes linked to the flotation.

Direct deposits from customers rose by almost 13 per cent to L69.000bn, while total customer loans climbed 13.8 per cent to L70.000bn.

The proportion of the bank's troubled loans rose to 3.65 per cent from 3 per cent in 1991 as a result of the recession in Italy.

However, the ratio remained below the Italian average, said the bank.

Ahold raises retail holdings in Portugal

By David Brown in Amsterdam

AHOLD, the Dutch retail and supermarket group, said yesterday its Portuguese joint venture, Jeronimo Martins Retail (JMR), planned to take full control of a large Portuguese supermarket chain, Ino Supermercados.

The deal marks the second foreign acquisition of a big Italian supermarket maker in less than three years.

In July 1990, Blue Circle, the UK cement and home products group, bought Ceramica Dolomite, the country's second-biggest sanitary and bathroomware maker, for L80bn.

The latest deal consolidates Metra's position as one of

the world's largest supermarket chains, with a turnover of \$10bn.

As part of the deal, two other Metra subsidiaries - a chain of mainly non-retail hypermarkets, called Feira Nova FN, and a smaller cash-and-carry operation - were also acquired.

Discussions are under way between Ahold and Jeronimo Martins as to whether the Feira Nova operation, with annual sales of \$210m, should also be absorbed by JMR. Ahold stressed yesterday that its primary business interest remained food retailing.

When JMR was formed in July last year, Ahold paid Es7.7bn (\$54.4m) for its 49 per cent stake. The Feira Nova chain was fully-owned by Jeronimo Martins. Under the terms of the venture, both partners have equal voting rights and take key management decisions unanimously.

DnB considers setting up separate units

By Karen Fossel in Oslo

DEN NORSKE BANK, Norway's biggest bank, is considering a sweeping reorganisation of its corporate structure to strengthen its healthier operations which have been weakened by five years of massive credit losses and mounting non-performing loans.

The bank is considering establishing a holding company structure under which a so-called "good bank," its healthy operations, would be established.

A "bad bank" would also be established. This would hold non-performing loans, high-risk loans and property acquired by the bank which served as collateral for loans which became non-performing.

DnB has acquired property valued at an estimated Nkr3bn (\$437m) and owns property worth another Nkr3bn. The bank also has about Nkr10bn in non-performing loans. These three portfolios accounted for nearly 10 per cent of its assets at the end of last year.

In November, DnB said it would establish DnB Elendom, a separate unit under the bank's current structure, comprising real estate commitments stemming from the

bank's own property, property acquired as collateral for customers unable to fulfil commitments and a substantial number of property loans which require "special" competence.

DnB Elendom is expected to be operating this year, and if successful DnB could take a further step by reorganising into a holding company structure, but it does not expect this to happen in 1993.

Although finance ministry officials have so far rejected a scheme to help revalue the banks in which their bad loans would be transferred to a bank established by the state - a so-called "bad loan bank" - the government has said it might consider proposals by individual bankers to establish their own subsidiaries into which they could off-load non-performing loans.

The ministry is expected this spring to present a paper on the future of the banking sector and which may provide an indication of the government's position on bad loan bank subsidiaries. The state currently owns about 70 per cent of DnB's share capital after last year providing the bank with Nkr1.5bn in preference capital and a Nkr600m state guarantee.

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Temple Court Mortgages (No. 1) PLC

£175,000,000

Mortgage Backed Floating Rate Notes 2029
The rate of interest for the period 29th January, 1993 to 30th April, 1993 has been fixed at 6.76 per cent, per annum. Coupon No. 13 will therefore be payable on 30th April, 1993 at £165.17 per coupon.
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INTL COMPANIES AND FINANCE

Nakamura outlines plans to iron out Ilva's troubles

MR HAYAO Nakamura conforms little to the stereotype of the Japanese business manager, despite his uniform blue suit and Nippon Steel badge on his lapel.

He has spent more than 30 years working in Italy, mostly with Nippon Steel, speaks good Italian, and has just accepted a remarkable challenge. He has agreed to take over as chief executive of Ilva, Italy's ailing state-run steel group.

The 56-year-old Mr Nakamura is the first Japanese to be recruited into such a senior post in a state-run European industry. He has also been offered the job in a country which has been the most protective about letting in Japanese industrial competition.

"I was surprised that Ilva was desperate enough to ask a foreigner, but at the same time I was taken by the brave decision," he said yesterday.

"I first thought it would be easier if I didn't accept the offer," he added.

His appointment, announced on January 22, followed the dismissal of the five board by IRI, the Italian state-holding company which is the shareholder of the steel group. Mr Nakamura, who left Nippon Steel last month, will take over on February 18.

Unlike most Japanese executives who are reserved, he is prepared to give straightforward opinions. He has few illusions about the problems of tackling Ilva with its debts of over £8.300m (£5.5bn) and the

Emiko Terazono reports on the changes at Italy's state steel group

urgent need to restructure as the group struggles to cope with excess capacity and falling European steel prices. Ilva, which emerged from the remains of the former Finisider group, is expected to have losses for 1992 close to £2.000m.

He already knows the Italian steel industry well, having worked on the extension of the vast Taranto complex in the mid-1970s and helped Ilva with its Novi Ligure rolled coils facility. But being an outsider, Mr Nakamura says, will allow him to take what could become drastic restructuring measures.

An insider - or even another European executive - would know how to run Taranto.

On the financial side, he anticipates Ilva will transfer two-thirds of its debts to a separate corporation. This is a pattern which IRI is also following with Irteca, its troubled general contracting group, whose board was dismissed last week.

He denies suggestions of special ties being developed between his former employers, and Ilva. But he recognises technological ties may be enhanced, especially in new steelmaking processes; and in an increasingly competitive international market his new employers in Italy may need all the help they can get.

Bridgestone reveals plans for senior management shake-up

By Charles Leadbeater
In Tokyo

BRIDGESTONE, Japan's largest tyremaker, yesterday announced a senior management shake-up, with the promotion of the chief executive of its US operations to run the group.

Mr Yoichiro Kaizaki, Bridgestone's executive vice-president in charge of its Bridgestone/Firestone operations in North America, will become the group's president. Mr Akira Yairi, the current president, is resigning but will remain an adviser to the company.

Japan has not witnessed the dramatic upheaval in senior

management which has hit large US companies in the past few months, with the departure of several senior executives from leading companies such as General Motors, IBM and American Express.

However, the Bridgestone change is part of a more evolutionary change in senior management in Japanese corporations brought on by two years of failing profits at most companies.

The tyremaker's shake-up follows similar changes recently at Sanyo, the electronics group, Canon, the camera and copier manufacturer, and Honda, the carmaker.

Thai carrier registers 85% fall in net profits

THAI Airways International, Thailand's partially-privatised national airline, yesterday reported an 85 per cent fall in net profits to Bt120.0m (\$4.7m) for the first quarter to December 31, down from Bt792.2m a year earlier, AP-DJ reports.

Gross revenues edged up 0.3 per cent to Bt14.09m from Bt14.05m, but operating revenues fell 1.7 per cent to Bt12.19m. Pre-tax profits, meanwhile, tumbled 85 per cent to Bt144.4m from Bt1.6bn.

Operating profits from airline activities fell 61 per cent to Bt638.89m from Bt1.6bn. Charges for aircraft depreciation rose 25 per cent to Bt1.59m.

The airline's shares, which began trading in July, represent nearly 6 per cent of the total capitalisation of the

ASC may act over Campbell bid complaints

By Bruce Jacques in Sydney

THE Australian Securities Commission (ASC) has reacted to criticism of the takeover bid by Campbell Soup, the US food group, for Arnotts, the Australian biscuit maker.

Mr Michael Braham, the ASC's New South Wales regional commissioner, said yesterday he had received complaints alleging shareholders had been misled by statements from Campbell which suggested the company would not extend its takeover bid beyond last week.

Mr Braham said Campbell had now stated that its final offer of A\$5.50 for Arnotts would be neither increased nor extended beyond February 5.

"The ASC is concerned where directors or their advisers use ambiguous language during takeover bids when communicating to shareholders or speaking to the media with the result that shareholders are confused," he said.

"The ASC is considering issuing a practice note setting out its views on statements made during takeover bids. The ASC believes that companies and their advisers should take care not to make statements which, while not factually inaccurate, may mislead shareholders and the market or create uncertainty."

• MR JOHN McCarthy, head of ANZ Bank's property and investment services division, has been appointed managing director of EJL, the New Zealand property company, writes Terry Hall in Wellington.

EJL, with assets of over NZ\$1bn (US\$825m), is the biggest property company listed in Australasia. Mr McCarthy's appointment follows the resignation of EJL's founder chairman and executive director, Sir Robert Jones, last year.

Mr McCarthy said he would manage the business from Sydney, and did not rule out the possibility that the company's head office would be moved from Wellington. Although most of the company's shareholders were New Zealanders, he said 60 per cent of the property assets were in Australia.

Total customer deposits stood at M\$3.2bn at the end of the reporting period, a 25 per cent increase over the 1991 figure. Loans and advances stood at M\$3.8bn, a 10 per cent increase on 1991.

SIEMENS

Information for Siemens Shareholders

Business pace slows in first quarter

Interim report for the first quarter (1 October to 31 December 1992) of the 1993 fiscal year. Following the strong expansion of Siemens' business in recent years, the key figures for the first quarter of fiscal 1993 reflect the anticipated slower pace of business. Not only is the global electrical and electronics market stagnating, but Germany's economy has also begun to slow down. Compared with last year, weaker European currencies also adversely affected our international sales figures upon translation to German marks. Yet despite these factors, sales rose 4% and income after taxes increased 2% for the quarter.

Orders

Siemens booked orders worth DM18.6 (1992: DM20.1) billion in the period under review. German orders declined to DM8.7 (1992: DM9.1) billion and international orders also eased off to DM9.9 (1992: DM11.0) billion. This is primarily attributable to the timing of orders placed with the Public Communication Networks and Power Generation (KWW) Groups. Nevertheless, both units are expected to reach their projected levels of orders in coming months. Owing to the weakened economy, the volume of orders has remained flat in operating groups that make standard industrial products. On the strength of a major contract, the Automation Group recorded

a solid increase despite the difficult economic environment. The Transportation Systems and Automotive Systems Groups once again showed a clear rise in orders and there was also a notable upswing registered by the units producing components.

	1/10/91 to 31/12/91	1/10/92 to 31/12/92	Change
DM billion			
Orders	20.1	18.6	-8%
German business	9.1	8.7	-4%
International business	11.0	9.9	-10%

Sales

Worldwide sales rose 4% to DM16.9 (1992: DM16.2) billion in the first quarter. German sales, up 6% to DM8.1 (1992: DM7.6) billion, were stronger than international sales, which edged up 3% to DM8.8 (1992: DM8.6) billion. The growth in sales is primarily attributable to KWW and the Transportation Systems Groups, which operate in the capital goods sector.

	1/10/91 to 31/12/91	1/10/92 to 31/12/92	Change
DM billion			
Sales	16.2	16.9	+4%
German business	7.6	8.1	+6%
International business	8.6	8.8	+3%

Employees

The number of employees as of 31 December 1992 declined slightly to 410,000. Reductions in personnel are being implemented in German and international operations alike, and affect virtually all operating units. Siemens Nixdorf Informationssysteme (SNI) and the Semiconductors Group are especially affected by these measures. Personnel costs rose 5% to DM8.6 (1992: DM8.2) billion.

'000s	30/9/92	31/12/92	Change
Employees	413	410	-1%
German operations	253	251	-1%
International operations	160	159	-1%

DM billion	1/10/91 to 31/12/91	1/10/92 to 31/12/92	Change
Personnel costs	8.2	8.6	+5%

Capital spending and net income

Capital spending in the first quarter came to DM0.9 (1992: DM2.2) billion. The decline is largely attributable to a drop in expenditure on investments compared with the exceptionally high first quarter figure posted last year when the company acquired the remaining shares of SNI and the industrial controls activities of Texas Instruments Inc., Dallas, Texas.

Net income after taxes rose 2% to DM406 (1992: DM398) million.

DM billion	1/10/91 to 31/12/91	1/10/92 to 31/12/92	Change
Capital expenditure and investments	2.2	0.9	-58%
DM million			
Net income after taxes	398	406	+2%

unaudited accounts

Siemens AG, Berlin and Munich

INTERNATIONAL COMPANIES AND FINANCE

Surprise dividend increase by Japanese oil refiner

By Robert Thomson in Tokyo

THE conflicting corporate philosophies of the US and Japan were brought sharply into focus yesterday when Tonen, a Japanese oil refiner in which Exxon and Mobil, the US oil companies, each have a 25 per cent stake, unveiled a hefty dividend increase.

Japan's meagre dividend levels have been cited by Washington as a "structural impediment" to trade and repeatedly condemned by Japanese life companies. But Tonen is the talk of Tokyo not because the payout is too small, but because it is too large and getting larger.

The ratio of Tonen's dividend to net profits has risen from 37.6 per cent in 1987, to 93.7 per cent in 1990 and, for the year just ended, a mighty 174 per cent, much to the discomfort of its Japanese managers, who would prefer to bolster the company's reserves.

Mr Takeya Fujimura, Tonen's managing director, explained that the company had been "requested" by

TONEN	Ratio of dividend to net profits
1986	33.4
1987	57.6
1988	72.0
1989	82.7
1990	93.7
1991	95.8
1992	174.0

Source: Company accounts

Exxon and Mobil to increase the dividend, and the increase from Y28 in 1991 to Y50 was made after considering relevant circumstances.

One such circumstance is that the two US oil companies, if they joined forces, would hold sway at a shareholders' meeting.

However, Tonen's pre-tax profit for the year to December is expected to fall 5 per cent to Y32.7bn (\$262m), while sales were down 14 per cent to Y55bn. In attempting to save face in announcing the year-end dividend of Y37.5, following a Y12.5 interim payout, the

company found two handy anniversaries on which to hang the increase.

One anniversary, coming a year early, was the establishment, in 1992, of a Mobil unit in Yokohama, and the other was that an Exxon Japanese subsidiary began business in Japan in 1962. Japanese brokers were wondering aloud last night what anniversary would be found to justify the next dividend payout.

The average Japanese payout last fiscal year was about 38 per cent, though the Life Insurance Association of Japan found that 46 per cent of companies held the payout ratio below 30 per cent. It said the average yield on Japanese equity was around 1.97 per cent – about one-third that of the US – while the yield on the 225 stocks in Tokyo's Nikkei index was a slim 0.86 per cent in calendar 1992.

About 20 per cent of Japanese companies plan to cut or suspend dividends in the year to end-March, and most will leave the amount unchanged.

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Banco do Brasil benefits from debt repayments

By Damian Fraser in Mexico City

BANCO do Brasil, the state-controlled commercial bank that is Brazil's second-largest financial institution, announced profits of \$446.8m for 1992, up 77 per cent over the 1991 final figure of \$252m, writes Bill Hinckley in São Paulo.

The bank attributed the improved performance primarily to a reduction in non-performing domestic loans and interest payments by the Brazilian government on its \$4bn overseas debt. Banco do Brasil holds about \$6bn in Brazilian foreign debt, a figure roughly equivalent to its entire net domestic assets, according to Mr Gil Garcia, the bank's chief accountant.

Overdue domestic loans were gradually reduced in relation to overall loan operations during the last three months of 1992, Mr Garcia said.

Peruvian government upholds sale of airline

By Damian Fraser

THE PERUVIAN government has upheld the sale of the state-owned airline Aeroperu to a consortium headed by the Mexican carrier Aeromexico.

Aeromexico and partners bid \$5m for the airline, but the sale was challenged on the grounds that the Peruvian carriers would be controlled by foreign investors, contrary to Peru's privatisation rules.

While Aeromexico would own only 47 per cent of Aeroperu, it was maintained that its close ties with its Peruvian partners gave it effective control.

However, Peru's economy minister said the sale was a "closed case". Aeromexico will, therefore, gain control of Aeroperu's flights to Europe and expand business into South America.

The sale comes as Aeromexico, which has around half the Mexican market, is holding talks with Mexicana, Mexico's other principal airline, on a possible merger.

Mexicana is expected to make heavy losses this year, and its owners are keen to team with the more efficient rival. In spite of a recent law against monopolies, the government appears willing to let the merger go ahead.

Investors in Aeromexico and Mexicana will, it is reported, create a holding company to manage both airlines, with Aeromexico having majority ownership. The new holding company may well seek an alliance with Continental Airlines, since Mr Alfredo Bremer, Mexicana's main shareholder, will acquire an interest in the Houston-based carrier when, as expected, it emerges from bankruptcy protection soon.

This announcement appears as a matter of record only

ETEX

Internationally recognised specialist in plastic construction materials

has acquired the entire share capital of

Jallatte S.A.

world's leading manufacturer of safety shoes

from Groupe André

The undersigned originated this transaction and acted as financial adviser to ETEX.

**BANQUE WORMS**

January 28, 1993

Residential Property Securities No. 2 PLC

£200,000,000

Mortgage Backed Floating Rate Notes 2018

The rate of interest for the three month period 29th January, 1993 to 30th April, 1993 has been set at 7.0 per cent, per annum. Coupon No. 19 will therefore be payable on 30th April, 1993 at £1,670.41 per coupon.

Aggregate interest charging balance of Mortgages redeemed during the previous interest Period £5,743,841.37

Aggregate interest charging balances of Mortgages redeemed as at 29th January, 1993: £182,189,073.47

The aggregate principal amount of Notes outstanding as at 29th January, 1993: £107,000,000

S.G. Warburg & Co. Ltd.

Agent Bank

JPMorgan

Mortgage Securities (No.3) PLC

\$63,000,000 Class A1

\$39,000,000 Class A2

\$15,000,000 Class A3

\$8,000,000 Class B

Mortgage backed notes due 2035

For the interest period 29

January 1993 to 30 April 1993

the notes will bear interest as follows:

Class A1: 6.75% per annum

Class A2: 6.625% per annum

Class A3: 7.025% per annum

Class B: 7.375% per annum

Interest payable 30 April 1993

will be as follows:

A1: \$1,342.80 per \$1,792,792 note

A2: \$1,726.51 per \$1,100,000 note

A3: \$1,751.44 per \$1,000,000 note

B: \$1,838.70 per \$1,000,000 note

Agent: Morgan Guaranty

Trust Company

JPMorgan

J. P. Morgan raises \$1bn for private equity fund

By Patrick Harverson

in New York

J. P. MORGAN, the US banking group, announced yesterday it had raised more than \$1bn for its Corsair Partnership, a new private equity fund that will make strategic investments in banking companies in the US and worldwide.

The blue-chip New York bank has invested \$100m of its own money into the fund, giving it the largest single stake.

The rest of the \$1bn has come from 46 different partners, including financial institutions, pension funds, public and private companies, wealthy individuals and small investment partnerships.

Mr Nick Paunsgarten, a J. P. Morgan managing director and chairman of Corsair, said the fund planned to invest mainly stakes in undervalued banks that have an existing management team and business plan, but which need of fresh capital.

Each investment will be made with the full support of bank managements, and Corsair will not seek to control or acquire the banks in which it invests, although it will offer access J. P. Morgan's banking expertise.

J. P. Morgan may be taking a gamble with Corsair, because it is entering a relatively crowded market. Other similar investment partnerships, run by such big guns of investment banking as Goldman Sachs, Lazard Frères and Kohlberg Kravis Roberts, have been taking private equity stakes in banks for several years.

Many of these partnerships have enjoyed large returns from their investments, primarily because US banks reached a trough in terms of performance and capital strength more than two years ago, and the industry has been steadily recovering ever since.

Mr Paunsgarten admits that Corsair is arriving late on the scene, but believes there are "incredible" investment opportunities outside the US, particularly in parts of Europe and the Far East.

CP sees return to profit this year

By Robert Gibbons
in Montreal

CANADIAN PACIFIC, the transport, resources and property group that was forced to restructure by the long North American recession, staged a turnaround in the final quarter of 1992 and expects to be profitable in 1993.

Operations at the group's rail, road and marine transport units remained depressed, but the thriving PanCanadian Petroleum oil and gas subsidiary doubled its contribution. Forest product losses were much lower, while property and hotels improved.

Mr William Stinson, chairman, said that "slowly improving economic conditions together with rising efficiency should lead to a return to profitability in 1993".



after special charges the final loss came out at C\$254m, or 80 cents a share, against a loss of C\$887.6m, or C\$2.19, in 1991.

Revenues were C\$2bn, compared with C\$1.8bn, but the decline was partly due to disposals.

For the whole of 1992, the company posted a loss of C\$87.4m before special charges, against a loss of C\$16.2m a year earlier. The final loss rose to C\$476.3m, or C\$1.50 a share, against a deficit of C\$913.6m, or C\$2.87, in 1991. Revenues fell to C\$1.8bn from C\$10bn.

The 1992 special charges covered continued rail and truck rationalisation and manpower cuts, and a write-down of CP's investment in its US industrial products associate.

CP Rail performed poorly because of the recession. The western coal operations were

hit by a strike, but have since been expanded by acquisition and should improve in 1993.

Telecommunications were not profitable. The group's stake in Unitel Communications, the Canadian telecoms company, has dropped below 50 per cent following the C\$150m purchase by AT&T of the US of a 20 per cent interest.

PanCanadian, with sharply higher earnings from rising oil and gas production, is spending C\$430m on exploration and development this year, up 2 per cent from 1992.

CP Forest should return to profitability in the second half of 1993, while Marathon Realty's and CP Hotels' progress may be held back by the slow recovery. Container shipping has a slightly better outlook, while the associate Lairdlaw is improving.

Imasco ahead 17% in spite of provisions

By Robert Gibbons

IMASCO, the financial services, tobacco, fast-food and retailing group, posted a 17 per cent gain in profit in the final quarter of 1992 on revenues that rose only 2 per cent.

The company has succeeded in turning around Hardee's, the US fast-food unit. In Canada, tobacco products continued to improve, but financial services were hit by bigger loan loss provisions. Drug stores did well, but other retail operations continued weak.

Fourth-quarter earnings were C\$116.7m (US\$86.8m), or 88 cents a share, against C\$44.4m, or 34 cents a year earlier.

Revenues were ahead at \$2.01 billion, against C\$1.99 billion.

Operating profit for Imperial Tobacco, which has 66 per cent of the cigarette market, rose 8 per cent, while Canada Trustco's contribution dropped 70 per cent because of the special provisions.

For the whole of 1992, Imasco, 40 per cent controlled by BAT Industries, reported net profit of C\$80.4m, up 15 per cent from 1991, equal to \$2.87, against \$2.56. Revenues were little changed at \$7.98bn.

Blockbuster improves to \$142m

By Nikki Tait

in New York

BLOCKBUSTER Entertainment, the US video rental chain which acquired the Cityvision group in the UK, yesterday reported after-tax profits of \$45.1m in the final three months of 1992, taking the total for the year to \$142m.

In the fourth quarter of 1991, Blockbuster made an after-tax profit of \$28m, and for all of 1991, \$82.7m. At the earnings per share level, the Florida-based company – whose recent expansion moves have

attempted to create a "full-service" home entertainment group, rather than one narrowly focused on video rental – saw a figure of 77 cents in 1992, up from 56 cent in the previous 12 months.

He also estimated that Blockbuster commanded about 15 per cent of the US video rental market at end-1992, up from about 12 to 13 per cent in 1991.

By the end of last year, the company had 3,127 video stores, of 2,000 were company-owned (including 778 stores in the UK, under the Ritz name). The remainder were franchised.

Chubb lifted by investment gains

By Nikki Tait

CHUBB, the US insurer, yesterday lifted after-tax profits to \$57.1m, or \$6.96 a share, from \$46.9m, or \$5.96 a share, in 1991.

This was partly due to heavy catastrophe losses which have affected the industry generally. Chubb's catastrophe losses last year were \$175.3m, compared with \$17.8m in 1991.

In the fourth quarter, the New Jersey-based company made a net profit of \$19.7m, or \$2.21 a share, up from \$18.3m, or \$2.18 a year earlier.

COMPANY NEWS: UK

Iceland Foods to move into Littlewoods outlets

By Peggy Hollinger

SHARES IN Iceland Frozen Foods jumped 21p to 668p as the high street food retailer announced a 22.5m placing to fund its move into Littlewoods outlets and forecast a 19 per cent rise in annual profits to at least 255m.

Mr Malcolm Walker, chairman, said the move into Littlewoods reinforced Iceland's recent transformation from freezer centre to high street food retailer. "Frozen food has become more about convenience than bulk buying," Mr Walker said.

Analysts were encouraged by the Littlewoods deal which is expected to add £100m to sales in a full year.

Many upgraded their forecasts for 1993 from about £58m to more than £68m.

"Any deal that represents one year's organic growth and is done without any cost to the balance sheet has to be applauded," said Mr David Shriver of County NatWest.

Iceland has agreed to take

over the foodhalls in 48 of Littlewoods' 127 stores, with an average floor space of 4,100 sq ft. The food group will only pay a rent based on the turnover it achieves in those stores.

However, it will have to re-equip the food halls at a cost expected to be about £20m.

This would be funded by the placing, which has been underwritten by NM Rothschild & Sons.

Mr Walker said Iceland had decided a placing was the most prudent option, in light of the group's decision to keep gearing at less than 50 per cent. "It gives us a little comfort factor," he said.

Investors were offered 4.3m new Iceland shares at 640p, representing about 4 per cent of the existing equity. The deal is not expected to be dilutive.

Iceland also announced that it would increase its target of store openings for the current year from 50 to 60, for a total of about 680, including the Littlewoods outlets. The increased openings would also be funded with placing proceeds.

The group's aggressive expansion programme was announced amid forecasts of record turnover of £1.04bn for the 53 weeks to January 2, against 928m.

On a like-for-like basis, Iceland saw a 10 per cent increase in sales, while food inflation was estimated to have been just 2 per cent. Mr Walker said the increase in sales was primarily due to more customers walking through the door. Individual transactions were roughly similar at about £7.50.

Chilled foods provided the group's greatest growth in 1992, increasing an estimated 25 per cent year on year. Frozen food accounted for just over 50 per cent of sales, while basic groceries represented 22 per cent of turnover.

The final dividend is forecast to rise by 18 per cent to 65p for a total of 10p. This compares with a total of 8.5p last time. Earnings per share are estimated to be not less than 41.2p, a rise of 19 per cent. On a fully-diluted basis the increase is 17 per cent to 37.5p.

Recovery at Marine Midland

By Alan Friedman
In New York

MARINE MIDLAND Banks, Hongkong and Shanghai Bank's US subsidiary, reported a substantial recovery from losses for both its 1992 fourth quarter and its results for the full year.

The New York-based bank, which has \$17.1bn (£11.3bn) in assets, said net profits in the fourth quarter were \$35.7m, compared to losses of \$23.8m in the last quarter of 1991.

For the whole of 1992, net

profits were \$109.2m, a significant turnaround from losses of \$189.9m for 1991.

Mr James Cleave, president and chief executive, said this was the first time Marine Midland had returned to profit for three years. He said 1992 was a benchmark year in the bank's recovery and pledged to continue to focus on controlling expenses, especially in light of the soft New York state regional economy.

Fourth quarter operating expenses were \$241.4m, up slightly from \$238.3m in the

same period of 1991. The bank's revenues in the quarter were \$283.2m, against \$258.6m a year earlier.

Bad debt provisions amounted to \$3.4m in the fourth quarter, down sharply from \$41m. Provisions for the whole year were \$73.2m, down from \$230m in 1991.

The bank ended 1992 with a Tier One risk-weighted capital ratio of 9.12 per cent. The return on assets rose to 0.66 per cent in 1992, against a loss on assets of 1.06 per cent in 1991.

Mr Roy Barber saw Astra Holdings, the defence company under investigation by the DTI, go into receivership. Shareholders in Davies & Newman, under Mr David James's care for two years, were left with nothing when it was wound up after Dan Air, its airline subsidiary was sold last year for £1 to British Airways.

It is easy to see why the longest recession since the Second World War has provided a hostile environment for corporate rescues. "It is a difficult time to sell property and non-core subsidiaries, and more difficult to turn round what remains," Mr Barber says.

Mr Trevor Swete, managing director of Postern, a corporate rescue firm, says: "By definition company doctors are on a tight wire. All their charges have severe financial difficulties and one or two of those will break."

The focus on well publicised failures runs the risk of deviating the role outsiders can play in saving companies. This is the message of two recent studies by firms of accountants. In one, the insolvency arm of

Wentworth deals resumed

Trading in the shares of Wentworth International was restored yesterday, following the publication of its report and accounts for the year to March 31 1992.

The shares of this USM-listed plastic packaging group were suspended on October 20 at 8p, pending the delayed results, which showed

losses of £4.05m, against restated profits of £63,000. In December the group announced pre-tax losses totalling £1.82m for the six months to September 30.

Blick buys contracts

Blick has agreed to pay £2.13m for a portfolio of rental and maintenance contracts. The vendor is Cheshire Communications.

Total unexpired gross contracted rental income from the contracts is more than £5.4m.

This will be earned over the next 14 years.

United Distillers sells 70 spirit brands in the US

By Philip Rawstorne

UNITED DISTILLERS, the spirits division of Guinness, has sold 70 regional spirits brands in the US to Heaven Hill, we have substantially rationalised our brand portfolio in the US and can continue to concentrate on developing our core brands in the spirits market," he said.

The "non-strategic" brands sold to Heaven Hill include JW Dant, Ezra Brooks and Yellowstone bourbons, Philadelphia and Guckenheimer blended whiskies, Board's vodka and gin, and Coronet US brandy.

The terms of the sale were not disclosed.

Mr Crispin Davis, managing director of United, said yesterday that the deal formed part of the group's reorganisation strategy in the US, following the acquisition of Glenmore Distilleries in 1991 and its merger last year with Schenley

DIVIDENDS ANNOUNCED

Current payment	Date of payment	Corres - ponding dividend	Total for year	Total last year
Bulloughfin 4.3	Apr 1	4.3	6.05	6.05
CRTfin 0.65	June 22	0.575	-	2.4
Ewartfin 0.35		0.25	-	0.75
Fleming Americanfin 0.35	April 6	0.75	0.7	1.25
Haynes Publishingfin 3.5	Apr 30	2.5	-	6

Dividends shown pence per share net except where otherwise stated.

Notice to Lombard Depositors

The following interest rates will apply from 1/2/93

14 DAYS NOTICE

GROSS % PA GROSS CAR % PA

1.75	1.76
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When the balance is less than £5,000

5.25	5.35
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When the balance is £5,000 and above

CHEQUE SAVINGS ACCOUNTS

GROSS % PA GROSS CAR % PA

0.50	0.50
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When the balance is £1,000 - £4,999

2.375	2.40
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When the balance is £5,000 and above

The above gross rates assume no deduction of basic rate income tax. The compounded annual rate (CAR) is achieved if the quarterly interest credited is not withdrawn.

Lombard North Central PLC Lombard House, 3 Phoenix Way, Redditch, Worcestershire B97 7EP Tel: 07927 726591

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CONTRACTED BUSINESS SERVICES

The FT proposes to publish this survey on

February 19 1993

For editorial synopsis and available advertising positions contact:

Jessica Perry

Tel: 071-873 4611

Fax: 071-873 3062

FT SURVEYS

Medicine can come in many forms

Jane Fuller considers whether the doubts concerning company doctors are justified

WHILE 80,000 companies going bust last year and another \$80,000 forecast to do so this year, it is a bad time for doubt to be creeping in about the efficacy of company doctors.

These professionals are brought in short-term to carry out the financially essential - but difficult and unpleasant - tasks that the previous management either shrank from or were ill suited to doing.

They close factories, axe staff, sell businesses and assets. They keep open bank credit lines with one hand and tease new money out of institutional investors with the other.

If they succeed, they hand over the stabilised company to new long-term managers.

But the view has gained currency that this recession is probably a bad one for an elite group of high profile and highly paid company doctors.

Sir Lewis Robertson recently lost Lilley, the Glasgow-based contracting and construction group, to receivership. In a long career, it was the first of his seven rescues to fail and can be contrasted with cases from the last recession, such as Triplex Lloyd, which are now healthy.

Roy Barber saw Astra Holdings, the defence company under investigation by the DTI, go into receivership.

Shareholders in Davies & Newman, under Mr David James's care for two years, were left with nothing when it was wound up after Dan Air, its airline subsidiary was sold last year for £1 to British Airways.

It is easy to see why the longest recession since the Second World War has provided a hostile environment for corporate rescues.

"It is a difficult time to sell property and non-core subsidiaries, and more difficult to turn round what remains," Mr Barber says.

Mr Trevor Swete, managing director of Postern, a corporate rescue firm, says: "By definition company doctors are on a tight wire. All their charges have severe financial difficulties and one or two of those will break."

The focus on well publicised failures runs the risk of deviating the role outsiders can play in saving companies. This is the message of two recent studies by firms of accountants.

In one, the insolvency arm of



Company doctor line-up: Roy Barber (left), now at Bimec Industries; Sir Lewis Robertson, enjoying some success at Stakis after the basic of Lyle Group after pleasuring the banks at Davies & Newman.

Coopers & Lybrand, formerly known as Cork Cully, called for the reform of the 1986 Insolvency Act to foster a "rescue culture".

In the other, Grant Thornton warned that many businesses risked insolvency because they were not ready to cope with the end of recession, in particular the need to seek extra finance.

One of Grant Thornton's criticisms was that companies showed a reluctance to seek the help of professional advisers.

The implication of both studies is that there is a clear need for company doctoring in all its forms.

Leaving aside the up-market end of the profession - Mr James's latest fees, for instance, are £35,000 a month (partly for office overheads) - a great deal of remedial work is already being carried out by people who would not describe themselves as company doctors.

One of the big lending banks says that only four or five of the 130-plus "live work-outs" in its intensive care unit are on the hands of company doctors.

The preferred route is to get the changes implemented by the existing management, albeit with the banks wielding the big stick. "They often come to accept that if they don't do what we want, they won't have a future, because we won't put more money in," says the banker.

Generally the banks bring in a company doctor and in this situation the shareholders have lost an effective voice," says Mr Paul Myhers, chairman of Gartmore Investment

If a revamping of management is necessary, it is that shareholders should act earlier.

One institutional investor

says the best safeguard against a business becoming company doctor material lies in a properly constituted board. But he adds that this is a "counsel of perfection".

More commonly, shareholders appear slow to act - other than by selling out quietly.

They shy away from getting together to call for change until "disaster is at hand".

Even if the patient survives the initial financial trauma, a company has to have orders, sales and cash flow to service its debt and pay other creditors.

In other words, many of the walking wounded are awaiting economic recovery.

Mr Eugene Anderson, who was brought in to restructure Ferranti International, the electronics and defence group, in 1990 after a huge fraud was discovered, said recently it needed orders to generate cash.

"We have bids out for about £400m of business. If we win only £100m, that would totally transform us. We're at a very critical stage."

Finally, it is worth pointing to the successes as well as the failures of company doctors, although it can take years to tell whether the medicine has really worked.

"Generally the banks bring in a company doctor and in this situation the shareholders have lost an effective voice," says Mr Paul Myhers, chairman of Gartmore Investment

Management.

Perhaps the lesson is that shareholders should act earlier.

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says the best safeguard against a business becoming company doctor material lies in a properly constituted board. But he adds that this is a "counsel of perfection".

Hilton International) as chief executive, announced a £28m rights issue and the £50m sale of its nursing homes division.

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COMPANY NEWS: UK

A distinctive formula for success

Andrew Bolger on expanding Motor World and plans for its market debut

MOTOR WORLD, the UK's biggest independent chain of stores selling car parts and accessories, is to be launched on the stock market with a value of about £28m.

The Bradford-based group will raise £12.5m by selling shares, at a price to be announced on Thursday, through a placing fully underwritten by Beeson Gregory, its stockbroker.

Motor World has 178 outlets, mainly in the north of England, Wales and the Midlands, and plans to build a national network for its distinctive formula.

Unlike Halfords, the market leader, Motor World eschews prime high street sites and large out-of-town "sheds". Its stores offer seven-day trading in cheaper locations away from the high street, usually on busy main roads with parking facilities.

Each outlet carries about 4,000 items and also offers a 24-hour order service for parts and accessories not in stock. Staff are trained to advise customers on what to buy and the shops stock Haynes Manuals for 150 types of car, to encourage DIY maintenance.

Mr Durrell Kershaw, managing director, believes the chain could expand to 300 outlets within two years, with depressed property prices and acquisition opportunities giving it an ideal chance to move

into the south-east of England and Scotland.

Motor World has lifted profits at an annual rate of 30 per cent over the past three years and made operating profits of £2.51m on turnover of £34.5m in the 12 months to November.

The group has four divisions – retail, distribution, packaging and manufacturing – all aimed at the motor market.

In 1988 Mr Kershaw led an £8m management buy-out, backed by Candover Investments, of Motor World from Mr Michael Stanford, who started the business in 1968 and steadily expanded it, augmented by acquisitions of small chains of shops from receivers.

The MBO team acquired 101 Motor World outlets and Panther, a business established in 1982 which buys car parts and accessories in bulk to package and distribute, either under the Panther name or the brand label of retailing and wholesale customers.

In 1989 Motor World decided to get into the fast-fit exhaust market. It paid £5m for Autogem Holdings, which had six exhaust-fitting service centres and its two related manufacturing subsidiaries, Genex and KRC, which make metal pressing and rubber mouldings.

Although the Autogem exhaust-fitting centres were profitable and remain so, Mr Kershaw said he quickly recognised that opening this type of

outlet was much more expensive than the modest outlay required for a typical Motor World shop.

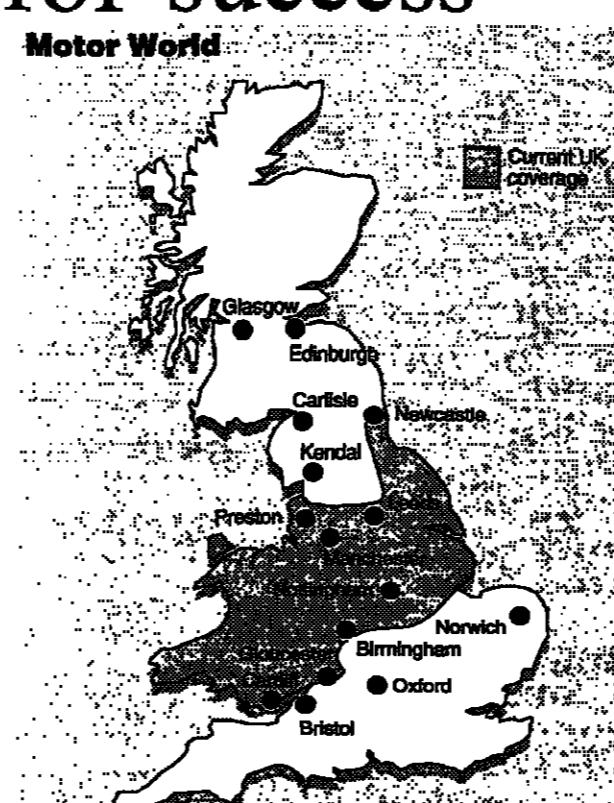
Instead, Autogem has been developed as the UK's largest supplier of exhaust system supports to fast-fit retailers such as Kwik-Fit and Superdrive. A warehouse/distribution centre just off the M1/M62 carries 6,000 product lines, offers next-day delivery service throughout Britain, and serves many export markets. Autogem's products are sold to smaller garages and workshops through Motopax, a separate trading division.

Motor World's main business is, however, the retail outlets, which in the year to November accounted for 72 per cent of sales and 64 per cent of group operating profit. Building a national chain is the group's key priority.

Mr Kershaw, a hard-headed Yorkshireman who trained as a motor mechanic, said his warehouse at Bradford could service 300 shops, and had land adjoining if more space was needed. But all Motor World stores must make a profit.

He said: "I'm just as proud to close a shop, as to open one. We give every shop 12 to 18 months and then if, in spite of our best efforts, it is not making a profit, we close it."

Although Motor World has closed 30 outlets over the years, the group only has one outlet unit on its books. Mr



Kershaw said that because of the modest size and convenience of the sites, the group had found it easy to sublet premises to other shopkeepers when necessary.

The group, which employs 877 people, believes that benefits of scale in buying and distribution will give it an advantage over small independent stores, which are its main competition.

As well as expanding organically and by acquisition, Mr Kershaw aims to increase the amount spent by individual customer by stocking more expensive items, such as

audio and security products. Last year the group paid £380,000 for Eurocar, a company with two outlets in West Yorkshire which supplies car entertainment and security systems.

Once again, the canniness which has seen Motor World raise profits through recession is to the fore. Although 60 group stores now sell audio products, Mr Kershaw is still testing the economics of Eurocar's service of fitting systems at customers' homes and offices in West Yorkshire, before deciding whether to offer it across the chain.

THIS NOTICE IS IMPORTANT AND REQUIRES THE IMMEDIATE ATTENTION OF HOLDERS OF BONDS. IF HOLDERS ARE IN ANY DOUBT AS TO THE ACTION THEY SHOULD TAKE, THEY SHOULD CONSULT AN INDEPENDENT FINANCIAL ADVISER AUTHORISED UNDER THE FINANCIAL SERVICES ACT 1986 WITHOUT DELAY.

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Adjustment to Exchange Price

On 28th January, 1993 Asda Group plc announced an issue of new ordinary shares by way of rights to ordinary shareholders on the register at the close of business on 22nd January, 1993 at a price of 53 pence per share on the basis of 3 new ordinary shares for every 10 ordinary shares held (the "rights issue").

NOTICE IS HEREBY GIVEN to holders of the bonds ("Bondholders") that the price at which the 2 per cent (net) Exchangeable Redeemable Preference Shares 2005 in the Issuer (which are issued to Bondholders on conversion of the Bonds) are exchangeable for ordinary shares in Asda Group plc (the "Exchange Price") has been adjusted in the manner provided in the Articles of Association of the Issuer on and with effect from Thursday, 26th January, 1993 to take account of the rights issue. The adjusted Exchange Price is 93 pence. Conversion and exchange rights exercisable by delivery of Bonds on or after 28th January, 1993 will take effect at the adjusted Exchange Price. A Bondholder who has delivered his Bond in order to exercise his conversion and exchange rights in the period after 22nd January, 1993 and before 26th January, 1993 will be entitled to receive such additional number of ordinary shares in Asda Group plc as he would have received had he exercised his conversion and exchange rights at the adjusted Exchange Price.

Morgan Grenfell & Co. Limited
a member of the SFA
on behalf of Asda Group plc.
Date: 2nd February, 1993.

The United Mexican States Floating Rate**Privatization Notes Due 2001**

The applicable rate of interest for the period February 1, 1993, through and including May 2, 1993, to be paid on May 3, 1993, a period of 91 days, is 4.125%. This rate is 13/16% above the offered rate for three-month deposits in U.S. Dollars which appeared on the display designated as the British Bankers Association's Interest Settlement Rate (3.3125%) as quoted on the Dow Jones/Telerate Monitor as Telerate Screen No. 3750 as at 11:00 A.M. (London Time) on January 28, 1993.

The above rate equates to an interest payment of USD 10,4271 per USD 1,000.00 in principal amount of Notes.



Banco Nacional de Mexico, NY

January 28, 1993

Delaney rid of loss divisions

By Peggy Hollinger

DELANEY GROUP has been left with its Christie Panel Products fitted bedroom retailer following its shopfitting division going into receivership and the sale of its furniture division.

The directors believe that without its loss-making businesses Delaney could begin to advance again.

The shares, which were suspended last Thursday pending the announcement, fell 1p to 8p when dealings were resumed.

Melton Medes, which holds 12 per cent of Delaney, has made a loan of £800,000 repayable at the end of this year and secured on the shares of Christie's.

Delaney called in the receiver following the collapse of negotiations for the sale of companies in the shopfitting division – Display and Shop Equipment, Lawn Shopfitters, Balon Electrical Contractors, Northgate Aluminium Systems and Multiflex (MSC).

At the same time Stanley Wood and Traditional Furniture Stores, which made up the furniture division, were sold to Mark Billings for £1. The resulting write-off was estimated at £1.15m.

The shopfitting division was blamed for many of Delaney's problems. The furniture division reported pre-tax losses of £280,000 on sales of £2.23m in the 11 months to November 30.

Hoskins poised for acquisition

HOSKINS BREWERY, the USM-traded Leicester-based real ale brewer, said yesterday that it was "at an advanced stage of negotiations which may or may not lead to a substantial acquisition".

Directors made the announcement "in the light of the movement in the share price last week". The shares firms up to 40p yesterday.

Hoskins, one of the UK's smallest quoted brewing groups, entered the limelight late last year after attempts by dissident shareholders to oust Mr Barrie Hoar as chairman and his brother Robert as a director were easily defeated at an extraordinary meeting.

At the time, Mr Barrie Hoar said: "A great deal of time and money has been spent which will be hard to recoup in these difficult business conditions."

Weish Industrial net assets downturn

Net asset value of the Welsh Industrial Investment Trust stood at 131.19p at October 5 1992. That compared with 141p at the April 5 year-end and with 151.6p 12 months earlier. Available revenue for the six

Lower interest costs boost Haynes

By Peggy Hollinger

LOWER INTEREST charges helped Haynes Publishing Group, which produces car and motorcycle maintenance manuals, jump by 34 per cent at the pre-tax level to £1.5m for the six months to November 30, compared with £1.13m.

Mr Max Pearce, chief executive, said the result had been achieved "with no help from either the US or UK economies". Sales were ahead less than 2 per cent at £1.1m.

There was a sharp reduction in debt from £1.3m at the end of the last financial year to £1.06m at the interim stage. Net interest charges fell from £240,000 to

£260,000. Mr Pearce said the group expected to be cash positive by the end of the current year.

Haynes aimed to build a cash pile for expansion into Europe, developing manuals for alternative markets such as home security and, in the longer term, for acquisitions.

The interim dividend goes up 1p to 3.5p, payable from earnings per share up 33 per cent to 9.65p. The shares advanced by 15p to 28p.

Meanwhile, costs were being controlled through a redundancy programme which resulted in £236,000 (£45,000) exceptional charges in the UK. About 10 per cent of the 200-plus jobs would be cut by the end

of the year. A further £100,000 charge was expected in the second half.

Trading continued to be most difficult in the UK, which was hampered by losses of some £250,000 from general publishing. Mr Pearce said these losses – which were £1.2m for the whole of last year – would total about £500,000 for the year.

Operating profits in the UK, after exceptional, were £330,000, compared with £190,000.

In the US, Haynes recorded an 8 per cent increase in operating profits from £1.14m to £1.23m, with sales for the Chevy Pick-Up manual outstripping all others. Mr Pearce said the group had a 50 per cent share of the US market.

Debenture holders approve L&P plan

By Richard Waters

LONDON & PROVINCIAL, the troubled property group, yesterday won approval for its plan to repay £135m of debentures at less than their face value, the first time in recent memory that holders of secured bonds have accepted such a loss.

At a meeting called for the purpose, holders of 92 per cent of the bonds by value agreed to accept the company's offer of £85 for every £100 of stock held.

They will also receive accrued interest amounting to 40p for every £100 of stock.

At the beginning of January, Cithbank announced its intention to make an offer for the property group's shares through an investment subsidiary, though no bid has yet been made.

NEWS DIGEST

months to October 5 fell from £53,953 to £38,544, equal to earnings of 2.86p (3.99p) per share. The fall reflected lower interest rates, an increase in expenses and the start of a programme of reinvestment of cash previously held on deposit.

Eve pays £1.14m for Tubular Barriers

EVE GROUP, the USM-traded civil engineer and contractor, is paying £1.14m cash for Tubular Barriers, a subsidiary of Black & Edgington.

Mr Roger Ames, chairman, said Tubular, which provides crowd control barriers for sporting events, Royal and state visits and exhibitions, would fit in well with the Eve Trakway business.

Tubular achieved pre-tax profits of £233,000 in the 12 months to July 31. Its net assets amount to £211,000.

Caldwell rises to £321,640

Profits of Caldwell Investments, the USM-traded investment and holding company, rose from £220,060 to £321,640 pre-tax for the year to October 31. Turnover improved by £1.47m to £5.77m.

The effect of that, and eliminating capital reserves resulting from the sale of ordinary shares in Continental in March 1992 when it ceased to be an

associate, is to reduce Olives' net assets from 71p at end-1991 to 50p per share.

Microvitec offshoot in MBO for £2.5m

Microvitec, the information systems and services group, has sold its Logitek distribution business to management for £2.49m cash, reducing gearing to under 50 per cent.

Net asset value of the loss-making business is about £3m. The second half 1992 results of Microvitec were affected by depressed sales and low margins in Logitek, and that had been a factor in the decision to sell.

Microvitec will now concentrate on its core businesses of designing, manufacturing and selling products, providing systems integration solutions and maintenance and software applications in the publishing and accountancy markets.

It will hold a 30 per cent stake in the purchaser, to be called Logitek Distribution.

33% asset rise at Fleming American

FLEMING AMERICAN INVESTMENT TRUST saw its net asset value per share rise 33 per cent to 27.93p for 1992.

There was an increase in small company exposure to 25 per cent, where there is additional potential for capital

growth, said Mr Iain Saunders, chairman.

Gross revenue rose from £3.87m to £4.11m. Higher expenses and interest led to a cut in earnings from 1.25p to 0.75p, and the dividend is reduced from 1.25p to 0.75p with a final of 0.35p.

Whitbread sells last of Euro Pizza Huts

Whitbread, the brewing and retailing group, has completed the disposal of its European Pizza Hut operation with an agreement to sell its 17 outlets in France to Pizza Hut International, the PepsiCo subsidiary which owns the brand.

Whitbread and Pizza Hut International are continuing to expand their joint venture in the UK, which now has nearly 300 restaurants and delivery outlets.

Board meetings

The following companies have notified dates of board meetings to the Stock Exchange. Shareholders are advised that the purpose of considering dividends. Official indications are not available as to whether the dividends are intended or final and the exact date when they are to be paid.

TODAY
Interstate, Pilkington, Pirelli, Accessco, VML, PUTURE DATES

INTERIM
Challenge, InterContinental, Werde Stoerks, BOC, Brazen Resources, Lusso

Feb. 17

Apr. 7

Feb. 19

COMMODITIES AND AGRICULTURE

Canadian output cut fuels LME zinc price rally

By Kenneth Gooding,
Mining Correspondent

ZINC PRICES jumped to fresh eight-week peaks at the start of trading on the London Metal Exchange yesterday as news that Cominco, the Canadian group, is to cut its production of the metal by 50,000 tonnes this year.

But profit-taking forced prices to retreat and analysts suggested further substantial cuts in the output of refined zinc were needed if prices were to move back up to the industry's break-even level of \$4 US cents to \$5 cents a lb (\$1.190-\$1.212 a tonne).

"We need two or three more cuts of the Cominco size if stocks are to come down and prices to rise," suggested Mr Wiktor Bielecki, analyst at Carr Kitcat & Aitken, part of the Banque Indosuez Group. "I don't expect any other producers to follow [Cominco] quickly but if the zinc price stays at the present level for another three months there will be more producer cuts."

Zinc for delivery in three months touched \$1.140 a tonne on the LME in early trading yesterday before easing back to close at \$1.129.75, still \$1.175 up on Friday's close.

Last week Pasmineco of Australia announced a restructuring that would remove about 25,000 tonnes of zinc a year from the market but Mr Bielecki

said Cominco's cuts were more significant because they involved a reduction in refined metal production rather than mine output. He estimated that another 50,000 to 100,000 tonnes of refined metal production would have to be cut this year simply to bring the market back into balance. However, as world zinc stocks had risen to the equivalent of 9 weeks consumption, more cuts would be required to whittle them down. Stocks would have to be reduced to about five weeks consumption before zinc prices would show any substantial rise.

Sumitomo Metal of Japan said depressed prices were forcing it to cut nickel production from April 1 to an annual rate of 15,000 tonnes for at least the first half of the 1993-94 financial year. Analysts estimated this might take 5,000 tonnes out of the market this year, "not nearly enough to make an impact on prices," said Ms Karen Norton at Billiton-Enthoven Metals, part of the Royal Dutch/Shell group.

Billiton, in its latest Metals Report points out that most of the several nickel production cuts which have been announced are mainly reductions in planned 1993 output rather than genuine cuts. It still expects a nickel supply surplus this year and for the price to fall from an average of \$3.18 a lb in 1992 to \$2.75 this year.

Overall Opec output remained high in January at 25.05m b/d according to Petroleum Intelligence Weekly, the trade publication, compared with the organisation's ceiling of 24.55m b/d.

Market traders believe Opec could have problems making its next deal stick since members have signally failed to abide by the current programme of cuts. "There is no doubt their seriousness over a production cut, but will they follow through and will it be 1m barrels?" said Mr Gary Ross, chief executive of Petroleum Industry Research Association in New York.

Nevertheless, hopes for a production cut by Opec members should support crude prices in the run-up to the next meeting on February 13.

There is some doubt about whether refined product prices in Europe will benefit from any action by Opec as much as crude prices. Cambridge Energy Research Associates points high product stocks, low demand and mild weather which have depressed prices.

● Algeria's state oil and gas monopoly, Sonatrach and British Petroleum signed a \$45m exploration agreement in Algiers at the weekend, Francis Ghiles reports.

The agreement covers five blocks around Sour El Ghazale, 100 miles south of Algiers, a region where oil was first exploited 50 years ago but virtually no exploration has been conducted recently.

The agreement also allows for the joint exploitation and marketing of gas.

North Sea oil prices steady on Opec hopes

By Deborah Hargreaves

NORTH SEA Brent oil prices firmed yesterday after adding more than \$1 a dollar a barrel late last week in response to US proposals for an oil import tax. However, the price of North Sea Brent crude for March delivery slipped back towards the close of the market to end barely changed from Friday.

Traders expressed the belief that the US proposals for an import tax, even if they came to nothing, could galvanise the Organisation of Petroleum Exporting Countries to take action to support oil prices.

Indeed, initial steps by Mr Alirio Parra, Opec president, to secure agreement for a cut of around 1m barrels a day in Opec output for the second quarter seems to have formed a consensus. Nigeria indicated yesterday it would cut its production from its current output level which it says is 2.4m b/d.

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Gold production record

By Kenneth Gooding

GOLD PRODUCTION outside the former eastern bloc countries reached a new peak last year, according Mining Journal's International Gold Newsletter. It is estimated to have risen 3.4 per cent or 59.9 tonnes from the 1991 level, from 1,781.6 tonnes to 1,841.5 tonnes.

Mines in the US are estimated to have shown the biggest tonnage increase: 27.6 tonnes (9 per cent) to 327.6 tonnes, mainly because of the continued expansion of several large mines.

South Africa's gold output also remained buoyant and was up by 12.8 tonnes, or 2 per cent, to 613.3 tonnes.

Australia, which saw a drop in gold production in 1991, reversed the trend last year and produced an extra 3.5 per cent or 8.5 tonnes to take its total to 242.7 tonnes. This was still a little short of 1990's record 243.1 tonnes.

THE OUTSIDE of the cafe had been smartened up and the food served inside was well up to western standards. But beneath the new paint it was still possible to glimpse the scars of 40 years of neglect. The grocer's shop next door was in a similar state and the newly-installed shelves were an obvious indication of recent investment. But most of the rest of the buildings in this village of Buchholz in the former East German land of Brandenburg, 50 km (30 miles) south-west of Berlin, still looked drab and unloved, much as they did under the communists.

I was visiting the local farming company. Less than three years ago most of its land and farm buildings formed the basis of a production co-operation. But these are no longer permitted under the united federal government. All 4,500 that existed under the previous regime have been liquidated to be converted into partnerships or corporations or split up into small farms.

Responsibility for this rural restructuring is with the Berlin-based Treuhand and although it is now more than three years since the wall came down much still remains to be completed. Indeed the Treuhand is still having to administer hundreds of farms, many of which are insolvent and still losing money.

Reasons for the slow progress are many and varied. In spite of a reduction in the total farm labour force in the five former eastern länder from 848,000 to 203,000 there are still probably twice as many as can be profitably employed. But an even more serious problem is the continuing dispute over ownership of thousands of individual parcels of land.

Back in May 1945, when the Russians took over the administration, the new rulers confiscated all the farms of more than 100 hectares (250 acres). Of the total East German land area of 8m hectares one-third was taken and in 1949 redistributed in small parcels among farm workers.

It was not until the second phase of the communist land reform, which began in 1953,

Eastern German farming needs more pruning

Labour cuts have not gone far enough to put the agricultural sector back on its feet

FARMER'S VIEWPOINT

By David Richardson

whose farms were confiscated in 1945 were given no rights to recover their property.

Since then, however, test cases have been brought to the federal courts by some of those landowners and it has been conceded that they should have been better treated. It remains to be seen how ownership of the 2m ha involved will be resolved between those who claim historical rights and those who were given confiscated land by the East German government in 1945 and have since believed it was theirs.

Needless to say, however,

binding decisions on who owns what are central to the security and viability of the new farming corporations. The one in the village of Buchholz is a good example.

Under the communist regime the 1,200 ha carried 1,500 cattle (of which 500 were dairy cows) and ran an intensive 300-sow pig breeding herd, finishing all the progeny for meat. The labour force has been cut by almost 80 per cent to 24 people. I judged that to compete with most other EC farmers and produce commodities at community prices it would be necessary for the management to reduce staff again to no more than 12.

Overshadowing it all is the

fact that the ownership of

some of the land being farmed, including that on which the main farm buildings stand, is still in dispute. The manager hopes that the federal government will provide time for this to be sorted out by allowing those who occupy the land to lease it for 12 years.

He also hopes that the Treu-

hand will agree to extend the repayment schedule for loans it made to the Buchholz farming company and continue to forgive interest payments.

A review of the cattle operation revealed that it too was losing money by European Community standards, and numbers were drastically reduced. The beef enterprise was cut to just 70 head of bull beef and the dairy herd to 355 very ordinary milkers, plus replacement young stock. The manager said he intended to improve the quality of the herd by breeding his own replacements from the present cows; a task which has taken many an expert, enthusiastic cattle breeder a lifetime to achieve. He does not have that much time.

Meanwhile on the arable side

of the farm it was decided to put 30 per cent of the land into set-aside in order to guarantee some income in the form of EC compensation payments. Needless to say the labour force has been cut by almost 80 per cent to 24 people. I judged that to compete with most other EC farmers and produce commodities at community prices it would be necessary for the management to reduce staff again to no more than 12.

Overshadowing it all is the fact that the ownership of some of the land being farmed, including that on which the main farm buildings stand, is still in dispute. The manager hopes that the federal government will provide time for this to be sorted out by allowing those who occupy the land to lease it for 12 years.

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FT MANAGED FUNDS SERVICE

• Current Unit Trust prices are available from FT Cityline. For further details call (071) 825 2121.

FOREIGN EXCHANGES

Franc survives important test

THE FRENCH FRANC and Danish krone were victims of a short burst of speculative selling yesterday morning following the 10 per cent devaluation of the Irish punt against all the currencies in the European exchange rate mechanism, writes James Blitz.

In recent months, the devaluation of ERM currencies has been followed by strong selling of the next weakest in the system, and this pattern was repeated yesterday.

The French franc fell sharply in the first hours of trading, to a low of FF12,3550 against the D-Mark, while the Danish krone was seen as low as DKr3,8750 against the D-Mark, near to its floor of DKr3,8500.

Three-month French francs were quoted as high as 15 pes cent at the peak of the pressure.

However, the selling of both currencies eased off later in the morning, even though their respective money market interest rates remained high. The French franc closed at FF12,380 against the D-Mark, while the krone closed at DKr3,8500.

The tensions were partly relieved by the market's acceptance of the size of the point devaluation. The Irish punt climbed to the top of its new

ERM bands. The French franc and krone even spent part of the day on their ERM floors against the Irish currency. The punt's strength allowed a planned cut in Ireland's overnight rate of lending from 100 per cent to 14 per cent.

Mr Mark Brett, an economist at BZW in London, said that the franc's swift recovery from selling pressures was highly significant. "People were prepared to take big speculative positions against the franc in September, but they are not prepared to any more," he said. "If the crisis does not come on the big day, it will not come at all."

Mr Mark Austin, Treasury Economist at Midland Global markets, says that the franc and krone are not safe yet.

"There is still the fundamental problem of real interest rates that are too high and show no signs of coming down," he said.

Sterling recovered sharply

against the D-Mark in European trading yesterday after plunging to a historic low of DM2,3550 against the D-Mark in Monday's Far East trading.

The recovery, to a close of DM2,3800, gave the impression that the sell-off had been the result of speculative trading by banks rather than the off-loading of long-term positions. In Tokyo, the pound bottomed out at \$1.4500 against the dollar, a level not seen since 1986.

Mr Brett of BZW, says that the most worrying problem for the pound is that 1-year sterling interest rates are now an unprecedented or so 200 basis points against the franc, a level not seen since 1986.

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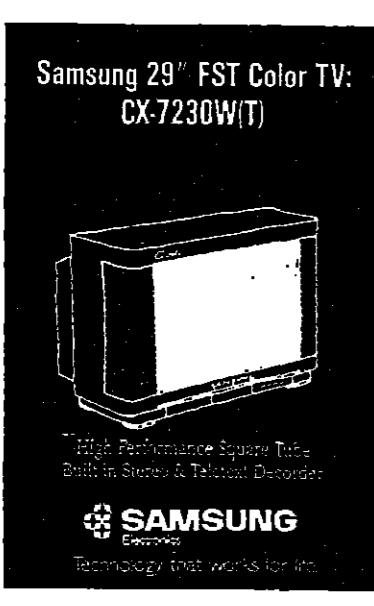
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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

4 pm close February 1



AMERICA

Dow draws strength from NAPM report

Wall Street

US share prices posted solid gains across the board yesterday, aided by a bullish economic report from the National Association of Purchasing Management, writes Patrick Harverson in New York.

At 1pm, the Dow Jones Industrial Average was 13.51 higher at 3,323.54. The more broadly based Standard &

Buenos Aires ran into profit-taking following Friday's surge on government measures to boost liquidity, cut banking costs and reduce interest rates.

The weighted Merval index of 15 most traded shares fell 18.20, or 4.25 per cent, to 410.44, after Friday's 9.3 per cent gain and a fall of about 10 per cent in the previous fortnight.

Poor's 500 was up 1.99 at 440.77, while the Amex composite was up 0.37 at 411.45, and the Nasdaq composite up 2.35 at 693.69. NYSE trading volume was light at 137m shares by 1pm.

The market opened firmer, lifted by strong gains overseas. On a lighter note, analysts were suggesting that superstitious investors may have been buying stocks yesterday following the Dallas Cowboys' victory in Sunday's Super Bowl.

Equities move on fiscal and currency speculation

By William Cochrane

Japan was the powerhouse of an equity world dominated by currency and monetary economic speculation last week. While the US put in a modest performance and Europe was indecisive, Tokyo gained 3.6 per cent on mounting expectations of an imminent cut in the official discount rate, taking the FT-Actuaries World Index to a rise of 1.1 per cent in local currency terms.

Researchers from Salomon Brothers in Tokyo say the Bank of Japan (BoJ) showed no resistance to last week's continued rally in money markets, which set the stage for a probable reduction of 75 basis points in the official discount rate, from the current 3.25 per cent to 2.50 per cent.

However, says Salomon, the BoJ will not allow a bubble economy revival: "Once the economic recovery has taken firm hold, the BoJ will waste little time in returning interest rates to normal levels."

In Europe, the big battalions cancelled each other out: the UK celebrated its base rate reduction, but disappointing company results and continued earnings downgrades depressed sentiment in France and Germany.

On the periphery, Ireland moved higher on what the currency speculators were expecting, a devaluation of the punt. However, Davy Stockbrokers of Dublin, which in mid-January said it offered scope for a post-devaluation rally of 10 to 15 per cent, is not so bullish now.

Things have changed in two or three weeks, says Mr

its food business.

RJR may also have been buoyed up by an Illinois court ruling which rejected a smoker's allegation that tobacco companies deliberately concealed the full dangers of smoking from consumers. The judgment aided other tobacco stocks, with Philip Morris rising 3% to \$75.50, and American Brands by 3% to \$36.10.

On the Nasdaq market, Lilly Industries jumped \$1.10 to \$24.00 on fourth quarter net income of 39 cents a share, almost double the 20 cents a share earned a year earlier.

Leading technology stocks which took a beating from profit-taking last week were back in favour. Intel recovered 3% to \$100.00 as almost 2m shares changed hands, while Microsoft finished 3% to \$87.50 and Apple put on 1% at \$60.00.

Canada

TORONTO WAS virtually flat at mid-session as the market continued to digest fourth quarter earnings figures and focused on companies in the Bronfman family empire. The TSE-300 index inched up 1.2 points to 3,348.8.

The second most heavily traded stock of the day was RJR Nabisco, which climbed 3% to \$36.10 in heavy turnover after the Canadian Bond Rating Service cut its ratings late on Friday.

Tokyo

Robbie Kelleher, Davy's head of research. In mid-January, notes Mr Kelleher, the punt was standing at a sterling exchange rate of £1.04 to £1.05, with the possibility of a devaluation and some upside in sterling. Since then the UK currency has been weak, weekend forecasts of further UK interest rate cuts have made things worse, and even after a 10 per cent devaluation the punt is still around £1.03.

The currency theme persists on the other side of the Atlantic, where Mexico fields the biggest drop of the week with a setback of 6 per cent in local currency terms.

Mr Federico Laffan of Latin American Securities says there were a number of factors here: the increased strength of the peso against the dollar, offering currency gains, seems to have prompted some profit-taking; the offer for sale of shares in Grupo Carso, the conglomerate which manages Telmex, led to fears of oversupply; and, by the latter end of the week, there were fears of delays in the approval of NAFTA, the North American free trade agreement, which had been seen as a boost for the Mexican economy.

MARKETS IN PERSPECTIVE

	% change in local currency t				% change in Sterling t				% change in US \$ t			
	1 Week	4 Weeks	1 Year	Start of 1993	Start of 1992	Start of 1993	Start of 1992	Start of 1991	Start of 1993	Start of 1992	Start of 1991	High
Austria	+3.70	-0.50	-18.05	-0.50	+1.65	+0.26						
Belgium	+1.34	+5.27	-1.24	+5.27	+7.51	+5.58						
Denmark	+1.83	+10.98	-20.83	+10.98	+14.28	+12.24						
Finland	+2.91	+2.81	-2.34	+2.81	-1.77	-2.93						
France	-2.27	-3.13	-4.94	-3.13	+0.08	-1.71						
Germany	-0.93	+2.04	-9.48	+2.04	+4.58	+2.71						
Ireland	+3.28	+4.04	-14.63	+4.04	+6.29	+4.39						
Italy	+1.48	+10.75	-5.07	+10.75	+10.94	+6.97						
Netherlands	+0.78	+1.89	+2.04	+1.89	+4.20	+2.34						
Norway	-1.67	+1.44	-14.99	+1.44	+4.28	+2.40						
Spain	-0.63	+1.21	+0.53	+1.21	+1.08	+0.38						
Sweden	-2.51	+1.73	+4.47	+1.73	+6.01	+7.70						
Switzerland	-0.33	+0.68	+16.22	+0.68	+1.17	+0.70						
UK	+1.12	-0.83	+11.46	-0.83	-0.83	-0.40						
EUROPE	+0.11	+0.83	+2.30	+0.83	+1.76	+0.05						

1 Based on January 29th 1992. Copyright, The Financial Times Limited, Goldman, Sachs & Co. and NatWest Securities Limited.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co. and NatWest Securities Limited in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	FRIDAY JANUARY 29 1993				THURSDAY JANUARY 28 1993				DOLLAR INDEX				
	US Dollar Index	Daily Change	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	% chg on day	Gross Div Yield	US Dollar Index	Pounding Index	Yen Index	DM Index	Local Currency Index
Australia (68).....	121.22	-0.2	120.78	95.55	101.32	118.58	+0.0	4.10	121.34	95.52	100.02	118.59	153.68
Austria (18).....	139.80	-0.7	139.38	110.29	119.55	116.80	+0.7	1.98	140.83	137.68	110.55	118.02	167.80
Belgium (24).....	140.47	-0.2	140.00	104.50	140.47	117.57	+0.2	1.70	140.47	134.23	114.23	122.27	171.41
Canada (113).....	113.54	-0.5	113.20	89.55	94.97	104.45	+0.5	3.16	114.05	94.57	99.54	104.24	124.29
Denmark (33).....	208.90	-0.5	208.23	164.20	174.75	176.30	+0.9	1.55	209.95	205.26	184.93	174.76	273.94
Finland (23).....	67.57	-2.2	67.37	53.30	68.52	78.55	-0.4	1.79	69.09	67.54	54.24	59.55	78.88
France (96).....	144.65	-1.7	144.23	114.11	121.00	123.56	+0.4	3.63	147.23	143.94	115.98	121.35	186.22
Germany (108).....	108.85	-0.2	108.60	102.50	108.85	108.85	-0.2	2.25	109.00	108.85	108.85	108.85	118.47
Hong Kong (55).....	228.35	-0.8	228.57	180.93	181.87	227.89	-0.8	3.07	226.58	220.07	198.00	212.39	229.55
Ireland (41).....	141.74	-0.7	141.32	111.81	118.55	122.84	+1.0	4.33	142.67	139.48	120.21	121.39	173.71
Italy (76).....	59.79	+0.9	59.61	47.16	50.01	59.57	+2.3	3.11	59.29	57.98	45.44	48.37	77.59
Japan (472).....	104.82	-0.1	104.31	82.53	87.32	82.53	+0.6	1.01	104.82	102.19	82.04	88.17	126.88
Mexico (10).....	156.00	-0.2	155.80	125.27	156.00	125.27	-0.2	2.20	156.00	155.80	125.27	125.27	156.00
Mexico (113).....	156.13	-4.5	156.14	123.45	151.09	154.58	-2.7	1.12	156.34	150.65	126.81	132.13	155.19
Netherlands (25).....	154.94	-0.8	154.48	122.23	161.28	161.28	+0.8	4.44	155.12	152.63	127.57	128.69	147.88
New Zealand (13).....	41.92	+0.2	41.79	33.07	43.11	38.08	+0.5	5.07	41.84	40.90	32.85	34.44	42.88
Norway (22).....	141.92	-0.2	141.92	111.00	117.97	131.18	+1.7	1.87	141.92	139.41	110.85	115.98	192.95
South Africa (88).....	218.56	+1.4	217.94	126.45	218.56	218.56	+0.5	3.08	218.56	215.57			